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MID-TERM REVIEWS OF COUNTRY AND REGIONAL PROGRAMMES

Mid-term review of the fourth country programme for Bangladesh

Report of the Administrator

SUMMARY

The present report is submitted in accordance with Governing Council decision 89/11 of 23 February 1989, requesting the Administrator to report on a representative selection of mid-term reviews of country programmes.

## I. INTRODUCTION

1. The mid-term review of the fourth country programme for Bangladesh established that in spite of the disastrous floods of 1987 and 1988, satisfactory performance in terms of implementation and product had been achieved. While the original themes of the country programme remained relevant, further attention needed to be given to the issues of non-governmental organizations (NGOs), women, the private sector and the environment. It was also noted in the review that attention should be paid to the following aspects of project design and implementation: (a) the designation of national project directors for each project and the provision of training in project design and management; (b) provision of adequate counterpart staff and funds from the revenue budget; (c) careful review of the qualifications and experience of candidates for expatriate expert posts; and (d) acceleration of the approval of pipeline projects.

2. The mid-term review report contains a total of 124 recommendations, a number of which are of direct relevance to the formulation of the next country programme, demonstrating that one of the chief benefits of the mid-term review in Bangladesh was that it provided a sound basis for forward planning. Prominent among these is the recommendation that to increase impact and streamline management, efforts should be made to reduce the number and increase the size of projects. Furthermore, as the mid-term review found the themes of the fourth country programme too broad to provide a practical enough basis for programming, it was recommended that policy themes should be used to cover the whole country programme, while sector classifications should be used for project programming. As regards the execution of projects, the modality of government execution should continue to be pursued. Support to the investment programmes of the Asian Development Bank (AsDB) and the World Bank should also continue to focus on policy initiatives, feasibility and institutional support rather than on design and supervision.

3. It was also noted in the mid-term review that the findings and recommendations of the study for evaluation and improvement of technical assistance in Bangladesh (SEITAB), to be conducted during 1990, would be a valuable supplement to the completed studies on project and commodity aid and would enable the Government and donors to review several aspects of concern to them in the use of technical assistance. Support for a study on UNDP and the role of technical assistance in the 1990s was also expected to have a direct impact on the nature and scope of the fifth country programme.

Summary of the fourth country programme (1986-1991)

4. Planning for the fourth country programme began in mid-1984 based on the third five-year plan, then in draft form. The third five-year plan could not be finalized, however, before November 1985, and so it was decided to extend the third country programme from June 1985 to June 1986 so that the fourth country programme could be formulated on the basis of strategies adopted in the third five-year plan and be based also on the results of various sectoral studies. The formulation of the fourth country programme gathered momentum from mid-1985 and was approved by the Governing Council in June 1986.

5. In the fourth country programme the support of the United Nations Development Programme (UNDP) to the Government's overall objective of poverty alleviation was to be pursued through five main themes, namely: (a) higher productivity in agriculture (36 per cent); (b) consolidation and expansion of the industrial base (28 per cent); (c) development of human resources (16 per cent); (d) improved physical infrastructure (14 per cent); and (e) enhanced management of public policy and the economy (6 per cent). Particular attention was also to be given to women's participation in these programmes. Another aspect that was emphasized was the importance of the link to the investment programmes of the development banks, and of strengthening existing institutions rather than creating new ones. It was not envisaged that the fourth country programme would be used as a frame of reference, particularly as a technical assistance needs assessment was planned during the implementation of this programme and is to be completed by the end of 1990.

## II. FINANCIAL DATA

6. The total amount of resources available for programming during the fourth country programme period was \$128.8 million. Of this, \$10.1 million was earmarked as an unprogrammed reserve and the rest was programmed against specific projects, of which 57 were to continue from the third country programme and 108 were new projects. At the time of the mid-term review, in early 1989, indicative planning figure (IPF) resources had increased by some \$14 million and a further increase of \$4.6 million was expected. Overall resources had therefore increased to \$164 million at the time of the mid-term review and a projection of \$171 million has been made for the full cycle (see annex I).

## III. PROJECT DATA AND PROGRAMME IMPLEMENTATION

7. A comparison of planned projects with actual project approvals, and of new projects not foreseen in the original fourth country programme is contained in annex II.

### Progress in programme implementation

8. Currently, there are 107 ongoing projects - 90 IPF and 17 funded by the Special Measures Fund/or the Least Developed Countries (SMF) - and 67 pipeline projects - 59 IPF and 8 SMF - in the UNDP programme. The number of projects foreseen in the fourth country programmes was to be a total of 164 - 57 carry-over and 107 new projects. However, given the increased availability of resources which has become apparent in the course of the last two years, the number of projects has grown to 174. It is also significant that many more projects (90) than anticipated (57) have continued from the third to the fourth country programme, a reflection of continuous programming and the difficulty of programming over five years when dealing with individual project cycles. It is of interest to note that the average project size is now \$1 million, compared to \$750,000 in the fourth country programme. For all previous country programme periods taken together, the average project size was \$450,000.

9. In respect of fourth country programme implementation, as shown in annex I, the sectoral/thematic proportions established at the start of the programme have been respected, except for a decline in the industry sector (from 28 per cent to 20 per cent) and an increase in the infrastructure sector (from 14 to 26 per cent), which were shifts made in response to the Government's emerging needs. Since mid-1986 some 40 evaluations have been conducted. Over 200 tripartite reviews have provided a sound mechanism for project-level monitoring and decision-making. The incidence of floods in two successive years, however, made adherence to predetermined schedules difficult.

10. Given the large volume of aid which flows into Bangladesh and the elaborate planning documents and review procedures, it was not envisaged that the fourth country programme would serve as a frame of reference for United Nations system funding organizations or for other donor programmes. However, the first two years of the fourth country programme confirmed the importance of continuous co-ordination and co-operation between the Government and donors and that these procedures are well developed and effective. UNDP continues to be particularly involved and active in taking the lead in disaster preparedness, human resource development, the environment, drug abuse control and technical assistance.

#### IV. PROGRAMME ANALYSIS

##### 1. Preparation of the mid-term review

11. Preliminary work on the mid-term review started in November 1988. Two committees - an advisory committee of six members and a working committee of eight - were set up, composed of members from different divisions of the Ministry of Planning, and also from the Ministry of Finance. The member of the Planning Commission accepted the responsibility of overseeing the mid-term review exercise on behalf of the Government.

12. During a number of preparatory meetings held between the two committees and UNDP to decide upon procedural steps and the scope of the mid-term review, it was decided that the approach of the review would be based on working papers. Accordingly, 22 papers were prepared, organized in four categories, programme papers, sector papers, thematic papers and issues papers. The responsibilities for writing these working papers were assigned to the members of the working committee supported by UNDP staff.

13. Once produced, the papers went through a multi-stage review and revision. The first drafts were reviewed by UNDP in a series of in-house seminars in which the United Nations agencies with offices in the country participated. Revised drafts were then reviewed with the respective sectoral ministries (for the sectoral papers) and the working committee (for the programme, thematic and issues papers). The final drafts of sectoral papers were presented at a number of formal review meetings at the level of the Planning Commission which were attended by high-level representatives of the respective ministries, members of the working committee, the United Nations executing agencies and UNDP. The meetings produced extensive comments and recommendations as well as editorial comments. The draft papers

relating to the programme, themes and issues were reviewed by the advisory committee. All the papers were once again revised and distributed to the line ministries, the Planning Commission and the United Nations agencies (and also to AsDB) in preparation for the formal mid-term review meetings.

14. United Nations agency heads participating in the Joint Consultative Group on Policy (JCGP) - United Nations Children's Fund (UNICEF), United Nations Population Fund (UNFPA) and World Food Programme (WFP) - met formally and informally to discuss issues of joint programming. A contribution was made to this process also by a mission of the International Fund for Agricultural Development (IFAD) which came to Dhaka in February 1989.

15. The mid-term review wrap-up meetings were scheduled for 30 March and 1 April 1989. Participation was at the expected high level, with 61 representatives from the Government, 11 representatives from the agencies - namely, the World Bank, AsDB, the Food and Agriculture Organization of the United Nations (FAO), UNFPA, the International Labour Organisation (ILO), WFP, UNICEF, the World Health Organization (WHO) and the International Civil Aviation Organization (ICAO) - and 11 staff members from UNDP. However, owing to preoccupations connected with the preparations for the annual donor consultations, the time available each day was curtailed to some extent. A third meeting was therefore held on 6 April 1989 to complete the review. Volume I of the mid-term review report contains an account of the proceedings at the mid-term review meetings and the recommendations which emerged from them. Volume II contains the 22 working papers prepared between November 1988 and March 1989, which have been re-edited to take account of the recommendations of the mid-term review meeting. Both volumes are being circulated to United Nations agencies and to interested donors and non-governmental organizations (NGOs).

## 2. Major findings of the mid-term review

16. The overall assessment in terms of implementation and product is of satisfactory performance so far in the fourth country programme. The five themes of the country programme remain very relevant. The mid-term review concluded, however, that the country programme themes were too broad and did not provide a practical enough basis for programming. It was agreed that in future, the concept of themes should be used to explain the major thrusts of the country programme which have an influence on all sectors, while the more common sector classifications would be used for programming purposes. In this respect and given the pressure on UNDP resources, there is a need for a clearer definition of the criteria for project selection and for focusing on fewer sectors and projects.

17. The mid-term review was also instrumental in drawing attention to and moving forward on a process where programme-level considerations are now beginning to dominate UNDP assistance in national priority areas, such as the agriculture sector and flood policy. The review recognized, however, that much remains to be done within the context of the next country programme.

18. Component analysis of the fourth country programme revealed that the largest share of expenditure and allocation has been for personnel and sub-contracts, averaging about 30 per cent and 43 per cent respectively during the period 1987-1991. The allocation for training rose from approximately 8 per cent during the period 1982-1986 to 11 per cent in 1987-1991, and the equipment allocation declined from 22 per cent during 1982-1986 to approximately 12 per cent in 1987-1991. The distribution of IPF expenditure and allocation by component for the period 1972-1991 is shown in annex III.

19. The mid-term review revealed that inadequate emphasis had been placed on the issues of NGOs, women, private sector development and the environment and that the science and technology sector had also, by and large, remained outside the main focus of the country programme. The effect of disasters and disaster-preparedness on overall development planning and programmes also needed more analysis and emphasis.

20. It was noted with some concern that the rate of implementation of the programme, which had been above target in the initial period of the fourth country programme (with expenditures during the first two years at \$30 million per annum, which was \$5 million above the average of resources available), had now slowed down, in terms both of the approval rate and of pipeline development. Several reasons for this were identified. The severe floods of 1987 and 1988 have had a disruptive effect, and the pipeline of investment projects of the two banks, to which about one third of the current UNDP programme is linked, has also slowed down. An underlying factor that the review highlighted was that, given the growth in the size of the programme and the greater diversification of activities the capacity of both the External Resources Division - UNDP's counterpart in the Government - and UNDP was currently stretched to the limit. Considerable delays have occurred in finalizing documentation for project approval and review purposes. To strengthen programming capacity, an umbrella project will support the Ministry of Planning. Quarterly meetings on the pipeline have been instituted following the 1987 annual review. This approach, which has now been formalized, was endorsed by the mid-term review.

21. The questions of project design and implementation were also discussed at length in the mid-term review. It was concluded that particular attention must be paid to the following aspects of project design: (a) institutional arrangements; (b) quality of counterpart personnel; (c) designation of national project directors and proper enunciation of their responsibilities; (d) provision of adequate counterpart funds from the revenue budget (in order also to ensure sustainability of results after the end of the project); and (e) project management in general.

22. While government execution was not foreseen as a major modality for implementing the fourth country programme projects, based on the annual review of 1987 a number of projects have been started with support from the United Nations system. The mid-term review recommended that government execution should be accelerated and consolidated in 1989-1990, and that, based on this experience, a project execution policy should be determined for the fifth country programme.

23. The mid-term review concluded that an evaluation of the full programme was not necessary at this juncture. However, it was agreed that when the fifth country programme was being formulated, an assessment of performance would be undertaken and evaluations of specific issues would be made. The results of these evaluations will be used in the design of UNDP technical co-operation in the fifth country programme: the topics to be selected include efficacy of fellowships, possibilities and conditions for increased provision of funds to meet local costs, and the effectiveness of sub-contracts in project implementation.

24. The findings of the UNDP project for the study for evaluation and improvement of technical assistance in Bangladesh, to be conducted during 1990, are expected to be a valuable supplement to the studies on project aid and commodity aid. The mid-term review also endorsed the UNDP initiative of supporting the commission on "Bangladesh in the year 2000" for a wide-ranging review of development aspirations and targets. The study on UNDP and the role of technical assistance in Bangladesh in the 1990s is expected to have an impact on the formulation of the fifth country programme.

### 3. Proposed adjustments to the fourth country programme

25. No major changes are envisaged in the fourth country programme as a result of the mid-term review which might warrant its rewriting and approval in the Governing Council. The following minor adjustments, however, have been agreed upon to shape implementation of the balance of the programme and to guide preparation of the next programme.

#### (a) Sectoral issues

26. (i) Accelerate the development of new pipeline projects in the agriculture and water resources sectors, based in particular on the successful agricultural sector review and flood policy study;
- (ii) Respond to the continued emphasis on private sector development by using the industry master plan project to develop a new strategy for assistance to the sector;
- (iii) Within the human resources development theme, give renewed attention to primary and secondary education and education management, and to health, particularly water supply and sanitation;
- (iv) Infrastructure: reduce involvement in the transport and communications sector and, within that reduced scope, pay greater attention to inland waterways;
- (v) In economic management and public policy, focus through the management development programme (MDP) on local-level planning and reforms in the financial sector, and continue to strengthen central planning and management capacities.

(b) Thematic issues

- (i) Incorporate environmental aspects more effectively in the programme and, in particular, questions of disaster management;
- (ii) Further special efforts should be made to involve women in development projects and programmes, not merely as beneficiaries but also as participants.

(c) Programme issues

- (i) The recent introduction of the government execution modality should be expanded as soon as feasible, and at the same time more training and responsibility should be given to national project directors;
- (ii) Sources of expertise should be further diversified, including greater use of national expertise and use of recently initiated activities based on Transfer of Knowledge through Expatriate Nationals (TOKTEN) and short-term advisory services and the United Nations Volunteers;
- (iii) The future programme of the United Nations Capital Development Fund (UNCDF) should be more geographically concentrated and further integrated with other United Nations programmes;
- (iv) The concerted efforts in 1988 to increase participation in the inter-country programme (ICP) should continue, with particular emphasis on hosting more ICP projects in Bangladesh;
- (v) Support to investment programmes of AsDB and the World Bank should remain at about one third of the programme, focusing on policy, feasibility and institutional support rather than on design and supervision. Furthermore, the possibility of a revolving fund for IPF investment feasibility studies should be explored. The fund would be replenished through investment credits.

(d) Programme management issues

- (i) The institutional arrangements between the Government and UNDP for the management of the programme should be strengthened, with particular emphasis on improving project design, expediting and tackling approval actions and identifying or solving implementation bottle-necks;
- (ii) To improve implementation, every effort should be made to assign adequate counterparts and for UNDP to finance more of the local costs, while an evaluation of input components should be undertaken as part of the preparations for the fifth country programme;
- (iii) Approvals and pipeline development should be accelerated to achieve an average of \$30 million a year for expenditures in the country programme period; a realistic assessment of the pipeline should be made every quarter;



- (iv) More formal joint programming may be attempted in the fifth country programme after further evaluation of the present arrangements, which appear to be quite effective;
- (v) Efforts should be made to refine further the criteria for the selection of projects, as a preparation for the fifth country programme exercise.

Annex I  
 FINANCIAL DATA  
 (1986-1991)

I. ACTUAL RESOURCES TAKEN INTO ACCOUNT FOR PROGRAMMING

	<u>Millions of dollars</u>
<u>Total resources taken into account for programming at the time of country programme approval</u>	128.776
<u>Resources taken into account for programming at the time of mid-term review (total)</u>	164.340
IPF allocations	139.50
Government project cost-sharing	3.36
Third-party cost-sharing	0.30
Other sources (SMF, SPR, MDP, UNROB, UNIFEM, UNFSTD, Trust Funds)	<u>21.18 a/</u>
<u>Net change in resources (increase)</u>	35.564

	<u>Start of country programme, July 1986 (1986)</u>	<u>Mid-term review, June 1989 (1988)</u>
<u>Use of resources</u>	<u>Millions of dollars</u>	
Approved projects	34.954	138.255 b/
Project proposals	83.738	32.856 c/
Unprogrammed reserve	10.084	Nil
Total use of resources	128.776	171.111

a/ SMF-7.8 million; SPR-2.59 million; MDP-2 million; UNROB-7 million; UNIFEM-0.2 million; UNFSTD-0.1 million; TP-1.4 million.

b/ Signed budgets: 127.777 million (IPF); 5.400 million (SMF); 5.078 million (Other).

c/ Pipeline.

## II. DISTRIBUTION OF RESOURCES BY OBJECTIVE

<u>Country programme objectives</u>	<u>Country programme allocations</u>		<u>Commitments at mid-term review, June 1989</u>		<u>Revised Allocation as result of mid-term review</u>	
	<u>Percentages and millions of dollars</u>					
Higher productivity in agriculture	36	42 963	36	49 907	37	62 747
Consolidation/expansion of industry sector	28	33 775	20	27 086	19	32 831
Human resources development	16	19 570	11	15 323	12	20 091
Improved physical infrastructure	14	16 007	26	35 640	23	40 319
Improved public policy economic management	6	6 377	7	10 299	9	15 123
<b>TOTAL</b>	<b>100</b>	<b>118 692</b>	<b>100</b>	<b>138 255</b>	<b>100</b>	<b>171 111</b>
Unprogrammed reserve	10.084 million					

Annex II

## FOURTH COUNTRY PROGRAMME: LIST OF PLANNED PROJECTS

Thousands of dollars

<u>Number</u>	<u>Project Title</u>	<u>Original country programme input</u>	<u>Present project total</u>	<u>Present status of project</u>
<u>Agriculture/Rural Development</u>				
BGD/78/010	Forestry Products	0	776	Completed
BGD/79/017	Forestry Sector	530	4 495	Completed
BGD/79/033	Dairy Co-operatives	921	2 819	Ongoing
BGD/79/034	Agricultural Extension	1 298	5 426	Ongoing
BGD/80/002	Fertilizer Demonstration	319	1 939	Ongoing
BGD/80/003	Plant Protection	0	403	Completed
BGD/80/025	Marine Fisheries Survey	591	3 408	Ongoing
BGD/81/012	Small Farmers Development	243	537	Ongoing
BGD/81/020	Forest Development Training Centre	191	1 778	Completed
BGD/81/022	Mango Development	1 005	1 552	Ongoing
BGD/81/023	Soil Resources Institute	0	927	Ongoing
BGD/81/028	Community Forestry	469	1 451	Completed
BGD/81/033	National Fertilizer Training Institute	1 500	0	Dropped
BGD/81/034	Fisheries Advisory Services	183	2 145	Ongoing
BGD/81/035	Agriculture Devt Advisor	0	934	Completed
BGD/82/003	Rural Poultry Development	690	2 500	Ongoing
BGD/82/005	Jute Research Institute	0	10	Completed
BGD/83/007	Second Rural Development	612	1 189	Ongoing
BGD/83/010	Second Agricultural Research	1 002	2 653	Ongoing
BGD/83/042	Krishi Bank Third Credit	0	236	Ongoing
BGD/84/013	Second Agric Research (Training)	262	617	Ongoing
BGD/84/030	Second Livestock Devt	2 517	2 869	Ongoing
BGD/84/046	Tree Planting by Mosque Society	79	131	Completed
BGD/84/054	Upazila Afforestation	1 300	2 100	Pipeline
BGD/84/056	Sundarbans	2 323	3 000	Pipeline

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>programme</u>	<u>total</u>	<u>project</u>
		<u>input</u>		
<u>Agriculture/Rural Development (continued)</u>				
BGD/84/068	Cotton Improvement	561	972	Ongoing
BGD/85/009	Institution Bldg in Fisheries Sector	0	343	Ongoing
BGD/85/011	Forestry Professional Educ	1 662	2 210	Ongoing
BGD/85/028	Academy for Rural Devt	450	687	Pipeline
BGD/85/040	Strengthening D-G of Food	0	1 200	Pipeline
BGD/85/063	Fish Insp and Quality Ctrl	0	91	Completed
BGD/85/074	Management Training	475	0	Dropped
BGD/85/085	Forestry Sector, II	1 271	2 462	Ongoing
BGD/85/090	Food-for-Work Programme	0	2 259	Pipeline
BGD/85/120	Improved Shrimp Culture Technology	2 300	3 285	Ongoing
BGD/85/124	Central Duck Breeding Farm	750	987	Ongoing
BGD/85/125	Buffalo Breeding	0	1 578	Pipeline
BGD/85/141	Improved Coconut Production	550	260	Ongoing
BGD/85/146	Storage of Food Grains	0	800	Pipeline
BGD/85/158	National Fishermen's Cooperative	300	0	Dropped
BGD/85/170	Training Institute, Madhupur	500	0	Dropped
BGD/85/172	Jute, Kenaf & Mesta	1 800	0	Dropped
BGD/85/174	Manpower Devt & Trg in BFIDC	200	0	Dropped
BGD/85/181	Improved Land Records	90	950	Pipeline
BGD/85/182	National Land Use Policy	100	1 000	Pipeline
BGD/85/231	Co-operative Dairy Extension	0	2 105	Ongoing
BGD/85/234	Conservation & Mngt of Inland Fisheries	75	0	Dropped
BGD/86/042	Livestock Development, III	0	350	Pipeline
BGD/86/064	Support to Rural Devt Academy, Bogra	0	364	Pipeline
BGD/87/006	Rural Poultry Improvement, III	0	2 400	Pipeline
BGD/87/022	Marine Fisheries Survey, II	0	1 500	Pipeline
BGD/87/023	Agriculture Sector Review	0	1 426	Ongoing
BGD/87/025	Horticulture Research Developemnt	0	2 750	Pipeline
BGD/87/045	Improved Mangt of DOF	0	2 586	Pipeline
BGD/87/048	Assistance to Bandarban District	0	250	Pipeline

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>input</u>	<u>total</u>	<u>project</u>
<u>Agriculture/Rural Development (continued)</u>				
BGD/88/019	Assistance to TARD	0	450	Pipeline
BGD/88/020	Tree Planting by Mosque Society, Ph II	0	365	Pipeline
BGD/88/025	Forestry Action Plan	0	450	Pipeline
BGD/88/031	Improved Cereal Production	0	2 400	Pipeline
BGD/88/061	Increased Rural Potato Production	0	650	Pipeline
BGD/88/065	Fisheries, III	0	2 400	Pipeline
BGD/89/008	Acquaculture Devt, III	1 200	100	Pipeline
	Subtotal	28 319	83 525	
<u>Industries</u>				
BGD/78/002	Fertilizer Plants	0	2 036	Completed
BGD/79/007	Cottage Industries Devt	0	2 450	Completed
BGD/79/036	Machine Tools Factory	0	2 456	Completed
BGD/80/014	Investment in Industries	0	879	Completed
BGD/80/022	Export Processing Zone	0	545	Ongoing
BGD/81/032	Plastics Technology, III	0	577	Ongoing
BGD/82/006	Textile Industry Devt	0	1 735	Completed
BGD/83/037	Insulator & Sanitarywares	0	382	Ongoing
BGD/83/041	Glass Factory	150	0	Dropped
BGD/83/043	Indigenous Bldg Materials	0	627	Ongoing
BGD/84/015	Promotion of Small Industries	1 200	0	Dropped
BGD/84/018	Chittagong Dry Dock	1 150	1 596	Ongoing
BGD/84/028	Leather Industry	2 000	0	Dropped
BGD/84/037	Bangladesh Diesel Plant	1 400	2 303	Ongoing
BGD/84/045	Consumer Market Demand	0	379	Completed
BGD/84/051	Private Textile Mills	174	484	Completed
BGD/84/062	Handloom Sector Study	0	266	Ongoing
BGD/84/015	Industrial Workshop	0	359	Ongoing
BGD/85/020	Investment Promotion Devt Company	200	0	Dropped
BGD/85/042	Pharmaceutical Industries	400	0	Dropped
BGD/85/051	Labour Productivity Centre	50	233	Ongoing

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>input</u>	<u>total</u>	<u>project</u>
<u>Industries (continued)</u>				
BGD/85/068	Bangladesh Agri Devt Corpn	70	0	Dropped
BGD/85/115	Industrial Property Administration	200	190	Pipeline
BGD/85/119	Master Plan for Tourism Devt	177	294	Ongoing
BGD/85/135	Tourism Training & Devt	914	1 720	Ongoing
BGD/85/137	Rice Bran Oil	66	166	Ongoing
BGD/85/191	Technological Research on Jute	1 000	700	Pipeline
BGD/85/192	Basic Electronic Components	500	0	Dropped
BGD/85/193	Quality Control	350	0	Dropped
BGD/85/195	Survey of Imported Chemicals	380	0	Dropped
BGD/85/196	Soda Ash Plant	300	0	Dropped
BGD/85/199	Feed Mill Cattle & Poultry	250	0	Dropped
BGD/85/200	Bangladesh Yeast Plan	100	0	Dropped
BGD/85/225	Follow-up Investor's Forum, 1987	0	231	Ongoing
BGD/85/237	Industrial Policy Analysis	250	0	Dropped
BGD/85/242	Textile Industry Schools	200	0	Dropped
BGD/86/021	Cement Clinker Plant, Ph II	0	254	Pipeline
BGD/86/070	Cottage Industries Devt, Ph II	0	2 100	Ongoing
BGD/87/005	Chemical Industry Sector	0	600	Pipeline
BGD/87/034	Industrial Master Plan	0	300	Pipeline
BGD/87/043	Investment Promotion, Paris	0	30	Pipeline
BGD/87/049	Non-Mettalic Raw Materials	0	572	Pipeline
BGD/88/009	Foreign Investment Promotion to BEPZA	0	560	Pipeline
BGD/89/006	Engineering Sector Study	0	250	Pipeline
	Subtotal	11 481	25 274	
<u>Oil, gas and natural resources</u>				
BGD/85/016	Bangladesh Petroleum Institute, Ph II	0	1 500	Pipeline
BGD/85/022	2nd Gas - Drilling Mangt	3 700	4 300	Ongoing
BGD/85/023	2nd Gas - Construction Superv	5 600	6 600	Ongoing

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>programme</u>	<u>total</u>	<u>project</u>
		<u>input</u>		
<u>Oil, gas and natural resources (continued)</u>				
BGD/85/138	Limestone Exploration in Baghalibazar	300	350	Ongoing
BGD/85/204	Madhyapara Hardrock Project	300	14	Ongoing
BGD/86/035	3rd Natural Gas	0	230	Pipeline
BGD/86/074	Jamalganj Coal Field	0	3 774	Pipeline
BGD/88/039	Petroleum Tech Devt	0	1 400	Pipeline
BGD/80/012	Energy Study & Planning Cell	364	605	Ongoing
BGD/85/046	Manpower Devt Schemes of BPDB	1 850	150	Completed
BGD/85/054	Power Loss Reduction	1 600	2 225	Ongoing
BGD/85/058	2nd East-West Interconnector	0	1 300	Pipeline
BGD/85/078	Large Thermal Power Project	1 450	1 431	Ongoing
BGD/85/201	Power Generation	800	0	Dropped
BGD/85/202	Review of Power Network Master Plan	77	0	Dropped
BGD/85/203	Rural Energy Projects	500	0	Dropped
BGD/XX/XXX	Manpower Devt - Power Board	0	0	Dropped
	Subtotal	16 541	23 879	
<u>Communications</u>				
BGD/80/007	Postal Academy	0	289	Ongoing
BGD/82/054	Telecom Trg Centre, II	0	1 038	Completed
BGD/86/004	Telecom Staff College	1 490	1 771	Ongoing
<u>Physical plan, water supply/housing</u>				
BGD/81/004	Housing Development	450	2 506	Ongoing
BGD/81/005	National Physical Planning	500	2 067	Completed
BGD/84/036	Upazila Water Supply & Sanitation	400	0	Dropped
BGD/85/004	Low-Cost Sanitation	269	649	Ongoing
BGD/85/077	Water Supply Sectoral Study	190	0	Dropped
BGD/85/104	Third District Towns Water Supply	1 250	0	Dropped
BGD/85/150	Master Plan, Dhaka Metropolitan Area	770	0	Dropped
BGD/85/243	Master Plan Chittagong Metropolitan	400	0	Dropped
BGD/86/043	Urban Management	750	3 707	Ongoing



<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>programme</u>	<u>total</u>	<u>project</u>
		<u>input</u>		
<u>Physical plan, water supply/housing (continued)</u>				
BGD/86/044	Area Development & Shelter	750	861	Ongoing
BGD/87/018	Strengthening of Pourashavas	0	1 080	Pipeline
BGD/88/022	Environment Mangt & Protection	0	97	Ongoing
BGD/88/052	Dhaka & Chittagong Development Plan	0	1 125	Ongoing
BGD/89/009	Secondary Towns Infrastructure	0	500	Pipeline
<u>Transport</u>				
BGD/79/029	Marine Academy	263	4 325	Ongoing
BGD/79/037	Training of Marine Officers	0	679	Completed
BGD/80/023	Comm Div, Civil Aviation Authority	110	1 828	Completed
BGD/81/002	Dept of Civil Aviation II	0	2 577	Completed
BGD/81/003	Civil Aviation Tr Centre	0	2 076	Completed
BGD/83/001	Biman Airlines HQs	1 000	2 875	Ongoing
BGD/83/002	Biman Ground Training Centre	2 800	4 765	Ongoing
BGD/83/005	Hydrographic Services	505	1 967	Ongoing
BGD/83/022	Seamen's Training Centre	500	0	Dropped
BGD/84/016	Container Transportation	175	628	Ongoing
BGD/84/017	Railway Management	910	970	Ongoing
BGD/84/022	Road Rehab Project	1 175	514	Completed
BGD/84/047	Road Rehab & Maintenance	375	1 477	Completed
BGD/85/049	Dept of Civil Aviation III	384	3 145	Ongoing
BGD/85/093	Jamuna Bridge Appraisal, Phase-I	600	1 099	Completed
BGD/85/094	Jamuna Bridge Feasibility Study II	1 350	8 280	Ongoing
BGD/85/206	Master Plan Chittagong Airport	400	0	Dropped
BGD/86/013	Railway Transport of Containers	0	310	Completed
BGD/86/040	Jamuna Bridge Panel of Experts, Phase II	0	1 290	Ongoing
BGD/86/066	Hangar Project	0	390	Pipeline
BGD/87/001	Roads & Highways Institutional Devt	0	1 200	Pipeline
BGD/87/012	Support to Jamuna Bridge TA Project	0	600	Pipeline
BGD/87/024	Nautical & Marine Exam. Survey & Adm. II	0	273	Ongoing
BGD/87/029	Road Master Plan	0	2 060	Pipeline

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>input</u>	<u>total</u>	<u>project</u>
<u>Transport (continued)</u>				
BGD/87/033	Com. Div. Civil Aviation Authority	0	545	Ongoing
BGD/87/011	Integrated Transport Plan - Dhaka	0	1 000	Ongoing
BGD/87/027	Road Improvement, III	0	1 200	Pipeline
BGD/87/007	Corporate Plan Railways	0	500	Pipeline
	Subtotal	17 766	62 263	
<u>Education and religious affairs</u>				
BGD/81/007	Cultural Heritage	550	0	Completed
BGD/82/044	Education Information and Statistics	100	0	Dropped
BGD/82/047	Textile Technology College	0	62	Completed
BGD/82/048	Planning, M/o Education	0	463	Completed
BGD/84/001	Technical Education	4 134	5 960	Ongoing
BGD/84/002	Secondary Science Education	1 582	1 989	Ongoing
BGD/85/002	National Literacy Programme	0	1 425	Pipeline
BGD/85/018	Universal Primary Education	1 184	2 111	Ongoing
BGD/85/088	Nat Inst of Educ Admin. & Reform	225	290	Pipeline
BGD/85/162	College of Textile Technology	1 800	1 336	Pipeline
BGD/85/238	Mass Communication Training	200	0	Dropped
BGD/86/060	Soc. Science Educ II	0	250	Pipeline
BGD/87/015	Training of Technologists, Ph II	0	780	Ongoing
BGD/87/019	Mass Education/Local NGOs	0	530	Ongoing
BGD/88/033	Mass Literacy	0	300	Pipeline
BGD/88/040	UPE, II Incl. Vocational Training	0	900	Pipeline
<u>Health</u>				
BGD/80/026	Centre for Medical Education	457	720	Ongoing
BGD/81/050	Training of Senior Nurses	478	1 678	Ongoing
BGD/82/022	Kumudini Hospital	178	360	Ongoing
BGD/84/049	Malaria Control Programme	360	356	Ongoing
BGD/85/005	2nd District Towns Water	0	520	Completed

<u>Project</u>		Original	Present	Present
<u>Number</u>	<u>Title</u>	country	project	status of
		<u>programme</u>	<u>total</u>	<u>project</u>
		<u>input</u>		
<u>Health (continued)</u>				
BGD/85/101	Epidemiological Surveillance	400	380	Pipeline
BGD/86/067	Kumudini Pharmaceutical Plant	0	300	Pipeline
BGD/86/071	Primary Health Care	0	375	Pipeline
BGD/88/034	Health Services, II	0	250	Pipeline
<u>Labour and manpower</u>				
BGD/83/011	Employer's Association	0	247	Completed
BGD/83/034	Youth Training & Employment	0	338	Ongoing
BGD/85/128	Upazila Employment Resource Centres	300	0	Dropped
BGD/85/151	Manpower Employment Programme, Ph II	390	990	Ongoing
BGD/85/152	National Vocational Trg System	1 500	1 550	Pipeline
BGD/85/153	Trg of Garments Workers	300	913	Pipeline
BGD/85/198	Manpower Devt Training	300	0	Dropped
BGD/85/220	Shwanirvar Management Training	390	553	Ongoing
BGD/86/008	Employers' Association, Ph II	0	796	Ongoing
BGD/88/041	Poverty Alleviation & Rural-Employment	0	900	Pipeline
<u>Science and technology</u>				
BGD/85/031	Remote sensing	925	926	Pipeline
BGD/85/053	Meteorological Applications	1 521	576	Completed
BGD/85/139	Science/Technology Mission	100	0	Dropped
BGD/85/144	Standards & Testing Institution	550	750	Pipeline
BGD/85/235	Museum of Science & Technology	190	100	Pipeline
<u>Social welfare, women and youth</u>				
BGD/84/026	Rural Youth in Devt Activities	100	74	Completed
BGD/84/027	UNV Multi-sector Assistance	241	339	Ongoing
BGD/84/031	Study of Devt Projects	0	43	Ongoing
BGD/85/095	Women's Training Centre II	400	456	Ongoing

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>input</u>	<u>total</u>	<u>project</u>
<u>Social welfare, women and youth (continued)</u>				
BGD/85/136	Vulnerable Group Development	0	850	Pipeline
BGD/85/214	Non-Formal Education for Women	1 000	1 000	Pipeline
BGD/85/239	Voc Trg for Unemployed Youth	400	400	Pipeline
BGD/86/009	Co-ordination of Women Projects	0	522	Ongoing
<u>Sports and culture</u>				
BGD/85/219	Cultural Heritage, II	0	491	Ongoing
	Subtotal	20 255	34 139	
<u>Public administration</u>				
BGD/76/002	UNCDF Appraisal Mission	0	154	Ongoing
BGD/78/016	Tax and Customs Administration	34	755	Ongoing
BGD/81/068	Programme Support	318	1 121	Ongoing
BGD/82/011	Transnational Corporation	0	150	Ongoing
BGD/82/016	Export Promotion Bureau	0	1 277	Completed
BGD/82/024	Community Statistics	242	370	Ongoing
BGD/82/051	Review & Portfolio Audit	0	1 208	Completed
BGD/83/020	T O K T E N	40	300	Ongoing
BGD/83/029	Third Five-Year Plan	0	534	Completed
BGD/84/007	Employment Monitoring Unit of GED	542	1 500	Pipeline
BGD/84/023	Planning Academy	0	0	Dropped
BGD/85/007	Comm Banks' Agro-Industries	0	650	Pipeline
BGD/85/013	Devt Finance Institutions, Ph II	650	2 518	Ongoing
BGD/85/014	Chartered Accountants, Ph II	128	135	Ongoing
BGD/85/055	Project Aid Utilization	85	202	Ongoing
BGD/85/057	Strengthening Insurance Education	349	356	Pipeline
BGD/85/069	ERD Documentation Centre	100	19	Ongoing
BGD/85/091	National Institute for Local Govt	0	242	Ongoing
BGD/85/097	Devt of Capital Market	0	250	Pipeline
BGD/85/116	MIS, Ministry of Finance	350	938	Ongoing
BGD/85/117	Implem Monit & Eval Div (IMED)	847	653	Ongoing

<u>Project</u>		<u>Original</u>	<u>Present</u>	<u>Present</u>
<u>Number</u>	<u>Title</u>	<u>country</u>	<u>project</u>	<u>status of</u>
		<u>input</u>	<u>total</u>	<u>project</u>
<u>Public administration (continued)</u>				
BGD/85/118	Assistance to ERD, M/o Finance Phase II	616	1 191	Ongoing
BGD/85/140	Integrated Statistical Services	1 410	0	Dropped
BGD/85/164	Export Promotion Bureau, Ph II	1 200	3 000	Pipeline
BGD/85/215	Perspective Plan	150	540	Pipeline
BGD/85/216	Impact Study of Country Programming	75	0	Dropped
BGD/85/227	Commodity Aid Utilization	50	140	Completed
BGD/85/228	Comprehensive Assessment of TA	30	0	Dropped
BGD/85/233	CP Projects Formulation, II	0	167	Ongoing
BGD/85/236	Programme Logistics Support	0	128	Pipeline
BGD/86/011	Customs & Excise Admin, Ph II	0	1 227	Ongoing
BGD/86/032	Opr/Maint Study, M/o Finance	0	323	Pipeline
BGD/86/056	Dhaka Chamber of Commerce	0	200	Pipeline
BGD/86/068	Local Govt Engg Bureau	0	270	Pipeline
BGD/88/010	Planning Academy, Ph II	0	230	Ongoing
BGD/88/015	Micro Computer Overview	0	900	Pipeline
BGD/88/016	Cost Mangt Accounting Institute	0	570	Pipeline
BGD/88/018	SEITAB	0	100	Pipeline
BGD/88/023	Computerization - IMED	0	510	Pipeline
BGD/88/024	National Accounts	0	300	Pipeline
BGD/88/053	Programme Logistics Support	0	900	Pipeline
BGD/88/058	Debt Management Capacity	0	500	Pipeline
BGD/89/004	Devt Mngt Support to M/o Planning	0	500	Pipeline
	Subtotal	7 216	25 028	
	TOTAL	118 126	303 226	

Annex IIIDISTRIBUTION OF IPF EXPENDITURE AND ALLOCATIONS BY COMPONENT,  
1972-91By amount, thousands of dollars

	<u>Personnel</u>	<u>Subcon</u>	<u>Training</u>	<u>Equipment</u>	<u>Misc</u>	<u>Total</u>
1972-76	4 155	1 313	900	2 769	310	9 447
1977-81	32 740	9 350	7 391	17 605	2 029	69 115
1982-86	50 623	29 753	9 392	27 086	4 784	121 638
1987-91	30 386	43 057	11 347	11 717	3 312	99 819
Total	117 904	83 473	29 030	59 177	10 435	300 019

By share, percentages

	<u>Personnel</u>	<u>Subcon</u>	<u>Training</u>	<u>Equipment</u>	<u>Misc</u>	<u>Total</u>
1972-76	43.98	13.90	9.53	29.31	3.28	100
1977-81	47.37	13.53	10.69	25.47	2.94	100
1982-86	41.62	24.46	7.72	22.27	3.93	100
1987-91	30.43	43.14	11.37	11.74	3.32	100
Total	39.30	27.82	9.68	19.72	3.48	100

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