Thirty-fifth session
6 June-1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (b) (i). Assistance to national liberation movements recognized in its area by the Organization of African Unity

The Governing Council,

Having considered the report of the Administrator on assistance given to national liberation movements recognized in its area by the Organization of African Unity (DP/1988/2),

Taking into account the views expressed thereon during the debate in the Council,

1. Takes note of the report of the Administrator;

2. Notes with satisfaction that United Nations Development Programme assistance to national liberation movements recognized in its area by the Organization of African Unity is being effectively carried out in accordance with the first programme of assistance to national liberation movements (DP/CP/NLM/1), which forms the basis for fourth cycle assistance to these movements;
3. **Endorses** the increased emphasis given to co-ordination in the planning and management of assistance to national liberation movements funded by various donors, and welcomes the steps taken by the United Nations Development Programme to enhance the capacity of the national liberation movements themselves to manage effectively such co-ordination;

4. **Requests** the Administrator to continue to assist with maximum efficiency and flexibility within the mandate of the Programme the national liberation movements recognized in its area by the Organization of African Unity and to report to the Governing Council at its thirty-sixth session (1989) on the implementation of this assistance as well as on the major trends and features thereof.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 7: United Nations technical co-operation activities

The Governing Council,

Taking note with appreciation of the report of the Secretary-General on United Nations technical co-operation activities (DP/1988/45 and addenda 1, 2 and 3),

Taking into account the views expressed during the debate thereon,

1. Welcomes the high rate of project implementation by the Department of Technical Co-operation and its efforts to hold down its support costs;

2. Encourages further utilization of the expertise of the Department on population related issues in keeping with the needs of developing countries, funding agencies and the capacities of the Department;

3. Welcomes the steps taken by the Department to promote greater use of project evaluation as a tool to augment the quality and effectiveness of technical co-operation and urges the Department to take appropriate measures to ensure feedback of the results of evaluation into project formulation, as well as to co-ordinate its evaluation procedures with those of the United Nations Development Programme and the United Nations Population Fund, as appropriate;
4. Requests the Department to report, when appropriate, to it on the major conclusions from the Department's study on behalf of the Administrative Committee on Co-ordination on the improvement of the quality of experts for development projects;

5. Reiterates the continuing importance of greater co-operation between the United Nations Development Programme and the Department of Technical Co-operation for Development, inter alia in the preparation of round-table meetings and national technical co-operation assessment programmes in keeping with the needs of developing countries;

6. Notes with appreciation and encourages the increasing participation of the Department in the implementation of projects associated with the objectives of the United Nations Programme of Action for African Economic Recovery and Development;

7. Requests the Department to extend all necessary support to assisting African countries in improving their managerial capacities through training and institution-building and calls upon funding agencies to make maximum use of the expertise of the Department in the field of economic management;

8. Encourages the Department to continue to co-operate closely with the United Nations Development Programme and to contribute effectively to the implementation of the Special Action Programme for Administration and Management;

9. Urges the Department, in co-operation with the United Nations Development Programme to intensify further its efforts to promote Technical Co-operation among Developing Countries in accordance with the Buenos Aires Plan of Action;

10. Requests the Department to intensify its efforts to promote the full integration of women in development to take into account their concerns in all aspects of its programmes, and to report to the Council on specific measures taken in this respect, including information on the participation of women in its training programmes and seminars and as experts in its programmes.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 8 (f): Strengthening of the capacity of the United Nations Development Programme to promote and support Technical Co-operation among Developing Countries, including its financing

The Governing Council,

Recalling its decision 88/13 of 19 February 1988 and General Assembly resolution 42/180 on Technical Co-operation among Developing Countries,

Recalling further resolution 42/179 of the General Assembly and resolution 1987/88 of the Economic and Social Council on further strengthening and improving intergovernmental programming exercises for Technical Co-operation among Developing Countries,

Bearing in mind the views of the General Assembly and of the Economic and Social Council on the positive results of the recent Technical Co-operation among Developing Countries programming exercises and their impact on the reinforcement of the individual and collective self-reliance of developing countries,

1. Takes note of the report of the Administrator on strengthening the capacity of the United Nations Development Programme to promote and support Technical Co-operation among Developing Countries, including its financing, and on comments by the United Nations development system on the implementation of the report of the Joint Inspection Unit on Technical Co-operation among Developing Countries;
2. Requests the Administrator to intensify the measures being taken to comply with the request of the General Assembly in resolution 42/180, para. 10;

3. Takes note, further, of the Administrator's efforts to assist the Special Unit for Technical Co-operation among Developing Countries in its current staffing constraints and urges the Administrator to present specific proposals and recommendations for strengthening the Special Unit for Technical Co-operation among Developing Countries, in pursuance of Governing Council decision 79/29 and the review undertaken by him in 1984, at the Council's request, in the context of his review of the overall staffing needs of the United Nations Development Programme secretariat for the 1990-1991 budgetary biennium; in doing so, requests the Administrator to also take into account the needs of the Special Unit for Technical Co-operation among Developing Countries in the light of its growing responsibilities.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 3. Annual report of the Administrator

The Governing Council,

Having considered the annual report of the Administrator of the United Nations Development Programme for 1987 (DP/1988/18 and Add.1 and 2 (Parts I and II), and Add.3-6 (Parts I and II)), as well as the Administrator's policy statement and his response during the high-level segment,

Taking into account the views expressed during the high-level segment of the thirty-fifth session (1988) of the Council,

Calling upon the Administrator to continue his efforts at ensuring the timely preparation and distribution of documents for the consideration of the Governing Council,

1. Encourages the Administrator to pursue the measures that have led to an increase and improvement in the implementation of programmes and to an improvement of the quality of United Nations Development Programme-supported projects;
2. **Reaffirms** the Consensus as contained in General Assembly resolution 2688 (XXV) and the continued applicability of the basic principles governing the activities of the United Nations Development Programme;

3. **Stresses** that the United Nations Development Programme should be enabled to fulfil its mandate as the central funding and co-ordinating agent for technical co-operation provided by the United Nations system, as determined by the General Assembly and the Economic and Social Council;

4. **Welcomes** the information provided by the Administrator on the increasing involvement and role of the United Nations Development Programme in diverse areas of development co-operation identified in his report, including human resources development, Technical Co-operation among Developing Countries, the United Nations Programme of Action for African Economic Recovery and Development and the Special Plan for Central America, as well as the assistance rendered by the United Nations Development Programme upon request by Governments to programmes of economic recovery and development and the alleviation of the human and social consequences of adjustment programmes;

5. **Calls** on the United Nations Development Programme and the executing agencies to collaborate more closely in order to respond effectively and efficiently to the priority needs of developing countries;

6. **Welcomes** in that context the evolving co-operation between the United Nations Development Programme and the World Bank, which is based on the full recognition of the respective mandates and policies of both institutions;

7. **Takes note** of the support provided by the United Nations Development Programme, at the express request of Governments of developing countries in accordance with their development priorities, to the private sector, which constituted the central theme of the Administrator's annual report for 1987;

8. **Decides** to devote the high-level segment of its thirty-sixth session (1989) to the issue of the role of the United Nations Development Programme in the 1990s and request the Administrator to submit a comprehensive report to the Council at its thirty-sixth session.
The Governing Council,

Taking into account the views expressed by delegations at its
thirty-fifth session (1988) during consideration of matters concerning the
United Nations Population Fund,

Emphasizing the sovereignty of nations in the formulation, adoption and
implementation of their population policies, consistent with basic human
rights and responsibilities of individuals, couples and families,

Recalling paragraphs 2 and 3 of General Assembly resolution 3019 (XXVII)
of 18 December 1972, concerning the role of the Governing Council of the
United Nations Development Programme relating to the United Nations
Population Fund,

Also recalling paragraphs 1 and 2 of Economic and Social Council
resolution 1763 (LIV) of 18 May 1973 (reaffirmed by the Economic and Social
Council in resolution 1986/7 of 21 May 1986) that set forth the aims and
purposes of the United Nations Population Fund,
I

1. Takes note of the reports of the Executive Director of the United Nations Population Fund on the activities of the Fund in 1987 (DP/1988/32 (parts I and II) and DP/1988/33 (parts I and II));

2. Notes with satisfaction the new programme directions of the Fund, in particular improved substantive analysis, strategic programming and staff development and training;

3. Notes with satisfaction the continued expansion of the resources of the Fund in 1987, particularly in view of the continued absence of a contribution from its traditional major donor;

4. Invites all countries that are able to do so to increase their contributions in 1988 and future years and to make their payments as early as possible in the year for which the pledge is made;

5. Notes with satisfaction the proportions of assistance allocated to the highest priority programme areas, particularly the increase in both the volume and percentage of total programme resources allocated to family planning;

6. Endorses the modified criteria and their threshold levels (gross reproduction rate of 2.0 or more, infant mortality rate of 120 or more, annual population increment of 100,000 or more, agricultural population density of 2.0 or more persons per hectare and female literacy rate of 40 per cent or under) to be used in designating priority countries; decides to allocate 80 per cent of country programme resources to the priority countries; requests the Executive Director to submit a report to the Governing Council at its thirty-eighth session (1991) on the implementation of the modified criteria, taking into account the findings of the review and assessment exercise, and requests further the Executive Director to submit a report to the Governing Council at its fortieth session (1993), reviewing the Fund's experience in implementing the modified criteria and in reaching the 80 per cent target;

7. Welcomes the Fund's increased emphasis on monitoring and evaluation as an integral part of its programming process, in particular the shift in the focus of independent, in-depth evaluations from individual projects to country and intercountry programmes and to technical areas and issues in a global comparative perspective, the establishment of an evaluation data base for lessons learned, the fullest possible use of evaluation results during the
programming cycle, and the emphasis on training in evaluation; and requests the Executive Director to provide to the Council at its thirty-sixth session (1989), in her annual report, information on the Fund's experience with the system of feedback, and to include in her periodic report an evaluation to the thirty-seventh session of the Governing Council (1990) an overview of internal evaluation activities;

8. Welcomes the continued increase in both volume and percentage terms of United Nations Population Fund assistance to sub-Saharan Africa and urges the Executive Director to increase further the attention given to this region;

9. Urges that steps be taken to augment the resource base, so that even while increasing the emphasis on assistance to sub-Saharan Africa, support for programmes in other regions is maintained at present levels, if not increased;

10. Requests the Executive Director to submit a report to the Council at its thirty-sixth session (1989) on the status of the implementation of the strategy for United Nations Population Fund assistance to sub-Saharan Africa;

11. Welcomes the Fund's special efforts under the Secretary-General's initiative for Central America.

12. Notes with satisfaction the Fund's activities, under the leadership of the World Health Organization and in collaboration with other United Nations agencies, to assist developing countries, upon their request, in efforts to fight the AIDS pandemic; and requests the Fund once again to include a special section on AIDS in the Report of the Executive Director for 1988;

13. Notes with satisfaction the Fund's continuing efforts and new initiatives to emphasize policy and programme co-ordination and co-operation with concerned organizations, programmes and agencies of the United Nations system, notably with the other members of the Joint Consultative Group on Policy, as well as with the non-governmental organization community and bilateral population assistance programmes;

14. Encourages the United Nations Development Programme and the United Nations Population Fund to continue their efforts to co-ordinate their inputs into country programmes and to assist countries, at the countries' request, in co-ordinating the two programmes so as to ensure the complementarity and consistency of these programmes and in integrating to an even greater extent demographic data and population issues in their development plans;
15. **Notes with satisfaction** the systematic efforts of the Fund in the Women, Population and Development sector, in particular the extension of training in the incorporation of women's concerns in population programmes for staff in the field and at headquarters, as well as for their national counterparts; and welcomes the adoption of measures to ensure that all aspects of programming reflect due attention to gender-specific issues such as the recognition of women as resource managers, and the need for the collection and analysis of statistical data on women;

16. **Encourages** the Fund to continue to increase support for activities, related to population issues, specifically designed to improve the status of women;

17. **Underscores** the importance of devoting, upon request by Governments, sufficient resources for the financing of socio-cultural studies on families' attitudes, beliefs and practices with regard to fertility and family planning in order to better formulate the content of family planning information and education among target populations;

18. **Notes with satisfaction** the publications, including the annual State of World Population report, produced by the United Nations Population Fund in conformity with its mandate to promote awareness of population and related issues both in developed and developing countries (Economic and Social Council resolution 1763 (LIV)); and requests the Executive Director to consider Arabic, Chinese and Russian language versions of basic publications, when appropriate;

II

**Having considered** the work plan for 1989-1992 and request for approval authority (DP/1988/34) and the report of the financial implementation of Governing Council-approved United Nations Population Fund country programmes and projects (DP/1988/35),

1. **Endorses** the Executive Director's planning proposals set out in paragraphs 29 and 30 of document DP/1988/34);

2. **Approves** the revised programme ceiling for 1988 of $173.7 million as contained in document DP/1988/34, including an overprogramming authority of up to 10 per cent of new programmable resources in 1988;

3. **Decides** to maintain the level of permitted overprogramming of up to 10 per cent of new programmable resources for 1989;
4. **Endorses** the resource forecast shown in table H of document DP/1988/34 and the proposed distribution plans set out in tables I and J of the work plan as modified by the decision to allocate 80 per cent of country programme resources to the priority countries, while drawing the attention of the Executive Director to the concerns expressed on the share of intercountry activities;

5. **Authorizes** the net additional approval authority for programming in accordance with the work plan in the amounts of:

   (a) $63.7 million for 1989, to bring the total for 1989 to 100 per cent of the provisional programme ceiling for 1989, or $179 million;

   (b) $42.3 million for 1990, to bring the total for 1990 to 75 per cent of the new programmable resources for 1990, or $119.2 million;

   (c) $48 million for 1991, to bring the total for 1991 to 50 per cent of the new programmable resources for 1991, or $86.4 million;

   (d) $46.7 million for 1992, to bring the total for 1992 to 25 per cent of the new programmable resources for 1992.
Thirty-fifth session
6 June - 1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (g). Experience in human resources development

The Governing Council,

Welcoming the detailed critical analysis of the experience of the United Nations Development Programme since 1970 in human resources development,

Reiterating its recognition that human resources development is an integral part of all development activities, not only as an instrument of self-sustained growth but also as an objective of development itself,

1. Notes with concern the prevailing constraints identified in the Administrator's report (DP/1988/62) - insufficient data, inappropriate curricula of training and educational institutions, and inadequate incentives - which limit the impact of United Nations Development Programme-funded human resources development projects and recommends that these be taken into consideration in designing United Nations Development Programme-assisted projects;

2. Supports the intention of the Administrator to devise a methodology aimed at measuring the impact of human resources development projects on social and economic development;
3. **Invites** the Administrator to devise an analytical methodology for the projects of the United Nations Development Programme in human resources development, while paying special attention to the particular requirements of individual developing nations;

4. **Urges** the Administrator, in designing human resources development projects, to take account of the long-term nature of the institution-building process;

5. **Recommends** that the Administrator utilize the national technical co-operation and assessment programmes and other appropriate mechanisms in undertaking comprehensive assessments of the technical co-operation needs for human resources development in recipient countries at their request;

6. **Requests** the United Nations Development Programme to assist those Governments which seek its help to explore the possibility of financing their human resources requirements beyond traditional sources;

7. **Stresses** the importance of strengthening local training and educational institutions and invites the Administrator to provide support to their establishment and upgrading in United Nations Development Programme-funded projects;

8. **Calls upon** the Administrator to support those aspects of the resolution from the Khartoum Conference on the Human Dimension of Africa's Economic Recovery and Development that are within the mandate of the United Nations Development Programme, and also urges him to contribute in any way possible to the implementation of the specific proposals for action included in the Jakarta Plan of Action on Human Resources Development for Asia and the Pacific Region.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (a): Activities in the field of drug abuse control

The Governing Council,

Noting the report of the Administrator on activities in the field of drug abuse for the period 1986 to 1988 (DP/1988/21),

1. Notes the signing of a new agreement by the Administrator of the United Nations Development Programme and by the Executive Director of the United Nations Fund for Drug Abuse Control covering the working arrangements between the United Nations Development Programme and the United Nations Fund for Drug Abuse Control; and requests the Administrator to provide to the Governing Council at its thirty-sixth session (1989) an interim report on how these arrangements are working;

2. Commends donor countries for their decisive contributions to the United Nations system activities in drug abuse control.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (d). Re-investment activities

The Governing Council,

Noting the report of the Administrator on pre-investment activities (DP/1988/25) and the opinions expressed during the discussion of the reports,

1. Appreciates the increase in the number of development finance institutions with which the United Nations Development Programme has established special interest arrangements within their respective mandates and the rise in the value of investment commitments made by most of these institutions, and encourages the Administrator to seek an improvement in investment commitments from those international financial institutions where there has been a decline;

2. Commends the Administrator of the United Nations Development Programme for initiating reimbursable aid mechanisms to finance pre-investment activities, and for strengthening the links of the United Nations Development Programme pre-investment activities with the Caribbean and African Project Development Facilities;

The Governing Council,
3. **Encourages** the Administrator of the United Nations Development Programme to continue to collaborate with international development and finance institutions in providing the staff of the United Nations Development Programme and the Governments of developing countries with training in pre-investment studies and investment development techniques;

4. **Requests** the Administrator to report whenever necessary on the activities of the United Nations Development Programme in this area.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 8 (c) United Nations Revolving Fund for
Natural Resources Exploration

The Governing Council,

1. Takes note of the report of the Administrator (DP/1987/48 and
   DP/1987/48/Corr.1) and approves the recommendations contained therein;

2. Notes the approval by the Administrator of supplementary short-term
   financing for the Offshore Phosphate Feasibility Study Project in the Congo
   (DP/NRE/Projects/II);

3. Approves the project for Exploration for Precious and Base Metals in
   Ghana (GHA/86/NOI) as described in document DP/NRE/PROJECTS/REC/8 and
   DP/NRE/PROJECTS/REC/8/Corr.1;

4. Notes with satisfaction the continuing success of the Fund in
   obtaining joint financing as a means of meeting the increasing demand for Fund
   projects;

5. Renews its appeal to Member States to contribute to the financial
   resources of the Fund in order for it to fulfil its mandate.
Thirty-fifth session  
6 June-1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 10 (c): Report of the World Commission on Environment and Development, and the environmental perspective to the year 2000 and beyond

The Governing Council,

Welcoming the report of the World Commission on Environment and Development, entitled "Our Common Future", which stresses the interdependence between economic, social, environmental and other factors related to development,

Recalling General Assembly resolution 42/187 on the report of the World Commission on Environment and Development, and General Assembly resolution 42/186 on the Environmental Perspective to the Year 2000 and Beyond, bearing in mind the essential role of the United Nations Environment Programme within the United Nations System in catalyzing environmentally sound and sustainable development,

Recalling further its decision 87/10 of June 1987 affirming the importance of improved management of the environment and the supportive role that the United Nations Development Programme can play in this area, as well as its decision 88/... on population, resources and environment,

1. Recognizes that the effects of resource use and environmental damage are global in nature and that it is in the common interest of all countries to pursue policies aimed at environmentally sound and sustainable development;
2. **Considers** that concern for environmentally sound and sustainable development is integral to the development process of each country and should be taken into account in the design of development strategies and programmes;

3. **Emphasizes** in this regard particularly the need to take measures to eliminate mass poverty, which is often at the root of environmental degradation;

4. **Stresses** the need for additional financial resources and strengthened technical co-operation for the purposes set out in paragraphs 14 and 15 of General Assembly resolution 42/187;

5. **Welcomes** the evaluation by the United Nations Development Programme of its activities in the field of environment, and encourages initiatives by the Programme to strengthen its capacity to promote environmentally sound and sustainable development;

6. **Requests** the Administrator to assist recipient countries, at their request, and in accordance with their national development plans, priorities and objectives, to enhance their capacity to integrate environmental concerns into their development strategies and programmes;

7. **Requests** the Administrator to continue to review the programming instruments of the United Nations Development Programme, such as the programme advisory note, the country programme formats, mid-term reviews and evaluations, with a view to ensuring the appropriate treatment of the sustainability issue in development programmes;

8. **Requests** the Administrator to pay attention to the need for education, training and research on the two-way relationship between environment and development as well as for the promotion of international exchange of experience, knowledge and technology concerning the protection of the environment;

9. **Requests** the Administrator and the Executive Director of the United Nations Population Fund to make further efforts in the programmes of technical co-operation of the respective organizations to ensure the balanced relationship between population, resource utilization and environment;

10. **Requests** the Administrator to report on the manner in which the relevant executing agencies that design, implement and evaluate projects funded with United Nations Development Programme resources take environmental aspects into account, where relevant, in deployment of these resources;

11. **Requests** the Administrator to report to the Governing Council at its thirty-sixth session (1988) on the implementation of this decision in preparation for its report to the General Assembly through the Economic and Social Council in accordance with paragraph 12 of General Assembly resolution 42/186 and paragraph 18 of General Assembly resolution 42/187.
Thirty-fifth session
6 June-1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 3: Annual Report of the Administrator:
In-house technical expertise

The Governing Council

Requests the Administrator to report to the Council on the role of and
need for in-house technical expertise in the United Nations Development
Programme, including the appropriate role of the Technical Advisory Division,
in the programme and project cycle.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 8 (e): United Nations Development Fund for Women

The Governing Council,


2. Recommends that the Director of the Fund, adhering strictly to the existing mandate, also pay attention in the activities of the Fund to the problems encountered by poor women in rural and urban areas in times of economic difficulties and economic adjustment, taking into account the contribution these women make to the economy;

3. Emphasizes the role of the United Nations Development Fund for Women as a catalyst in the United Nations overall development co-operation system in targeting mainstream resources to women's productive activities and in removing the constraints on their productivity;

4. Expresses appreciation for the initiatives of the Fund in assisting Governments and intergovernmental organizations to integrate the concerns of women and their participation into their development programmes;

5. Considers desirable enhanced opportunities for exchanges between the Council and the Consultative Committee on the United Nations Development Fund for Women on substantive issues;
6. **Notes with satisfaction** all the measures being taken by the United Nations Development Fund for Women to manage the Fund's expanding workload and those being taken by the United Nations Development Fund for Women and the United Nations Development Programme towards constant increase in the effectiveness of operational activities and to secure financial integrity in the changeover to partial funding;

7. **Expresses its appreciation** for the contributions made to the Fund by Governments and non-governmental organizations and invites them to continue and, where possible, to substantially increase their contributions to the Fund;

8. **Approves** the implementation of the partial funding system, effective 1988;

9. **Decides** that the Fund should establish and maintain, on a fully funded basis, an operational reserve of no less than 45 per cent of outstanding recommended project approvals and unspent allocations;

10. **Requests** the Administrator to submit a detailed report on the implementation of the system to the Council at its thirty-seventh session (1990).
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 10 (b): Action taken by other organs of the United Nations system

The Governing Council,

Requests the Administrator to submit to the Council at its organizational session in 1989, a report indicating action which the United Nations Development Programme has taken or intends to take in response to decisions of other organs of the United Nations system in 1988.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (a). Programme and project quality

The Governing Council,

Having examined documents DP/1988/19 and Add.1-4, describing the measures taken by the Administrator to improve programme and project quality,

Stressing the importance of mid-term reviews for the efficient implementation of the Programme,

1. Commends the Administrator for making available the new Programme and Projects Manual, which incorporates the measures adopted by the Administrator in recent years to improve programme and project quality;

2. Welcomes the formulation and the issuance of more rigorous and comprehensive guidelines on project formulation and management, including a new project document format which should be considered within the United Nations system as an instrument for the harmonization of project document format;

3. Welcomes the intention of the Administrator to make available, upon request, specific country programme management plans;

4. Requests the Administrator to carry out jointly with the recipient Government a mid-term review for each country programme approved for the fourth programming cycle;
5. Takes note of the format envisaged for the mid-term review reports to be prepared at the field level [and requests that these reports should in addition contain information on the programming of the additional indicative planning figure resources made available according to decision 88/] */

6. Invites the Administrator to undertake through the Central Bureau of Evaluation an evaluation of the country programme mid-term review process;

7. Requests the Administrator in his report to the Council to include both aggregated data on all mid-term reviews as well as an analysis of the main findings and results of the different reviews;

8. Invites the Administrator to report to the Council at its organizational session in 1989 on:

   (a) The timetable envisaged for the different mid-term reviews with the prior understanding of the Governments concerned; and
   
   (b) Measures taken to carry out mid-term reviews of regional, interregional and global programmes, spelling out in detail the operational mechanism and keeping the participating Governments fully in the picture, and on how and when he intends to report to the Council on these reviews;

9. Requests the Administrator to include in the next review of the operations of the Project Development Facility detailed data on the selection and recruitment of consultants for field missions as well as actual statistics related to consultants;

10. Notes the request by the Administrator to the major donor countries to provide him with information on the practice and procedure which are followed in their technical co-operation programmes and, in this respect, requests the Administrator to make use of existing sources of information and invites the major donors to provide any other supplementary information required and specified by the Administrator for the purpose of harmonizing both bilateral and multilateral technical co-operation;

11. Urges the Administrator to intensify efforts towards harmonization in the carrying out of technical co-operation in the United Nations system through, inter alia, harmonization of programming cycles, document formats and procedures;

[12. Notes the report of the Administrator on agency accountability, awaits his comprehensive and definitive report to the Council at its thirty-sixth session (1989) and recommends that in the preparation of this report the question of applying suitable sanctions for failure to perform satisfactorily be exhaustively examined;] **/

*/ Pending decision on aid programming cycle.

/** Pending decision on agency accountability.
13. **Endorses** the proposal by the Administrator that a comprehensive database on the participation in the Programme of National Professional Project Personnel be established;

14. **Recommends** that systematic training in United Nations system practices and procedures be provided by the United Nations Development Programme and the executing agencies to National Professional Project Personnel, and that further efforts be made to regularize, where necessary, their legal status in close consultation with their Governments.
Thirty-fifth session
6 June - 1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 8(b). United Nations Fund for Science and Technology and the Energy account

The Governing Council,

Recalling, General Assembly resolution 41/183 on the objectives and functions of the United Nations Fund for Science and Technology for Development, and its decision 87/39 of 18 June 1987 on the organizational arrangements for the Fund,

Recalling also the role of the Intergovernmental Committee on Science and Technology for Development in providing guidance and priorities, and the responsibilities of the Council for reviewing all aspects of the operation and management of the Fund,

Having considered the report of the Administrator on new arrangements in the United Nations Development Programme in the field of science, technology and energy (DP/1988/47),

1. Takes note of the new arrangements of the work of the United Nations Development Programme in the fields of science, technology and energy;

2. Affirms the importance of the Fund as a focal point in the United Nations Development Programme for assistance in strengthening the national, subregional and regional capacities of developing countries to manage technological change and for stimulating international technological co-operation;
3. **Decides** to close the Energy Office, while the energy account will remain as a separate sub-account of the Fund in order to receive contributions for energy sector activities, which will in the future be administered by the United Nations Fund for Science and Technology;

4. **Recommends** to the General Assembly to consider the change of designation of this Fund to the United Nations Fund for Science, Technology and Energy;

5. **Invites** all Governments, in recognition of the valuable work by the Fund and the difficult resource situation facing it, to increase their pledges to the core resources of the Fund as well as to the projected activities through individual co-financing arrangements and other co-operative modalities.
Thirty-fifth session
6 June-1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (c): Evaluation

The Governing Council,

Noting the Report of the Administrator on evaluation (DP/1988/14),

Welcoming the steps taken by the Administrator to integrate evaluation results more fully into the mainstream of the activities of the United Nations Development Programme,

Supporting his efforts to strengthen and standardize, in co-operation with the specialized agencies, the evaluation and monitoring practices and methodologies of the United Nations system,

Taking note of the proposed work programme for 1988-1989 of the Central Evaluation Office,

Noting the increased activities of the Central Evaluation Office,

1. Stressesa that particular attention should be given to enhancing the evaluation capacity of recipient countries;

2. Requests the Administrator to review the staffing arrangements of the Central Evaluation Office in relation to its present and future work load, and to make proposals to the Governing Council at its thirty-sixth session (1989) within the framework of the 1990-1991 budget proposals.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (a). Agency accountability

The Governing Council,

Stressing the importance of the effective implementation of United Nations Development Programme projects for the long-term progress of recipient countries,

Appreciating the impact the working relationship among partners in the tripartite system can have on effective project implementation,

Noting the Administrator's accountability to the Council for effective use of United Nations Development Programme resources,

Noting further that the two-way relationship between the United Nations Development Programme and the agencies executing United Nations Development Programme projects is an evolving one,

Emphasizing the need for continued improvement in the quality of project execution,

1. Appreciates the efforts by the Administrator to identify the options contained in section III of document DP/1988/19/Add.4;
2. **Looks forward** to a further report on his efforts to the Governing Council at its thirty-sixth session (1989), and urges both the United Nations Development Programme and its executing agencies to participate fully and collaborate in the exploration of these options;

3. **Requests** the Administrator to include in his report an explanation of his efforts to reach agreement on a Standard Basic Agreement between the United Nations Development Programme and those executing agencies which have yet to sign such an agreement with the United Nations Development Programme;

4. **Stresses** the importance of the role of executing agencies in providing, *inter alia*, sectoral and subsectoral expertise as well as their role in project formulation and execution;

5. **Stresses** as well, the importance of this expertise to the resident co-ordinator as a support to his function of ensuring coherence of the United Nations system operational activities for development at the field level.
Thirty-fifth session
6 June-1 July 1988, Geneva

REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum


The Governing Council,


Recalling further decision 87/23 of 18 June 1987 adopted by the Governing Council of the United Nations Development Programme,

Recalling further resolution 635 on drought and desertification and resolution 641 on the campaign against migrant locusts and grasshoppers adopted at the thirtieth session of the Economic Commission for Africa, held in April 1988 in Niamey,

Considering resolution 28/E.1 adopted by the special session of the Economic Commission for Africa Conference of Ministers on 30 October 1986 in Addis Ababa, requesting the Administrator of the United Nations Development Programme and the Executive Secretary of the Economic Commission for Africa to
continue working closely in carrying out all activities concerning the formulation, preparation and the implementation of the African regional programme under the fourth programming cycle,

Recognizing the need for additional resources to be mobilized specifically for the implementation of the United Nations Programme of Action for African Economic Recovery and Development,

Conscious of the provisions of General Assembly resolution 42/196 and in particular its paragraph 13,

Taking note of the Administrator's reports contained in documents DP/1988/24 and DP/1988/65,

1. **Appreciates** the various actions and initiatives taken by the United Nations Development Programme in responding to the critical economic situation in Africa and towards the implementation of the United Nations Programme of Action for African Economic Recovery and Development;

2. **Welcomes** the approval of all the fourth cycle country programmes and the intercountry programmes which reflect the priorities contained in the United Nations Programme of Action for African Economic Recovery and Development and calls upon the Administrator in concert with the recipient countries to intensify efforts as a matter of urgency to speed up programme delivery in Africa, bearing in mind the need to improve the quality and impact of United Nations Development Programme-funded technical assistance projects;


4. **Notes with interest** the close collaboration between the United Nations Development Programme and the Bretton Woods Institutions in Africa, while preserving the specific mandate and policies of the individual institutions;

5. **Requests** the Administrator, in consultation with relevant United Nations organs and bodies and recipient countries and/or intergovernmental organizations to do his utmost to speed up the approval process for projects submitted by those organizations so as to support subregional economic integration efforts in Africa;

6. **Requests** the Administrator to continue his efforts to mobilize additional resources and provide increased support, as a matter of priority, to African countries for the full implementation, follow-up and monitoring of the United Nations Programme of Action for African Economic Recovery and Development;

7. **Urges** the Administrator to continue his efforts to identify more concrete and innovative approaches and actions in support of the United Nations Programme of Action for African Economic Recovery and Development and to consult adequately with African Governments in the formulation of such approaches and actions;
8. **Urges further** the Administrator to support the implementation of the United Nations Plan of Action to combat desertification and to support the emergency activities against locusts;

9. **Welcomes** the Administrator's proposal to hold three subregional meetings of Ministers of Planning (West, Central, Eastern and Southern African subregions) in late 1988, the goal of which is to ensure that the United Nations Development Programme adapts to the changing circumstances in Africa and that the programmes and projects funded by the United Nations Development Programme continue to be truly reflective of African policies and priorities; and urges the Administrator to hold a similar meeting for the North African subregion;

10. **Takes note** particularly of the support of the United Nations Development Programme for the efforts made by the African Development Bank to develop an innovative scheme for the refinancing of African debts and urges the United Nations Development Programme to play an active role in the implementation of this scheme at the national level at the request of interested countries;

11. **Requests** the Administrator to ensure continued support from the United Nations Development Programme for actions of the United Nations Steering Committee for the implementation of the United Nations Programme of Action for African Economic Recovery and Development;

12. **Urges** the Administrator to take concrete steps to ensure the appropriate involvement of women in all United Nations Development Programme programmes and projects related to the United Nations Programme of Action for African Economic Recovery and Development;

13. **Urges** also the United Nations Development Programme to continue to strengthen its ties with non-governmental organizations and, subject to approval by recipient Governments, to ensure their greater involvement in the implementation of United Nations Development Programme-sponsored programmes;

14. **Requests** the Administrator to report to the Council at its thirty-sixth session (1989) on actions taken to implement this decision.
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REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 5 (b). Fight against locust and grasshopper infestation in Africa

The Governing Council,

Deeply concerned by the extent and seriousness of the locust and grasshopper infestation in Africa, particularly in North and West Africa and in the Sahel, which may adversely affect the programmes embarked upon by the African countries, the donor countries and the international organizations with a view to ensuring the agricultural development and food security and self-sufficiency of Africa,

Recalling General Assembly resolution 41/185 of 8 December 1986, Governing Council decision 88/2 of 5 February 1988 and resolution 88/- of 17 May 1988 of the Economic and Social Council concerning locust and grasshopper infestation in Africa, as well as resolution 641 (XXIII) of the Conference of Ministers of the Economic Commission for Africa adopted at its thirtieth session, held at Niamey in April 1988,

Bearing in mind the United Nations Development Programme regional programme adopted by the Arab countries at their intergovernmental meeting held at Casablanca from 16 to 18 March 1988,

Noting with satisfaction the initiatives taken by the Maghreb countries and the countries members of the Permanent Inter-State Committee on Drought Control in the Sahel, as well as the co-ordination between these countries and donors, inter alia, at FAO meetings,
Deeply concerned by the extent and seriousness of the locust and grasshopper infestation in Africa, particularly in North and West Africa and in the Sahel, which may adversely affect the programmes embarked upon by the African countries, the donor countries and the international organizations with a view to ensuring the agricultural development and food security and self-sufficiency of Africa,

Noting that, despite the commendable efforts of the countries affected and the international community to contain the locust and grasshopper infestation, Africa lacks the resources required to cope with the large-scale outbreaks anticipated in the coming autumn and to finance a medium-term and long-term programme aimed at the eradication of this scourge,

Aware that desert locust control requires maximum rapidity and flexibility in the mobilization of appropriate human, scientific, technical, material and financial resources,

1. **Endorses** the project INT/88/795 contained in document DP/PROJECTS/REC/29;

2. **Urges** the United Nations Development Programme and appeals to other sources of financing to provide, within their mandate, as a matter of urgency, the countries affected with the resources they require to cope with present outbreaks of desert locusts and grasshoppers and to contain the infestations expected to occur in the coming months;

3. **Invites** the United Nations Development Programme and other sources of financing to provide the countries affected with appropriate resources enabling them to devise and implement a regional strategy for the continuous and co-ordinated control of the locust scourge with a view to its eventual eradication;

4. **Requests** the United Nations Development Programme regional offices involved in the fight against locust and grasshopper infestation to co-ordinate their activities closely with the countries affected and/or the appropriate international, regional and subregional organizations in this field with a view to obtaining effective control of locust and grasshopper infestations, while safeguarding the environment;

5. **Invites** the donor countries to continue to provide the countries affected with the products, equipment and aircraft necessary in the urgent fight against this scourge.
The Governing Council,

Recalling General Assembly resolution 42/177 which decided to convene a United Nations Conference on the Least Developed Countries in September 1990 and to accept the offer of the Government of France to host the Conference;

1. Requests the Administrator, in close consultation with the Secretary-General of the United Nations Conference on Trade and Development, to assist the least developed countries to ensure that they are able to participate fully in the preparations for the 1990 United Nations Conference and in the Conference itself;

2. Decides that such assistance should be funded from the Special Measures Fund for the Least Developed Countries;

3. Requests the Administrator to submit a report on the proposed participation of the United Nations Development Programme in the preparation for the Conference.
The Governing Council,

Having considered the report of the Administrator on programme implementation: Women in development (DP/1988/15 and Add.1)

1. Notes with appreciation the progress made in the work of the Division for Women in Development and of the United Nations Development Programme generally, to ensure larger roles for women as participants and beneficiaries of United Nations Development Programme-funded projects and programmes;

2. Supports the emphasis in the approach of the United Nations Development Programme that women-in-development initiatives must be country and culture specific, action-oriented, and must respond to national priorities;

3. Recognizes the importance of appropriate economic and social information which is disaggregated with respect to gender to improve programme and project design, and the appropriate role of field offices in gathering such information;

4. Expresses satisfaction with the practical and positive outcome of project appraisals as regards the integration of women in regular United Nations Development Programme projects;
5. Notes the initiative by the Division to examine the feasibility of more gender-responsive programming and invites interested Governments to participate in it; and requests the Administrator to submit a progress report thereon to the Council at its thirty-sixth session (1989);

6. Expresses satisfaction with the staff training programme and encourages its expansion and diversification, and the inclusion, wherever possible, of agency and government representatives involved in United Nations Development Programme-supported programmes and projects, and requests information on the development of the staff training programme and its coverage to be presented to the Council at its thirty-sixth session (1989);

7. Stresses the responsibility of the United Nations Development Programme in the follow-up to the Nairobi Forward Looking Strategies and its participation in inter-agency collaboration to this end;

8. Reiterates the need for co-operation and complementarity between the Division for Women in Development and the United Nations Development Fund for Women as well as the United Nations International Research and Training Institute for the Advancement of Women, bearing in mind the need to avoid duplication; and requests the Administrator to report to the Council at its thirty-sixth session (1989) on how these relationships work;

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Agenda item 8(g). United Nations Capital Development Fund

The Governing Council,

Aware of the rapid expansion of the United Nations Capital Development Fund's project portfolio as a result of decision 87/37 of 18 June 1987, which modified the partial funding system of the United Nations Capital Development Fund;

Requests the Administrator to review the staffing arrangements of the United Nations Capital Development Fund in relation to its present and future workload and to make proposals to the Council at its thirty-sixth session (1989) within the framework of the 1990-1991 budget proposal.
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REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 4 (e): Co-operation with non-governmental organizations and grassroots organizations

The Governing Council.

Recalling its decisions 84/4 of 29 June 1984 and 86/15 of 27 June 1986,

1. Notes with satisfaction the report submitted by the Administrator as contained in document DP/1988/15;

2. Notes with appreciation the initiative taken in establishing the Partners in Development Programme as part of plans to strengthen the co-operation through support to small-scale grassroots development activities undertaken by indigenous non-governmental organizations in recipient countries, and to strengthen the technical and managerial capabilities of these organizations, and requests the Administrator to submit to the Council at its thirty-sixth session (1989) a report on the work of this programme;

3. Endorses activities already under way that are leading to the establishment of an Africa 2000 Network of African non-governmental organizations working to support communities in natural resources, management, community forestry, food production and environmental protection activities, and also endorses the setting up of a trust fund administered by the United Nations Development Programme for this purpose;
4. Requests the Administrator to take further steps to strengthen the capacity of recipient Governments to work with non-governmental organizations by helping with data collection, facilitating dialogue, providing appropriate institutional support and involving non-governmental organizations in programme and project design when appropriate;

5. Invites Governments and organizations to contribute to the Africa 2000 Network Trust Fund;

6. Requests the Administrator to continue to examine, jointly with specialized agency partners, ways of simplifying procedures and practices which will facilitate collaboration with grassroots groups and non-governmental organizations;

7. Urges the Administrator to continue measures, including training, to strengthen the United Nations Development Programme staff capabilities to support United Nations Development Programme activities in the area of co-operation with non-governmental organizations and grassroots organizations;

8. Requests the Administrator to report to the Council at its thirty-sixth session (1989) on measures taken in accordance with the above recommendations.
REPORT OF THE CHAIRMAN OF THE DRAFTING GROUP TO THE PLENARY

Addendum

Agenda item 10 (c). Operational activities for development

The Governing Council,

Having considered the conclusions and recommendations of the report on the findings of the case-studies on the functioning of operational activities for development of the United Nations system (A/42/326/Add.1) and the report of the Administrator containing the response of the United Nations Development Programme to the report on the findings of the case-studies (DP/1988/64),

Taking into account the views expressed during its consideration of this item at its thirty-fifth session (1988),

Welcoming General Assembly resolution 42/196,

Taking note of the report on the findings of the case-studies and the response of the United Nations Development Programme,
1. Decides to submit the following conclusions on the subject to the Economic and Social Council:

(a) The Governing Council concurs with the view that the importance of assistance from the United Nations system for technical co-operation goes beyond its quantitative value, because of its multilateral, non-political and impartial character, including its provision on a grant basis; in order to be more effective, the assistance of the United Nations system should be better co-ordinated, programmed and implemented with greater cohesion, particularly at the field level, in accordance with the development needs and priorities of developing countries. It further acknowledges the important role of the United Nations Development Programme as the central funding and co-ordinating mechanism for the United Nations system for technical co-operation, which is structured to be responsive to the priorities of developing countries and not intended to promote any particular sectoral approach. By contrast, the United Nations Population Fund appropriately adopts an advocacy approach to its population mandate;

(b) The Council considers the recommendation concerning the need for the United Nations development system to act as a coherent system at the country level to be of central importance. The issues here include the primary responsibility of recipient Governments for co-ordination; means of enabling the resident co-ordinator to fulfil the role and functions envisaged in General Assembly resolutions 32/197 and 41/171; greater collaboration within the United Nations system on programming; and the rationalization of the field representation of the United Nations system. The Council encourages the members of the Joint Consultative Group on Policy to collaborate as closely as possible, at the field as well as headquarters levels, on substantive matters, including programming, and attaches high importance to the forthcoming report by the Director-General on the scope for a wider and more effective programming process;

(c) While the Governing Council recognizes the implications of varying situations and circumstances in recipient countries, it agrees that the relationship between recipient Governments and resident co-ordinators, which should include a clear expression by Governments of the responsibilities of the co-ordinator, is crucial to the coherence and co-ordination of the assistance provided by the United Nations system. Within the United Nations system, the authority of the resident co-ordinator should be enhanced to provide effective leadership, and a stronger and more precise inter-agency agreement would be an important contribution. The Council believes that resident co-ordinators can be drawn in certain circumstances from outside the permanent staff of the United Nations Development Programme. Therefore, it encourages the Administrator to select qualified staff from other United Nations agencies to serve as United Nations Development Programme resident representatives. It does not agree that the co-ordinator should be established as a separate office in countries with large programmes; in its view, much of the potential effectiveness of the co-ordinator derives from his/her access to the resources of the United Nations Development Programme. The Council awaits with interest the report of the Director-General which is being prepared in accordance with paragraph 23 of resolution 42/196;
(d) The Governing Council welcomes the recommendation on the need for decentralization, to the extent possible, of the management of operational activities. The Council notes the existing degree of decentralization within the United Nations Development Programme at the level of country programming, the formulation of project proposals and project approval, and encourages further steps in that direction. An important role for headquarters in the provision of advice and in assuring quality is retained. The United Nations Population Fund has also taken welcome steps towards the decentralization of programme authority to the field. Field representatives of executing agencies of United Nations Development Programme projects may not uniformly possess the authority to respond flexibly to emerging situations. The Council agrees that the increased harmonization of procedures, using to the extent possible Government planning and operating cycles, procedures and formats, must be pursued. In this context, it welcomes the agreement among agencies on the formulation of a model project agreement. The objective should be a better and more effective response to requirements of recipient countries;

(e) The Council agrees with the observation that self-reliance should receive particular attention in programming approaches, and that it is the objective of technical co-operation. The Council agrees that individual projects are more likely to succeed when situated in the context of sectoral and sub-sectoral objectives. Assistance to Governments, at their request, in the formulation of such sectoral strategies, is one of the fertile areas for enhanced collaboration between the United Nations Development Programme and the sectoral agencies of the United Nations system. The judgement as to whether United Nations funds should be concentrated on a few sectors or programmes rests primarily with Governments;

(f) The Council stresses the need for the continuous relevance of the United Nations system operational activities so as to respond to the varied and changing requirements of developing countries. While requirements vary from country to country, the system should respond adequately to these needs. The Council welcomes the fact that the allocations for the fourth cycle focus on the countries with the greatest needs, especially the least developed countries;

(g) The Council endorses the recommendation that more attention be given to reinforcing the central funding role of the United Nations Development Programme. The analysis to be undertaken by the Director-General of the concept of central funding should allow Member States to take clear decisions on the issue and on the follow-up to be undertaken. The initiative rests mainly with Governments, but a co-operative attitude among the organizations of the system is also an important factor. The Council urges the Administrator to explore means of establishing more collaborative relationships with its executing agencies;

(h) The Council notes that the United Nations Development Programme has also acquired a role as an implementor of programmes and projects, while United Nations technical agencies have acquired a funding role. At the same time, Governments are becoming increasingly capable of executing programmes. Thus, relationships among these partners are evolving to meet new capabilities and new needs. The Council stresses the need for it to assess this evolving relationship within the United Nations development system;
(i) The Council welcomes the decision of the Administrator to raise the project approval limit of resident representatives to $US 700,000 and encourages steps, wherever warranted, aimed at further decentralization with a view to increased efficiency at the country level without jeopardizing the quality of assistance. It shares the view of the Administrator that many issues need to be taken into account with respect to the recommendation eventually to abolish the approval limit and to change the functions of the headquarters of the United Nations Development Programme accordingly;

(j) The Council recognizes that the United Nations Development Programme country programme does not now serve the wider role envisaged in resolutions 32/197 and 41/171. It expresses keen interest in the study by the Director-General to assess the constraints on the use of the United Nations Development Programme country programme as a frame of reference for United Nations system operational activities and to explore a wider, more effective programming process. It expresses the hope that on an experimental basis, joint programming at the field level, encompassing a broad spectrum of United Nations technical assistance, will, in cases where the host Government concurs, be carried out to such a wide extent that general conclusions can be drawn from the experiences gained. The Council is particularly interested in a clearer perception of which organizations within the United Nations system and which resources could be covered by such a process. Within the framework of the responsibility of the Government for the formulation of their United Nations Development Programme country programmes, the United Nations Development Programme should facilitate the involvement of the appropriate specialized agencies in the programming process. In this context, it welcomes the information provided to the Council by the Director-General concerning enhanced inter-agency collaboration at the field level, as manifested in joint declarations of intentions. The Council believes that the best frame of reference for various inputs from the United Nations system would always be a programme of technical assistance requirements prepared by the recipient Governments, reflecting the needs arising from their national development plans and priorities;

(k) The Council considers that the collaboration with the international financial institutions should take into account the special character, mandates and policies of the institutions involved and respect their differences. The Council notes the arrangements devised to date and considers that as economic management becomes the focus of large numbers of developing countries, the United Nations Development Programme should be responsive to requests from recipient Governments for complementary technical assistance. The collaboration between the United Nations Population Fund and the World Bank on population issues is encouraged to deepen further;

(l) The Council considers that the capacity of the system for analytical work at the country level could be enhanced by ensuring that representatives of specialized agencies have technical functions and capacities in their sectoral areas, and by strengthening the capacity of the resident co-ordinators to draw upon this expertise in support of Government programmes. Within the United Nations Development Programme, the Council welcomes steps which are being taken on a selective basis, such as in the strengthening of the analytical capacity of field offices in some African countries;
(m) The degree of interaction on matters of development policy will depend on the views of Government on the appropriate role for the United Nations system. United Nations Development Programme support for national technical co-operation assessments and programmes, round-table meetings and substantive participation in consultative groups are some of the measures that help to provide a basis for such interaction where desired by Governments;

(n) The Council supports the recommendation to increase the flow of development information to the field and recommends that it should be made more accessible to Governments and the donor community, using modern information techniques;

(o) The Council strongly endorses the view that the United Nations system should provide maximum assistance to recipient Governments, at their request, to strengthen their capacity to co-ordinate external assistance. It is important that recipient Governments be assisted to build up their capacities in co-ordination with the United Nations system and other external aid at the field level. The United Nations Development Programme has an important role to play in strengthening the capacities of recipient Governments in the area of co-ordination, if so requested by them. Similarly, coherence of action among agencies and harmonization of procedures and formats by multilateral and bilateral donors is a necessary supplement to the co-ordination role of Governments;

(p) The Council agrees that non-governmental organizations can have an important role to play in some areas of operational activities in support of recipient Government efforts and plans. Their great potential should be tapped. In order to render development assistance as a whole more effective and coherent, recipient governments may bring non-governmental organizations into the development assistance co-ordination arrangements they opt for;

(q) The Council notes the findings on the question of agency representation. The Council encourages increased co-operation among representatives of the United Nations Development Programme and the United Nations agencies in the field so as to provide multisectoral and integrated advice as may be required by Governments. This could be reinforced by further vigorous efforts for common premises, taking into consideration the arrangements with the host Governments in this regard. The Council welcomes the steps undertaken by the members of the Joint Consultative Group on Policy and expresses the hope that agreement thereon among the heads of the organizations concerned will be forthcoming shortly and that the effective implementation thereof will be pursued. Other agencies should be invited to join the agreement;

2. Takes note of the views of the Executive Director of the United Nations Population Fund on the implementation of General Assembly resolution 42/196 set forth in the statements at the thirty-fifth session of the Council and made available to the Council in an informal note; welcomes the increased co-operation between the respective geographic divisions of the United Nations Population Fund and the United Nations Development Programme as well as the simultaneous presentation of country programmes for a few selected
countries by both the United Nations Population Fund and the United Nations Development Programme; and requests the Executive Director to periodically report to the Council on the views of the United Nations Population Fund and activities in support of the implementation of the resolution;

3. Calls upon the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Fund for Population to continue to give strong support to and co-operate fully with the Director-General in the implementation of resolution 42/196.