



**Executive Board of the  
United Nations Development  
Programme and of the  
United Nations Population Fund**

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**First regular session 2005**

21 to 28 January 2005, New York

Item 1 of the provisional agenda

**Organizational matters**

**Decisions adopted by the Executive Board during 2004**

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## **2004/1 Reporting on the UNDP multi-year funding framework, 2004-2007**

### *The Executive Board*

1. *Takes note with appreciation* of the strategically designed approach to the results-oriented annual report (ROAR) that has been presented by UNDP and looks forward to further discussing this matter by the time of the June session;
2. *Stresses* that ROAR reporting should provide Member States with factual analysis of the development effectiveness of UNDP activities and the institutional effectiveness of the organization;
3. *Stresses also* that the UNDP evaluation functions should support the ROAR process by focusing on the evaluation of UNDP activities and effectiveness;
4. *Requests* the Administrator of UNDP, in collaboration with the Executive Director of UNFPA and the Executive Director of UNIFEM, and in consultation with Member States, to explore options for reporting on results in a harmonized manner, each within its respective mandate, and to report on this issue at the annual session 2004 of the Executive Board.

30 January 2004

## **2004/2 Assistance to Myanmar**

### *The Executive Board*

1. *Reaffirms* Governing Council decision 93/21 and Executive Board decisions 98/14, 2001/15 and 2003/2;
2. *Recognizes* the development needs of the people of Myanmar;
3. *Takes note* of the Note of the Administrator on Assistance to Myanmar (DP/2004/8) and the Report by the independent assessment mission to Myanmar, in particular the strategic challenges and recommendations mentioned therein;
4. *Requests* that the Administrator take account of the findings of the independent assessment mission, as appropriate, during phase IV of the Human Development Initiative.

30 January 2004

## **2004/3 United Nations Office for Project Services**

### *The Executive Board*

1. *Takes note* with satisfaction of the report of the Executive Director of the United Nations Office for Project Services (UNOPS) on implementation of the 2003 UNOPS budget (DP/2004/6) and the encouraging estimated financial results for 2003;
2. *Takes note also* of the revised budget estimates for the biennium 2004-2005 and *requests* the Executive Director of UNOPS to submit to the Board, at its

annual session 2004, an update on the budget estimates, including a critical assessment of the business projections for 2004-2005;

3. *Further takes note* of the full response to the recommendations set out in the report of the independent review, the strategy for business acquisition, progress in implementing internal change, the comprehensive timetable and benchmarks for monitoring progress;

4. *Approves* the detailed budget of \$8.4 million (DP/2004/7) for the longer-term change process and the modalities for meeting its cost;

5. *Approves* the expansion of the mandate of UNOPS to cooperate directly with regional and subregional development banks on a pilot basis, *encourages* UNOPS to ensure close consultation with resident coordinators, and *requests* the Executive Director of UNOPS to provide an update on progress in his report to the Executive Board at its annual session 2004;

6. *Requests* the Executive Director of UNOPS to continue to facilitate a broader consultation process between UNOPS, the Executive Board and other stakeholders concerning the vision, mandate and governance of UNOPS, and to report on these consultations to the annual session 2004.

30 January 2004

#### **2004/4 UNDP and UNFPA: Recommendations of the United Nations Board of Auditors**

##### *The Executive Board*

1. *Takes note* of the reports of the United Nations Development Programme (DP/2004/11) and the United Nations Population Fund (DP/FPA/2004/1) on implementing the recommendations of the United Nations Board of Auditors for the biennium 2000-2001;

2. *Stresses* the importance of adequate follow-up to the recommendations by the United Nations Board of Auditors.

30 January 2004

#### **2004/5 Follow-up to the fourteenth meeting of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS**

##### *The Executive Board*

1. *Welcomes* the reports of UNDP (DP/2004/13) and UNFPA (DP/FPA/2004/5) as an important step towards a more consistent response of the United Nations system to the HIV/AIDS pandemic;

2. *Requests* UNDP and UNFPA to provide more detailed information in their respective annual reports 2004 on how the two organizations, working in cooperation with relevant stakeholders – in particular the other co-sponsors of

UNAIDS – will act on the recommendations made by the UNAIDS Programme Coordinating Board (PCB) during its fourteenth meeting in June 2003;

3. *Further requests* UNDP and UNFPA to make the PCB recommendations available to the Executive Board as an annex to their reports under this agenda item, regularly scheduled during the September meeting of the Executive Board.

30 January 2004

## **2004/6 Reports to the Economic and Social Council**

### *The Executive Board*

1. *Takes note* of the reports of the UNDP Administrator (E/2004/4-DP/2004/12) and the UNFPA Executive Director (E/2004/5-DP/FPA/2004/2) to the Economic and Social Council, and *requests* the secretariat to transmit them to the Economic and Social Council, together with a summary of the discussion at this session;

2. *Stresses* the great importance that it attaches to the upcoming TCPR process and the special contribution of UNDP and UNFPA to attaining the Millennium Development Goals<sup>1</sup>, within their respective mandates;

3. *Encourages* UNDP and UNFPA to participate actively in supporting that process by, inter alia, sharing all relevant evaluative and other material in the United Nations Secretariat.

30 January 2004

## **2004/7 UNFPA multi-year funding framework, 2004-2007**

### *The Executive Board*

1. *Takes note* of the report on the UNFPA multi-year funding framework (MYFF), 2004-2007 (DP/FPA/2004/4);

2. *Endorses* the MYFF, 2004-2007, as contained in this report, and *welcomes* the focus on the three results areas of reproductive health, population and development, and gender as key requirements for poverty eradication;

3. *Welcomes* also the mainstreaming of gender equality, adolescent reproductive health and HIV/AIDS prevention into the three results areas;

4. *Affirms* that the MYFF is to serve as the main policy document of UNFPA, as well as a strategic resource and management tool;

5. *Welcomes* the MYFF as a key tool for directing the work of UNFPA in assisting countries in implementing the Programme of Action of the International

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<sup>1</sup>Internationally agreed development goals, including those contained in the Millennium Declaration.

Conference on Population and Development (ICPD)<sup>2</sup>, the key actions of ICPD+5<sup>3</sup> and in advancing the Millennium Development Goals<sup>4</sup>;

6. *Welcomes* the strengthened support to national development frameworks and *underlines* the importance of strengthening this further through, inter alia, capacity-building and the development of partnerships;

7. *Recognizes* the efforts by UNFPA to establish strategic partnerships to implement the MYFF and *requests* UNFPA to further strengthen collaboration with other United Nations agencies, in line with its mandate and based on its comparative advantages;

8. *Approves* the integrated resources framework for 2004-2007, as contained in this report, and encourages all countries to assist UNFPA to reach a total figure of regular and other resources of \$1,523 million for the period 2004-2007, including through multi-year pledges by countries in a position to make them;

9. *Stresses* the importance of core resources to the effective implementation of the MYFF and *encourages* all countries in a position to do so, to increase their contributions to the core resources of UNFPA;

10. *Appreciates* the continued and increased focus of UNFPA on results-based management and *requests* UNFPA to further develop, as part of its annual report, measurable quantitative and qualitative performance indicators related to organizational effectiveness;

11. *Requests* the Executive Director of UNFPA, in collaboration with the Administrator of UNDP and the Executive Director of UNIFEM, and in consultation with Member States, to explore options for reporting on results in a harmonized manner, each within its respective mandate, and report on this issue at the annual session 2004 of the Executive Board.

30 January 2004

## **2004/8 UNFPA intercountry programme, 2004-2007**

### *The Executive Board*

1. *Approves* the proposed UNFPA intercountry programme, 2004-2007, as contained in document DP/FPA/2004/3, in the amount of \$226 million, of which \$124 million will be programmed from the regular resources of UNFPA, to the extent that resources are available, and *encourages* the Executive Director of UNFPA to seek the balance of \$102 million, if necessary, through co-financing and other resources;

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<sup>2</sup> Report of the International Conference on Population and Development, Cairo, 5-13 September 1994 (United Nations publication, sales no. E.95.XIII.18, chapter I, resolution 1, annex).

<sup>3</sup> General Assembly resolution A/RES/S-21/2, Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development, adopted on 2 July 1999.

<sup>4</sup> Internationally agreed development goals, including those contained in the Millennium Declaration.

2. *Requests* UNFPA to further develop a results-based management system for planning, monitoring and evaluating the intercountry programme, 2004-2007, to ensure that future reporting is performance oriented, bearing in mind the need for synergies between the intercountry programme and the country programmes.

30 January 2004

## **2004/9**

### **Evaluation: Management response to the report *Millennium Development Goal reports: an assessment***

#### *The Executive Board*

1. *Takes note* of the report *Millennium Development Goal reports: an assessment* and of the management response contained in document DP/2004/3 prepared at the request of the Executive Board in its decision 2003/29;

2. *Requests* UNDP to provide further substantive information at the annual session 2004 on the report *Millennium Development Goal reports: an assessment* to allow for further discussion;

3. *Decides* to include the topic “UNDP cooperation with Member States in the preparation of the MDG reports” in the agenda of the Executive Board at its annual session 2005, and *requests* UNDP to prepare a report on the topic, taking into account the Triennial Comprehensive Policy Review during the 59<sup>th</sup> session of the General Assembly.

30 January 2004

## **2004/10**

### **UNIFEM multi-year funding framework, 2004-2007**

#### *The Executive Board*

1. *Notes with appreciation* the results achieved by the United Nations Development Fund for Women in implementing its Strategy and Business Plan 2000-2003, as contained in document DP/2004/CRP.3;

2. *Stresses* that the United Nations Development Fund for Women’s comparative advantage is its innovative and catalytic mandate to support the fulfillment of commitments to gender equality and women’s empowerment;

3. *Endorses* the strategic directions and priorities set out in the strategic results framework of the multi-year funding framework 2004-2007, as contained in DP/2004/5;

4. *Particularly encourages* the United Nations Development Fund for Women to further strengthen and focus its partnerships within the United Nations system including the United Nations Development Group in order to enhance women’s empowerment, human rights and gender equality at all levels and advises all United Nations entities to call upon the United Nations Development Fund for Women in its areas of comparative advantage;

5. *Welcomes* the UNIFEM strategic approach to becoming an effective resource to programme countries and United Nations organizations in bringing,

under the leadership and ownership of the programme countries, a gender equality perspective to coordination mechanisms such as the Common Country Assessment/United Nations Development Assistance Framework and the national poverty reduction strategies;

6. *Encourages* UNIFEM, within its mandate, to contribute to the attainment of the Millennium Development Goals (MDGs)<sup>5</sup>;

7. *Notes with appreciation* the effort made by United Nations Development Fund for Women and United Nations Development Programme to work together in partnership in those areas where synergy can strengthen progress towards gender equality and women's empowerment and *encourages* the two organizations to pursue closer cooperation;

8. *Reiterates* that regular resources are the bedrock of UNIFEM and essential to maintaining the multilateral, neutral and universal nature of its work;

9. *Approves* the integrated resources framework for 2004-2007 contained in report DP/2004/5 and encourages all countries in a position to do so to assist the United Nations Development Fund for Women to reach the targeted level of regular and other resources of 177.5 million United States dollars for the period 2004-2007, including through multi-year pledges by countries in a position to make them;

10. *Welcomes* the appointment by the General Assembly of the new Consultative Committee of the United Nations Development Fund for Women as contained in document A/58/PV.75;

11. *Requests* the Executive Director of UNIFEM, in collaboration with the Administrator of UNDP and the Executive Director of UNFPA, and in consultation with Member States, to explore options for reporting on results in a harmonized manner, each within its respective mandate, and to report on this issue at the annual session 2004 of the Executive Board.

30 January 2004

## **2004/11 Review of the WHO/UNICEF/UNFPA Coordinating Committee on Health**

### *The Executive Board*

1. *Endorses* the recommendation contained in document DP/FPA/2004/CRP.1 to discontinue the WHO/UNICEF/UNFPA Coordinating Committee on Health;

2. *Recommends* that the secretariats of WHO, UNICEF and UNFPA continue to strengthen their coordination in the area of health.

30 January 2004

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<sup>5</sup> Internationally agreed development goals, including those contained in the Millennium Declaration.



## **2004/12 Overview of decisions adopted by the Executive Board at its first regular session 2004**

*The Executive Board*

Recalls that during the first regular session 2004, it:

### **Item 1 Organizational matters**

Elected the following members of the Bureau for 2004:

President: H.E. Mr. Abdullah M. Alsaïdi (Yemen)

Vice-President: Ms. Gabriela Tanjala (Romania)

Vice-President: Mr. Marco Balarezo (Peru)

Vice-President: Mr. Thure Christiansen (Denmark)

Vice-President: Mr. Félix Mbayu (Cameroon)

Approved the agenda and work plan for its first regular session 2004 (DP/2004/L.1 and Corr.1);

Approved the report of the second regular session 2003 (DP/2004/1);

Approved the annual work plan 2004 (DP/2004/CRP.1);

Approved the tentative work plan for the annual session 2004;

Agreed to the following schedule of forthcoming sessions of the Executive Board in 2004:

Annual session 2004: 14-23 June 2004

Second regular session 2004: 20-24 September 2004

### **UNDP segment**

#### **Item 2 Evaluation**

Adopted decision DP/2004/9 of 30 January 2004 on evaluation: management response to the assessment of the Millennium Development Goal reports;

#### **Item 3 Multi-year funding framework**

Adopted decision 2004/1 of 30 January 2004 on reporting on the UNDP multi-year funding framework, 2004-2007;

**Item 4**  
**United Nations Development Fund for Women**

Adopted decision 2004/10 of 30 January 2004 on the UNIFEM multi-year funding framework, 2004-2007;

**Item 5**  
**Country programmes and related matters**

Approved the following country programmes:

Africa: Benin, the Central African Republic, Kenya, Niger, the Republic of the Congo and Sierra Leone;

Arab States: Djibouti;

Asia and the Pacific: Pakistan and Thailand;

Europe and the Commonwealth of Independent States: Croatia, Lithuania, Poland and the Russian Federation;

Latin America and the Caribbean: Ecuador;

Took note of the one-year extensions of the second country cooperation frameworks for the Democratic People's Republic of Korea and the Republic of Korea and of the first one-year extension of the first subregional cooperation framework for the countries of the Organisation of Eastern Caribbean States and Barbados (DP/2004/9);

Approved a two-year extension of the second country cooperation framework for Guyana (DP/2004/9);

Approved a one-year extension of the second cooperation framework for technical cooperation among developing countries (DP/CF/TCDC/2/EXTENSION I);

Adopted decision 2004/2 of 30 January 2004 on assistance to Myanmar;

**Item 6**  
**United Nations Office for Project Services**

Adopted decision 2004/3 of 30 January 2004 on the United Nations Office for Project Services;

**Joint UNDP/UNFPA segment**

**Item 7**  
**Recommendations of the United Nations Board of Auditors**

Took note of the report of the United Nations Office for Project Services on follow-up to the report on the implementation of recommendations of the United Nations Board of Auditors, 2001-2002 (DP/2004/10);

Adopted decision 2004/4 of 30 January 2004 on UNDP and UNFPA: Recommendations of the United Nations Board of Auditors;

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**Item 8**  
**Reports to the Economic and Social Council**

Adopted decision 2004/6 of 30 January 2004 on the reports of the UNDP Administrator and the UNFPA Executive Director to the Economic and Social Council;

**Item 9**  
**Follow-up to the meeting of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS**

Adopted decision 2004/5 on follow-up to the fourteenth meeting of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS;

**UNFPA segment**

**Item 10**  
**Country programmes and related matters**

Approved the following country programmes:

Africa: Benin, the Republic of the Congo, Kenya, Lesotho, Niger and Sierra Leone;

Asia and the Pacific: Afghanistan and Pakistan;

Latin America and the Caribbean: Cuba and Ecuador;

Adopted decision 2004/8 of 30 January 2004 on the UNFPA intercountry programme, 2004-2007;

Took note of the review of the UNFPA intercountry programme, 2000-2003 (DP/FPA/2004/3/Add.1);

**Item 11**  
**Multi-year funding framework**

Adopted decision 2004/7 of 30 January 2004 on the UNFPA multi-year funding framework, 2004-2007;

**Item 12**  
**Other matters**

**Review of the WHO/UNICEF/UNFPA Coordinating Committee on Health**

Adopted decision 2004/11 of 30 January 2004 endorsing the discontinuation of the WHO/UNICEF/UNFPA Coordinating Committee on Health;

Held the following informal briefings and consultations:

**UNDP**

Transforming the mainstream: Gender in UNDP;

Cost recovery of services;

## **UNFPA**

Reproductive health commodity security;  
Inter-country programme, 2000-2003; poverty reduction strategy papers; sector-wide approaches; and gender-based violence;  
Making safe motherhood a reality: a partnership for policy and action;

### **Joint meeting**

Held a joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP on 23 and 26 January 2004 in which it addressed the following topics: HIV/AIDS: Regional initiatives; simplification and harmonization; resident coordinator system; and security.

30 January 2004

## **2004/13 United Nations Capital Development Fund**

### *The Executive Board*

1. *Takes note with appreciation* of the results-oriented annual report of the United Nations Capital Development Fund (UNCDF) (DP/2004/17), of the executive summary of the independent impact assessment of UNCDF (DP/2004/18) and of the management response to the independent impact assessment (DP/2004/19);

2. *Notes with interest* the conclusions and recommendations set out in the independent impact assessment of UNCDF;

3. *Welcomes* the recent discussions on the private sector and development, in particular, with respect to the importance of strengthening the opportunities and resources for micro-enterprises and small and medium-sized enterprises;

4. *Recognizes* that UNCDF, as confirmed by the independent impact assessment, has, inter alia, contributed to significant results through both its microfinance and local governance programmes in poverty reduction, policy impact, and replication of its projects by donors;

5. *Recognizes further* that a number of the recommendations in the independent impact assessment have potentially wide-ranging implications in terms of, inter alia, a closer relationship with UNDP in the future, programming arrangements within the context of the MYFF, governance structures, and funding arrangements;

6. *Requests* the UNDP Administrator to provide a progress report to the Executive Board at its second regular session in September 2004 with details on options, including for future closer relationships with UNDP, and their implications for governance, programming, funding arrangements, and the possibilities of UNCDF, consistent with its mandate and comparative advantage, to contribute to pro-poor local private sector development; including the assessment of opportunities and risks involved, resource projections, factors for success for each, and ensuring proper consultation with key stakeholders and partners in the process;

7. *Notes with concern* that UNCDF, despite commendable efforts to broaden the donor base, still has not been able to meet the annual core resource target of \$30 million called for by the Executive Board in its decision 2002/26 underlining the lack of sufficient financial resources of the organization;

8. *Asserts that*, pending the submission of proposals requested in paragraph 6, UNCDF has a clear role to play in achieving the Millennium Development Goals\* at the local level, particularly in local governance and microfinance in least-developed countries and calls upon the member states and other institutions that have not yet done so to further strengthen their contributions to its core funding in the light of the significant results it has achieved.

18 June 2004

## **2004/14 Funding commitments to UNDP**

### *The Executive Board*

1. *Takes note* of the report on the status of regular resources funding commitments to UNDP and its associated funds and programmes for 2004 and onward (DP/2004/20);

2. *Notes* that UNDP is within reach of being provided with a stable and adequate resource base, but that achieving this critical goal will require all Member States, and developed countries in particular, to sustain and indeed increase their funding efforts over the period of the multi-year funding framework (MYFF);

3. *Encourages* Member States to give priority to regular resources ('core' contributions) over other resources ('non-core' contributions);

4. *Appreciates* that countries have increased their core resources contributions and *encourages* all countries that have not yet done so to provide contributions to core resources for 2004 and those that have already made contributions to consider supplementing their 2004 contributions – if they are in a position to do so – so as to accelerate the rebuilding of the regular resource base of UNDP;

5. *Encourages* those States members of UNDP in a position to do so to announce multi-year pledges and payment schedules, and to adhere to such pledges and payment schedules thereafter.

18 June 2004

## **2004/15 United Nations Office for Project Services**

### *The Executive Board*

1. *Takes note* of the annual report of the Executive Director (DP/2004/23);

2. *Stresses* that it is of paramount importance that UNOPS remains financially viable, in the short as well as the long term;

3. *Endorses* the proposal of the Executive Director and the MCC to extend the UNOPS mandate to work directly with governments in the provision of services for infrastructure and public works, in particular in post-conflict and transition situations and countries where this forms part of explicit national priorities and is

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\* Internationally agreed development goals, including those contained in the Millennium Declaration.

requested by a recipient government, draws on available resources; does not overlap with the mandates of other United Nations organizations and is endorsed by the resident coordinator; and stresses that the provision of such services shall contemplate local capacity building in infrastructure and public works management;

4. *Requests* UNOPS to take into account earlier experiences in this field and requests the Executive Director to keep the Executive Board informed about the progress and challenges encountered in implementing this expanded mandate;

5. *Notes with satisfaction* that UNOPS has come far in its continuous change management process and that a new management team has been appointed, and looks forward to further implementation of the process in 2004 and 2005;

6. *Notes* that, notwithstanding the relationships being built with new clients, the main challenge for UNOPS is to reverse the decline in business done with UNDP and other United Nations entities;

7. *Encourages* all United Nations entities, and UNDP in particular, to work closely with UNOPS, especially in the field of common services, in situations where UNOPS is cost effective and has comparative advantages;

8. *Requests* the Executive Director to prepare, for the September 2004 session of the Executive Board, based on consultations with the MCC, a progress report that will cover at least the following elements: (a) a realistic business projection for UNOPS 2004-2006; (b) obstacles, if any, at the country, regional and headquarters levels, to UNOPS' reversing the decline in business done with UNDP and other United Nations entities; (c) the risk, if any, that UNOPS will come out of 2004 with a deficit in excess of the operational reserve of the organization.

18 June 2004

## **2004/16 United Nations Volunteers**

### *The Executive Board*

1. *Expresses appreciation* for the activities of the United Nations Volunteers (UNV) programme in promoting volunteerism for development;

2. *Also appreciating* mobilizing volunteers for community-based activities, including disaster relief and development activities, in countries emerging from conflict;

3. *Recognizes* in particular the demand-driven nature of the activities of UNV and the close involvement of programme countries in this regard;

4. *Recognizes* the achievements of the UNV programme in articulating and advocating, including through innovative partnerships and networking, the importance of the contributions of volunteerism, in particular the role it plays towards the attainment of the Millennium Development Goals (MDGs)\*;

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\* Internationally agreed development goals, including those contained in the Millennium Declaration.

5. *Welcomes* the initiatives taken to extend opportunities for all citizens to engage in volunteering for development by expanding the forms of affiliation with the programme;

6. *Calls for* the relevant organizations and bodies of the United Nations system to continue efforts to integrate volunteerism into their policies, programmes and reports, including those relating to the achievement of the MDGs;

7. *Encourages* governments to contribute to the Special Voluntary Fund to enable UNV to further explore, expand and strengthen the role of volunteerism and volunteer contributions to development;

8. *Reconfirms* its support for the UNV programme as the focal point for follow-up to the International Year of Volunteers and supports the further development of its future role in the report of the United Nations Secretary-General to the 60th session of the General Assembly in 2005;

9. *Encourages* UNV to enhance analysis in future annual reports and thereby provide the Executive Board with an in-depth understanding of UNV activities and their impact.

18 June 2004

## **2004/17**

### **Internal audit and oversight for UNDP, UNFPA and UNOPS**

#### *The Executive Board*

1. *Takes note* of the reports on internal audit and oversight (DP/2004/27, DP/2004/28 and DP/FPA/2004/6), and the comments made thereon;

2. *Expresses support* for the continued strengthening and reorganization of the internal audit and oversight resources of the UNDP, UNFPA and the United Nations Office for Project Services (UNOPS);

3. *Urges* the Administrator, and the Executive Directors of UNFPA and the UNOPS, to take the necessary steps to address the issues contained in the reports on internal audit and oversight (DP/2004/27, DP/FPA/2004/6 and DP/2004/28) and to report to the Executive Board at its annual session 2005 in the context of their respective reports;

4. *Requests* the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to develop a framework containing concrete objectives, as well as a time-path and indicators for the resolution of the issues contained in the reports on internal audit and oversight (DP/2004/27, DP/FPA/2004/6 and DP/2004/28), and to report on this framework to the Executive Board at its second regular session 2004;

5. *Requests* UNDP to carry out a periodic review of its policy on universal prices for services provided by UNDP and to report on the matter at the September 2004 session of the Executive Board, where cost recovery issues are expected to be discussed, with clear indication of how UNDP will improve cost recovery, including a timetable;

6. *Notes with concern* that, according to paragraph 60 of the report, UNDP routinely provides a variety of services to United Nations organizations, sometimes based on a memorandum of understanding (MOU), sometimes without an MOU.

*18 June 2004*

## **2004/18 Progress in implementing decision 2001/11**

*The Executive Board*

1. *Takes note* of the report on the UNDP and UNFPA programming process (DP/2004/29-DP/FPA/2004/7);
2. *Welcomes* the progress made in implementing decision 2001/11;
3. *Notes* the concerns expressed in the report DP/2004/29-DP/FPA/2004/7 about the increased time frame for developing country programmes, and requests UNDP and UNFPA to consult with their partners in the UNDG on how to address this concern in a harmonized way and to report back to the Executive Board in 2005.

*18 June 2004*

## **2004/19 Joint programming**

*The Executive Board*

1. *Takes note* of the report contained in document DP/2004/30 and DP/FPA/2004/8;
2. *Decides* to defer the consideration of a decision to the first regular session in 2005.

*18 June 2004*

## **2004/20 Joint proposals for reporting on the multi-year funding framework (MYFF)**

*The Executive Board*

1. *Recalls* decisions 2004/1, 2004/7 and 2004/10 on the MYFF reporting process;
2. *Adopts* the joint UNDP, UNFPA, UNIFEM proposal for harmonized reporting on results as outlined in the present document, bearing in mind the possible need to revert to the issue in view of the outcome of the triennial comprehensive policy review of United Nations operational activities for development by the 59th meeting of the General Assembly.

*18 June 2004*



## 2004/21 Management response to “Transforming the Mainstream: Gender in UNDP”

### *The Executive Board*

1. *Takes note* of the UNDP assessment report, “Transforming the Mainstream: Gender in UNDP” and the associated management response (DP/2004/31), as well as the document “Strengthening the partnership between UNDP and UNIFEM to achieve gender equality” (DP/2004/CRP.2);

2. *Notes* that the report and the management response recognized that UNDP needs to make additional efforts to strengthen staff and managers’ commitment to gender mainstreaming, and stresses in this regard that UNDP should implement its strategy for gender mainstreaming rigorously;

3. *Requests* UNDP to prepare a detailed plan of action on gender mainstreaming in UNDP, with concrete targets and measurable actions, for review by the Executive Board no later than at its first regular session in January 2005;

4. *Welcomes* the initiation, under the leadership of the UNDP Evaluation Office, of the independent evaluation of gender mainstreaming in UNDP to be carried out in 2004-2005;

5. *Welcomes* the commitment of the Administrator to be accountable for implementation of gender mainstreaming in UNDP;

6. *Requests* further clarification, at the second regular session in September 2004, of the UNDP-UNIFEM joint plan of action\* as it applies to gender mainstreaming in UNDP, and at the first regular session in January 2005, an elaboration of how UNDP could scale up operations based on lessons learned in pilot projects undertaken by UNIFEM.

18 June 2004

## 2004/22 Gender balance in UNDP

### *The Executive Board,*

1. *Bearing in mind* that gender balance is an important human resource strategy for achieving employment equity but that it is a separate activity from making progress on gender mainstreaming as a development effectiveness tool,

2. *Requests*, in this regard, a presentation at the Executive Board of the organizational scorecard mentioned in DP/2004/31 at its next annual meeting in June 2005.

18 June 2004

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\* as presented in DP/2004/31, paragraphs 44-46

## 2004/23 Report of the Executive Director for 2003

### *The Executive Board*

1. *Welcomes* the report of the Executive Director for 2003 (DP/FPA/2004/9, Part I; Part I, Add. 1; and Part II);
2. *Notes with appreciation*, in this tenth anniversary year of the International Conference on Population and Development (ICPD), the continuing commitment of countries to the goals and objectives of the ICPD, most recently demonstrated in the outcome of various United Nations regional commissions and the Commission on Population and Development;
3. *Stresses* that the implementation of the ICPD Programme of Action and the Key actions for the further implementation of the ICPD Programme of Action (ICPD+5) makes an essential contribution to the achievement of internationally agreed development goals, including the Millennium Development Goals (MDGs)\*;
4. *Notes with appreciation* the efforts being made by UNFPA to assist countries in achieving the MDGs, particularly by integrating population and development, reproductive health, and gender equality into national poverty reduction strategies, and *encourages* UNFPA to further implement its strategy of integrating the ICPD agenda more effectively into country-led frameworks such as sector-wide approaches, poverty reduction strategy papers, health-sector reforms and other national development plans and policies;
5. *Welcomes* the progress UNFPA has made in its transition process, which produced new results-oriented approaches in human resources, knowledge sharing, learning and training, and financial management, and *encourages* UNFPA to further incorporate these approaches into the processes and systems of the Fund in order to improve performance and effectiveness;
6. *Emphasizes* the importance of greater coherence in integrating the ICPD goals and objectives into the social, economic and environmental processes of the United Nations and in all efforts to implement and review the Millennium Declaration, including the MDGs, as called for in General Assembly resolution A/RES/58/291;
7. *Encourages* UNFPA to continue its efforts to forge innovative partnerships among development partners, Governments, civil society organizations and the private sector;
8. *Encourages* UNFPA to continue to deepen its partnerships within the United Nations system to ensure greater appreciation and operationalization of the links between the internationally agreed development goals, including the MDGs, the ICPD Programme of Action and ICPD+5;
9. *Encourages* UNFPA to continue its vital contribution to the advancement of United Nations reform and, as a key member of the United Nations Development Group, to coherence within the United Nations system.

23 June 2004

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\* Internationally agreed development goals, including those contained in the Millennium Declaration.

## 2004/24 Funding commitments to UNFPA

### *The Executive Board*

1. *Welcomes* the report on funding commitments to UNFPA for 2004 and future years (DP/FPA/2004/10);
2. *Notes with satisfaction* that UNFPA has, in 2004, attained a funding level of over \$300 million in regular resources, thus matching the level attained immediately following the International Conference on Population and Development (ICPD);
3. *Recognizes* also that sustaining and improving this funding level will require countries that are in a position to do so to augment their funding efforts during the period of the UNFPA multi-year funding framework (MYFF), 2004-2007;
4. *Commends* UNFPA for pursuing a strategy to maintain a strong core funding base, *encourages* UNFPA to continue its efforts to reduce dependency on a few large donors and to broaden its donor base, *invites* all countries that have not yet done so to provide contributions to regular resources for 2004, and *further invites* those that have already made contributions to consider supplementing their 2004 contributions in order to increase the regular resource base of UNFPA;
5. *Encourages* countries that are in a position to do so to announce multi-year pledges and payment schedules in accordance with the current MYFF cycle, 2004-2007, and to maintain such pledges and payment schedules thereafter, and *further encourages* countries to make contribution payments as early in the year as possible;
6. *Encourages* UNFPA to continue to mobilize supplementary resources for its programmes, bearing in mind that core resources remain the bedrock of the resource mobilization strategy of UNFPA;
7. *Recognizes* the key role of UNFPA in assisting countries to achieve the goals and objectives of ICPD and the Key actions for the further implementation of the ICPD Programme of Action (ICPD+5), which make an essential contribution to achieving the Millennium Development Goals\*, and that the effective implementation of the ICPD Programme of Action and ICPD+5 will require adequate financial resources, both domestic and external, and *encourages* all countries to intensify their efforts in this regard and in accordance with the relevant provisions of the ICPD Programme of Action;
8. *Invites* all countries to make every effort to strengthen their commitment to meet the goals of the ICPD Programme of Action.

23 June 2004

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\* Internationally agreed development goals, including those contained in the Millennium Declaration.

## **2004/25**

### **Overview of decisions adopted by the Executive Board at its annual session 2004**

*The Executive Board*

*Recalls* that during the annual session 2004, it:

#### **Item 1**

##### **Organizational matters**

Approved the agenda and work plan for its annual session 2004 (DP/2004/L.2);

Approved the report of the first regular session 2004 (DP/2004/14); and

Agreed to the following schedule of future sessions of the Executive Board in 2004 and 2005:

Second regular session 2004:	20 to 24 September 2004
First regular session 2005:	24 to 28 January 2005
Annual session 2005:	13 to 24 June 2005 (New York)
Second regular session 2005:	19 to 23 September 2005.

#### **UNDP segment**

##### **Item 2**

##### **Annual report of the Administrator**

Took note of the annual report of the Administrator for 2003 (DP/2004/16), including Add.1 and Add.2;

##### **Item 3**

##### **United Nations Capital Development Fund**

Adopted decision 2004/13 of 18 June 2004 on the United Nations Capital Development Fund;

##### **Item 4**

##### **Funding commitments**

Adopted decision 2004/14 of 18 June 2004 on funding commitments to UNDP;

##### **Item 5**

##### **Country programmes and related matters**

Took note of the following draft country programme documents and the comments made thereon:

- Draft country programme document for Angola (DP/DCP/AGO/1);
- Draft country programme document for Burundi (DP/DCP/BDI/1);
- Draft country programme document for Lesotho (DP/DCP/LES/1);
- Draft country programme document for Madagascar (DP/DCP/MDG/1);

Draft country programme document for the Islamic Republic of Iran (DP/DCP/IRN/1);

Draft country programme document for the Philippines (DP/DCP/PHL/1);

Draft country programme document for Armenia (DP/DCP/ARM/1);

Draft country programme document for Azerbaijan (DP/DCP/AZE/1);

Draft country programme document for Bosnia and Herzegovina (DP/DCP/BIH/1);

Draft country programme document for Kazakhstan (DP/DCP/KAZ/1);

Draft country programme document for Kyrgyzstan (DP/DCP/KGZ/1);

Draft country programme document for the former Yugoslav Republic of Macedonia (DP/DCP/MKD/1);

Draft country programme document for Romania (DP/DCP/ROM/1);

Draft country programme document for Serbia and Montenegro (DP/DCP/SCG/1);

Draft country programme document for Tajikistan (DP/DCP/TAJ/1);

Draft country programme document for Turkmenistan (DP/DCP/TUK/1);

Draft country programme document for Uzbekistan (DP/DCP/UZB/1);

Draft country programme document for Argentina (DP/DCP/ARG/1);

Took note of the one-year extensions of the second country cooperation frameworks for Belarus, Hungary, Latvia and Slovakia;

Approved a second one-year extension of the second country cooperation frameworks for Chile and Uruguay; and

Approved a two-year extension for the second country cooperation framework for Zimbabwe.

#### **Item 6** **Human Development Report**

Took note of the update on the *Human Development Report* consultations (DP/2004/22);

#### **Item 7** **United Nations Office for Project Services**

Adopted decision 2004/15 of 18 June 2004 on the United Nations Office for Project Services;

#### **Item 8** **United Nations Volunteers**

Took note of the report of the Administrator (DP/2004/24) on the activities of the United Nations Volunteers during 2002-2003; and

Adopted decision 2004/16 of 18 June 2004 on the United Nations Volunteers;

**Item 9  
Evaluation**

Took note of the report on the follow-up on evaluations with regard to poverty reduction strategy papers (PRSPs) and Millennium Development Goal (MDG) reports and addressing the PRSP-MDG linkages (DP/2004/25);

**Item 17  
Technical cooperation among developing countries**

Took note of the report on implementation of South-South cooperation (DP/2004/26);

**Item 20  
Gender in UNDP**

Adopted decision 2004/21 of 18 June 2004 on the management response to “Transforming the Mainstream: Gender in UNDP”; and

Adopted decision 2004/22 of 18 June 2004 on gender balance in UNDP.

**UNDP/UNFPA segment**

**Item 10  
Internal audit and oversight**

Adopted decision 2004/17 of 18 June 2004 on internal audit and oversight for UNDP, UNFPA and UNOPS;

**Item 11  
Programming process**

Adopted decision 2004/18 of 18 June 2004 on progress in implementing decision 2001/11; and

Adopted decision 2004/19 of 18 June 2004 with respect to joint programming;

**Item 12  
Field visits**

Took note of the report on the joint field visit to Guatemala (DP/2004/CRP.4-DP/FPA/2004/CRP.3); and

Took note of the report on the field visit to Ukraine (DP/2004/CRP.5-DP/FPA/2004/CRP.4);

**Item 18**  
**Joint proposals for MYFF reporting**

Adopted decision 2004/20 of 18 June 2004 on joint proposals for MYFF reporting;

**Item 19**  
**Joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP: proposals for 2005**

Decided to continue discussion of this matter at the Bureau level and to report to the Executive Board;

**UNFPA segment**

**Item 13**  
**Report of the Executive Director for 2003**

Adopted decision 2004/23 of 23 June 2004 on the report of the Executive Director for 2003;

**Item 14**  
**Funding commitments to UNFPA**

Adopted decision 2004/24 of 23 June 2004 on funding commitments to UNFPA;

**Item 15**  
**Country programmes and related matters**

Took note of the following draft country programme documents and the comments made thereon:

- Draft country programme document for Angola (DP/FPA/DCP/AGO/5);
- Draft country programme document for Burundi (DP/FPA/DCP/BDI/6);
- Draft country programme document for Madagascar (DP/FPA/DCP/MDG/5);
- Draft country programme document for the Islamic Republic of Iran (DP/FPA/DCP/IRN/4);
- Draft country programme document for the Philippines (DP/FPA/DCP/PHL/6);
- Draft country programme document for Armenia (DP/FPA/DCP/ARM/1);
- Draft country programme document for Azerbaijan (DP/FPA/DCP/AZE/2);
- Draft country programme document for Kazakhstan (DP/FPA/DCP/KAZ/2);
- Draft country programme document for Kyrgyzstan (DP/FPA/DCP/KGZ/2);
- Draft country programme document for Romania (DP/FPA/DCP/ROM/1);
- Draft country programme document for Tajikistan (DP/FPA/DCP/TJK/2);
- Draft country programme document for Turkmenistan (DP/DCP/TKM/2);
- Draft country programme document for Uzbekistan (DP/FPA/UZB/2);

Took note of the report on the implementation of the UNFPA special programme of assistance to Myanmar (DP/FPA/2004/11); and

Approved the two-year extension of the fourth country programme for Zimbabwe (DP/FPA/2004/13);

**Item 16**  
**Evaluation**

Took note of the periodic report on evaluation (DP/FPA/2004/12);

**Item 21**  
**Other matters**

*Informal consultations*

- (a) UNDP: Presentation of a synthesis report on the MDG project;
- (b) UNDP: Presentation on the Global Compact and the Commission on the Private Sector and Development report;
- (c) UNDP: Informal consultations on UNCDF;
- (d) UNFPA: Informal briefing on reproductive health commodity security;
- (e) UNDP and UNFPA: Presentation on a transition country (Timor-Leste);

*UNFPA special event*

“Putting people first: implementing the ICPD agenda and achieving the MDGs”.

23 June 2004

**2004/26**  
**UNFPA: Annual financial review, 2003**

*The Executive Board*

1. *Takes note* of document DP/FPA/2004/15;
2. *Recognizes* the significance of increasing and achieving stability and predictability in contributions to regular resources;
3. *Also recognizes* that timeliness in the payment of contributions is essential to maintaining liquidity and facilitating continuous programme implementation;
4. *Further recognizes* that more balanced burden-sharing is essential to the long-term financial sustainability of UNFPA.

21 September 2004

**2004/27**  
**Additional security requirements to safeguard UNFPA personnel and premises globally**

*The Executive Board*

1. *Acknowledges* the general deterioration in the security situation, requiring additional protective measures by UNFPA;
2. *Endorses* the proposal of the Executive Director to grant her exceptional authority during 2004-2005 to access up to 4 per cent of the approved gross 2004-



2005 regular biennial support budget of \$169.6 million as additional funding for security measures amounting to a maximum of \$6.8 million;

3. *Notes* that an amount of up to \$6.8 million will be recorded as a reserve, and utilization thereof will be disclosed in the financial statement and reported to the Executive Board in the annual financial review.

22 September 2004

## 2004/28

### Report on a midterm review of the Technical Advisory Programme

*The Executive Board*

1. *Takes note* of the report on a midterm review of the Technical Advisory Programme (DP/FPA/2004/16);

2. *Underlines* the strategic importance of effective input in responding to country-led priorities as contained in the national poverty reduction strategies, including PRSPs where they exist, and CCA/UNDAFs, as well as national MDG reports, and *requests* UNFPA to share with the Executive Board, when available, a concise two-year timetable for programmable and time-bound activities for more effective participation by Country Technical Services Teams in PRSPs, SWAs and CCA/UNDAFs, as well as interregional activities;

3. *Urges* UNFPA to give continued high priority to pursuing the intended outcomes of the Technical Advisory Programme (TAP), especially when it comes to regional and national capacity development and recommendations for policy dialogue;

4. *Stresses* to UNFPA the importance of the strategic partnerships with United Nations funds and programmes, specialized agencies and other TAP partners, and *further stresses* that these partnerships should also be given high priority under the TAP programme;

5. *Requests* UNFPA to provide to the Executive Board during its September 2005 session a further review of the impact of the TAP programme against strategic goals as contained in the multi-year funding framework, in close consultation with its strategic partners, including ways to harmonize the TAP cycle.

23 September 2004

## 2004/29

### UNDP: Annual review of the financial situation

*The Executive Board*

1. *Takes note* of documents DP/2004/34 and DP/2004/34/Add.1;

2. *Recognizes* that increased, predictable and timely payments of contributions are essential to maintain liquidity and facilitate continuous programme implementation;

3. *Welcomes* the encouraging increase in UNDP regular (core) contributions for the third consecutive year in 2003, and *notes* the increase in other (non-core) resources;

4. *Further recognizes* that increased burden sharing is essential to the long-term financial sustainability of UNDP;

5. *Encourages* all Member States to increase their funding, and to give priority to regular resources (core contributions) over other resources (non-core contributions);

6. *Calls upon* all contributing countries to make early payments to, inter alia, avoid liquidity constraints;

7. *Also calls upon* Member States in a position to do so to announce multi-year pledges and payment schedules, and to adhere to such pledges and payment schedules thereafter;

8. *Stresses* the need for UNDP to build upon the successes it has achieved in results-oriented management, and to continue to improve administrative and financial management practices in key areas, such as through implementation of the Atlas system throughout the organization, continued refinement of the framework for strategic cost management and effective implementation of audit recommendations.

24 September 2004

## **2004/30**

### **UNDP strategic cost management and implications for cost recovery**

#### *The Executive Board*

1. *Takes note* of the harmonized cost recovery principles contained in the report on UNDP strategic cost management and implications for cost recovery (DP/2004/35), whose adoption by United Nations organizations is a step towards increased transparency and comparability of cost recovery throughout the United Nations system;

2. *Encourages* UNDP to intensify consultations for further harmonization of cost recovery principles, with the objective of clearly identifying common elements under each cost category and justifying differences resulting from different mandates and operating modalities;

3. *Endorses*, on an interim basis, the UNDP-specific implementation of these harmonized principles, and their application in the cost recovery policy, particularly regarding the proportional sharing of variable indirect cost among all sources of funds;

4. *Stresses* that UNDP must ensure full recovery, at an aggregate level, of all actual costs for implementing activities financed from UNDP third-party cost sharing, trust fund contributions and programme country cost sharing;

5. *Requests* UNDP to report at the first regular session in 2005 on options for transparent reporting on income from cost recovery, including the possibility of including such income in calculating the next biennial support budget;

6. *Also requests* UNDP to submit to the Board with a view to considering the rates under this policy, at its June 2005 session, a detailed proposal containing clear criteria that encourage incentives for un-earmarked, timely and flexible

contributions to trust funds, third-party cost sharing and programme country cost sharing in order to reach this aggregate level, and requests UNDP to develop this report in close consultation with interested Member States;

7. *Stresses* that new rates applied under this policy should only be applied subject to a decision by the Executive Board;

8. *Further requests* UNDP to carry out a review of its cost-recovery policy after two years and to report to the Board at its September session 2007 on the lessons learned from the new policy, including the aggregate cost recovery rate in time for the MYFF 2008;

9. *Encourages* UNDP to continue monitoring the level of cost recovered from other (non-core) resources;

10. *Further encourages* UNDP to continue to refine its strategic cost management system including through the implementation of the Atlas system, in order to better attribute indirect cost to programs and projects;

11. *Reiterates* that regular resources must remain the bedrock of contributions to UNDP.

*24 September 2004*

## **2004/31**

### **Report of the Inter-Agency Procurement Services Office for the biennium 2002-2003**

*The Executive Board*

1. *Takes note* of the report of the Administrator on the activities of IAPSO for the biennium 2002-2003 (DP/2004/38) and its continuing self-financed status;

2. *Encourages* IAPSO to continue raising the professional standards of procurement within the United Nations system through development of a procurement curriculum that leads to professional certification;

3. *Recommends* that IAPSO continues to research collaborative purchasing within the United Nations system as requested by the inter-agency procurement working group.

*24 September 2004*

## **2004/32**

### **Third cooperation framework for South-South cooperation**

*The Executive Board*

1. *Appreciates* the work done by the Special Unit for South-South Cooperation for the preparation of the third cooperation framework for South-South cooperation and *requests* it, in close cooperation with Member States, to update the framework in the light of the comments made by the Executive Board in order to clarify areas such as strategic approach and drivers for South-South cooperation, as well as an operational plan for its implementation as a necessary vehicle for mainstreaming

South-South cooperation in UNDP, for final consideration in the first regular session of the Executive Board in 2005;

2. *Encourages* the Administrator, in order to ensure the effective implementation of the third framework, to appoint a new head of the Special Unit for South-South Cooperation before the first regular session of the Executive Board in 2005;

3. *Decides* that South-South cooperation be considered a driver of development effectiveness and be incorporated in the multi-year funding framework.

24 September 2004

## **2004/33**

### **Annual report of the Administrator on evaluation**

#### *The Executive Board*

1. *Notes with satisfaction* that UNDP has strengthened its evaluation function in recent years;

2. *Notes with satisfaction* that UNDP provides training to key staff in results-based planning, monitoring, evaluation and reporting, and *urges* UNDP to continue to give this work high priority, not least in the light of the finding, quoted in paragraph 68 of the report, that results-based management tools have not been sufficiently internalized in the organization;

3. *Recalls* its decision 2004/1 which calls for UNDP evaluation functions to support the ROAR processes by focusing on UNDP activities and effectiveness, and *stresses* in this regard that assessment of development results (ADR) should be a priority of the Evaluation Office;

4. *Encourages* UNDP to give continued high priority to the work of the United Nations Evaluations Group, and *stresses* that United Nations entities, and not least UNDP, UNICEF and UNFPA, could benefit significantly from further strengthening their cooperation in the field of evaluation, particularly at the country level, in support of UNDAF evaluation;

5. *Requests* UNDP to add an annex to the next annual report on evaluation containing an overview of all the evaluations done by the UNDP Evaluation Office and evaluations undertaken by UNDP at the local level.

24 September 2004

## **2004/34**

### **Second global cooperation framework: GCF-II**

#### *The Executive Board*

1. *Takes note with concern* of the findings of the evaluation of the second global cooperation framework; GCF-II (DP/2004/41), while welcoming its openness and frankness;

2. *Also takes note* of the management response to the evaluation of the GCF II (document DP/2004/42);

3. *Requests* UNDP, in consultation with Member States, to continue implementing the recommendations in the evaluation report in elaborating the proposed GCF-III;

4. *Decides* to consider the proposed GCF-III against the background of the evaluation report and the management response at the January 2005 session of the Executive Board, with a view to ensuring a more focused and integrated GCF-III.

24 September 2004

## **2004/35 Assistance to Somalia**

### *The Executive Board*

1. *Takes note* of the current situation in Somalia and its implications for the delivery of humanitarian and development assistance to the Somali people;

2. *Endorses* the strategic approach of UNDP to promoting peace and security by concentrating on the following three areas:

security and the rule of law;  
poverty reduction; and  
governance, public administration and civil society.

3. *Encourages* UNDP to continue to mobilize resources and develop strategic partnerships, including through the Consolidated Appeals Process and direct donor support;

4. *Also encourages* UNDP to cooperate with the IGAD Partners Forum in the current developments concerning the international assistance and coordination arrangements in support of the future Somali Transitional Federal Institutions;

5. *Authorizes* the Administrator to approve projects consistent with the strategic approach on a case-by-case basis.

24 September 2004

## **2004/36 United Nations Office for Project Services**

### *The Executive Board*

1. *Takes note with concern* of the financial projections and of the projection of the fund balance roll-forward contained in the report of the Executive Director;

2. *Requests* the Management Coordination Committee to report to the Executive Board at the January 2005 session on its assessment of progress in UNOPS and its guidance provided to UNOPS;

3. *Expresses its appreciation* for the leadership shown by the Executive Director and his management team in its work towards improving the difficult financial situation of UNOPS, and *urges* the Executive Director to redouble his efforts towards implementing the change management process and ensure financial accountability in UNOPS;

4. *Stresses* the importance of UNOPS increasing its business volume through cooperation with other United Nations entities and in particular UNDP, and *requests* the Administrator of UNDP, in his capacity as chairman of the MCC, to communicate this view of the Board to the Chief Executives Board as soon as possible;

5. *Takes note* of the preliminary comments of UNOPS to the report of the United Nations Board of Auditors and *decides* to defer further consideration of this matter to the January 2005 Board meeting where the report will be formally presented to the Executive Board together with recommendations from the ACABQ.

24 September 2004

## **2004/37**

### **Progress report on options for a future business model for the United Nations Capital Development Fund**

#### *The Executive Board*

1. *Takes note* of the progress report on options for a future business model for the United Nations Capital Development Fund in line with Executive Board decision 2004/13;

2. *Recalls* that the final decision on the mandate and future of UNCDF is within the purview of the United Nations General Assembly;

3. *Reconfirms with appreciation* that UNCDF has through its local governance and microfinance programmes contributed to significant results in poverty reduction, policy impact and replication of its programmes by donors;

4. *Notes* the proposal, included in the progress report, to safeguard and built on the results in local governance by integrating UNCDF activities and personnel dealing with local development within UNDP in the form of a distinct unit, the Centre for Local Development, operating primarily in LDCs;

5. *Requests* the Administrator, in order to facilitate a final decision on the proposal, to elaborate, in close consultation with members of the Executive Board and other key stakeholders and partners, a detailed proposal on the organizational arrangements (business plan) of the future Centre, including its management, staffing, programming and funding arrangements and an assessment of opportunities and risks involved, resource projections and factors for success, to be presented to the Executive Board at its first regular session in January 2005;

6. *Notes* the different options proposed for UNCDF to support local private sector development, including and building on the current microfinance activities in UNCDF, and stresses the need for a continued focus on LDCs;

7. *Requests* the Administrator, in close consultation with UNCDF and Member States, to further elaborate on the viability and feasibility of options 1 and 2 in DP/2004/46, taking into account the concerns expressed by the Executive Board;

8. *Further requests* the Administrator, in close consultation with UNCDF and Member States, particularly the LDCs, to elaborate on other options, including maintaining an independent UNCDF, focusing on practice areas in accordance with its current mandate, and, in this connection, also elaborate on the possibility for

UNDP to strengthen its assistance to UNCDF in its advocacy efforts to mobilize the necessary resources;

9. *Further requests* the Administrator to elaborate on the option, of integrating UNCDF microfinance activities in UNDP, including possible organizational and funding arrangements and an assessment of the opportunities and risks involved, taking into account the different elements outlined in Executive Board decision 2004/13, and views expressed in the Executive Board, to be presented to the Executive Board at its first regular session in January 2005;

7. *Calls upon* UNDP to assist UNCDF in mobilizing the resources necessary to sustain its current local governance and microfinance activities.

*24 September 2004*

## **2004/38 Gender in UNDP**

### *The Executive Board*

1. *Takes note* of the report on UNDP progress in gender mainstreaming and joint plan of action with UNIFEM (DP/2004/47);

2. *Welcomes* the statement of the Administrator committing UNDP to a more vigorous, coherent, and concerted effort on gender mainstreaming;

3. *Looks forward* to a discussion of the comprehensive corporate strategy for gender mainstreaming and an implementation plan at its first regular meeting of the Executive Board in January 2005;

4. *Requests* UNDP to submit to the Executive Board at its January 2005 session more detailed information on specific gender indicators, and how this is being captured as a 'gender driver' in the MYFF and in the Atlas information management system;

5. *Also requests* UNDP to provide at the January 2005 session an update on the progress achieved in the partnership between UNDP and UNIFEM.

*24 September 2004*

## **2004/39 Internal audit and oversight**

### *The Executive Board*

1. *Takes note* of document DP/2004/CRP.8 – DP/FPA/2004/CRP.5;

2. *Welcomes* the proposed framework for future reports.

*24 September 2004*

**2004/40  
UNDP and UNFPA follow-up to UNAIDS Programme  
Coordinating Board meeting**

*The Executive Board*

1. *Takes note* of documents DP/2004/CRP.9 and DP/FPA/2004/CRP.6;
2. *Urges* UNDP and UNFPA to continue, in close collaboration with the other co-sponsors, to strengthen the UNAIDS partnership, especially at the country level, thereby contributing to a comprehensive response to HIV/AIDS;
3. *Further urges* UNDP and UNFPA to ensure, in close collaboration with the other co-sponsors, the effective inclusion of the UNAIDS Country Coordinator as a member of the United Nations Country Team to implement joint programming;
4. *Recognizes* the need to further promote coherence in actions at the country level and the importance of the “Three Ones” (one agreed HIV/AIDS action framework that provides the basis for coordinating the work of all partners; one national AIDS coordinating authority with a broad-based multisectoral mandate; and one agreed country-level monitoring and evaluation system), and *takes note* of the growing support for harmonization at the country level;
5. *Encourages* UNDP and UNFPA to develop, in cooperation with the UNAIDS secretariat and the other co-sponsors, a harmonized, outcome-oriented format to report annually on their HIV/AIDS activities to the UNAIDS Programme Coordinating Board, as well as to the Executive Board.

*24 September 2004*

**2004/41  
Overview of decisions adopted by the Executive Board at its  
second regular session 2004**

*The Executive Board*

*Recalls* that during the second regular session 2004, it:

**Item 1  
Organizational matters**

Approved the agenda and work plan for its second regular session 2004 (DP/2004/L.3 and Corr.1);

Approved the report of the annual session 2004 (DP/2004/32);

Agreed that further consultation was needed at the Bureau level before adopting the tentative work plan for the first regular session 2005, the draft annual work plan 2005 and the following proposed dates for sessions in 2005:

First regular session 2005: 21 to 28 January 2005



Annual session 2005: 13 to 24 June 2005 (New York)  
Second regular session 2005: 19 to 23 September 2005

## **UNDP segment**

### **Item 2**

#### **Financial, budgetary and administrative matters**

Adopted decision 2004/29 of 24 September 2004 on the annual review of the financial situation and detailed information thereon;

Adopted decision 2004/30 of 24 September 2004 on UNDP strategic cost management and implications for cost recovery;

Adopted decision 2004/31 of 24 September 2004 on the report of the Inter-Agency Procurement Services Office for the biennium 2002-2003;

Took note of the report of the ACABQ on the report on UNDP strategic cost management and implications for cost recovery (DP/2004/36);

Took note of the information on United Nations system technical cooperation expenditures 2003 (DP/2004/37 and Add.1);

### **Item 3**

#### **South-South cooperation**

Adopted decision 2004/32 of 24 September 2004 on the third cooperation framework for South-South cooperation;

### **Item 4**

#### **Evaluation**

Adopted decision 2004/33 of 24 September 2004 on the annual report of the Administrator on evaluation;

Adopted decision 2004/34 of 24 September 2004 on the evaluation of the second global cooperation framework;

Took note of the management response to the evaluation of the second global cooperation framework (DP/2004/42);

### **Item 5**

#### **Country programmes and related matters**

Adopted decision 2004/35 of 24 September 2004 on assistance to Somalia;

Took note of the following draft country programme documents and the comments made thereon:

Draft country programme document for Mauritius (DP/DCP/MUS/1);

Draft country programme document for the Democratic People's Republic of Korea (DP/DCP/PRK);

Draft country programme document for the Republic of Korea (DP/DCP/KOR/1);

Draft country programme document for Guatemala (DP/DCP/GTM/1);

Adopted the extensions of the country cooperation frameworks for Senegal, Saint Helena and Paraguay;

**Item 6**

**United Nations Office for Project Services**

Adopted decision 2004/36 of 24 September 2004 on the progress report of the United Nations Office for Project Services;

**Item 10**

**United Nations Capital Development Fund**

Adopted decision 2004/37 of 24 September 2004 on the progress report of the United Nations Capital Development Fund;

**Item 11**

**Gender in UNDP**

Adopted decision 2004/38 of 24 September 2004 on further information on the implementation the UNDP-UNIFEM joint plan of action;

**UNFPA segment**

**Item 7**

**Financial, budgetary and administrative matters**

Adopted decision 2004/26 of 21 September 2004 on the annual financial review, 2003;

Adopted decision 2004/27 of 22 September 2004 on additional security requirements to safeguard UNFPA personnel and premises globally;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on additional security requirements to safeguard UNFPA personnel and premises globally (DP/FPA/2004/17);

**Item 8**

**Country programmes and related matters**

Took note of the draft country programme document for Guatemala (DP/FPA/DCP/GTM/5) and the comments made thereon;

**Item 9**  
**Technical Advisory Programme**

Adopted decision 2004/28 of 23 September 2004 on a midterm review of the Technical Advisory Programme;

**Joint UNDP/UNFPA segment**

**Item 12**  
**Internal audit and oversight**

Adopted decision 2004/39 of 24 September 2004 on the proposed framework for resolution of issues contained in internal audit reports;

**Item 13**  
**Other matters**

*Informal consultations*

Held informal briefing on UNFPA support to young people: Programme update;

Held briefing by the UNDP Administrator and the Director-General of the United Nations Industrial Development Organization (UNIDO) on the UNDP-UNIDO partnership;

Held informal high-level meeting on Achieving the Millennium Development Goals in Africa: Paving the way for Action in 2005 and Beyond;

Held presentation of a model for future MYFF reports;

**Item 14**  
**Follow-up to UNAIDS Programme Coordinating Board Meeting**

Adopted decision 2004/40 of 24 September 2004 on the follow-up to the UNAIDS Programme Coordinating Board meeting.

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