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POLICY

FOURTH PROGRAMMING CYCLE: MID-TERM REVIEW OF RESOURCES

Management Development Programme

<u>Guidelines</u>

Corrigendum

Note by the Administrator

After document DP/1989/4 was distributed, UNDP received comments which deserved to be taken into account. A continued discussion about the programme and experiences gained from the first mission sent out by UNDP under the Management Development Programme also prompted improvements in the text of the guidelines.

Based on these comments, this corrigendum is being circulated.

DP/1989/4/Corr.1 English Page 2

Page 1, title, line 3

For Guidelines read Preliminary guidelines

Page 1, SUMMARY, second paragraph, line 4

For In November read In January

Page 5, paragraph 9

Delete paragraph 9 and insert following paragraphs:

"9. The overall objective of the Management Development Programme is to assist developing countries to achieve sustainable improvements in the public sector through the enhancement of their management capacities and capabilities. The thrust of the Programme will be directed towards countries requesting support for major comprehensive efforts at improving the performance of the public sector. The Programme should also encourage innovative approaches to public sector management and be ready to contribute to the financing of such activities.

"10. In the case of a number of countries undertaking major public sector management reforms, the Programme will: (a) assist the Government in making overall assessments of their requirements for improved management in the public sector; (b) help in formulating programmes devised to meet these requirements, particularly through projects either with a potential for pervasive impact on the total public sector or with a focus on key functions; and (c) fund and monitor projects."

Page 6, paragraph 15

Delete paragraph 15

Page 7, paragraph 20

Paragraph 20 should read:

"20. After consultation with the Government and donor agencies, the resident representative will present an analysis of how the planned activities can be financed and the extent to which Management Development Programme resources will be required. The funds of the Management Development Programme are to be seen as seed money and other sources of finance should, as a rule, be explored. During the fourth programming cycle, no more than \$2 million from the Management Development Programme can be committed to any one country. Normally, the contribution from the programme will be in the range of \$1 million. Since the requirements for programme funds will, in all probability, exceed available resources, a choice may have to be made between candidates for support. Decisions about the use of the funds will be taken on an ongoing basis; however, to the extent possible, priority will be determined by the relative poverty of the country, the need for the types of assistance offered and the commitment to management improvements."

Page 7, paragraph 22

Paragraph 22 should read:

"22. Unless otherwise decided, the projects or activities requested from UNDP will be reviewed, as is the general practice in UNDP, by the Project Appraisal Committees (PACs) of the regional bureaux. The support unit, in collaboration with TAD, will appraise all projects submitted for financing from the funds of the Management Development Programme. Projects considered suitable for approval will be submitted to the Action Committee."

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Following paragraph 22, and before chapter III, <u>insert</u> additional paragraph as follows:

"23. In the implementation of the programme, UNDP will, as appropriate, co-operate with other United Nations system agencies active in the field of public sector management, particularly the United Nations, the International Labour Organisation and the World Bank."

Page 7, paragraph 24

Paragraph 24 should read:

"24. A Management Development Support Unit will be established in BPPE. The Unit will initially have four professional posts and will be headed by the Co-ordinator of the Management Development Programme."

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Paragraph 27 (a) should read:

"(a) The Governments concerned will be advised either to use existing aid co-ordination fora for consultations with concerned donors about the Government's programme for improvement of the public sector or to set up a special management co-ordination committee. In such fora, the Governments would be able to consult donors on the selection of management projects and on the mobilization of additional resources;"

Renumber paragraphs as required.

