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UNDP FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTER

Status of management services agreements

Report of the Administrator

I. PURPOSE

1. In its decisions 83/5 of 24 June 1983 and 84/35 of 29 June 1984, the Governing Council authorized the Administrator to provide, at the request of recipient Governments, management and other support services. For the last 10 years, the Administrator has provided such services through management services agreements (MSAs) with the United Nations Office for Project Services.
2. Except for MSAs funded by the International Fund for Agricultural Development (IFAD), which are fully administered by UNOPS, all other MSAs are accounted for in UNDP financial statements under other programmes. The related statements of income and expenditure, and of assets and liabilities, are presented in annex tables 1(b) and 2(b) of the main report (DP/1997/24). The present addendum provides additional detailed information on MSAs for the years 1994, 1995, and 1996, in response to the Executive Board decision 92/39 of 26 May 1992, in which the Board recommended that such reports be submitted triennially for review by the Executive Board. The last report on the status of MSAs (DP/1994/56) was reviewed by the Executive Board at its third regular session of 1994, and was noted in decision 94/33 of 10 October 1994.

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II. STATUS AND GROWTH OF MANAGEMENT SERVICES OPERATIONS

3. The provision by UNDP through UNOPS of MSAs in support of projects funded by the World Bank, including the International Development Association (IDA), the Inter-American Development Bank (IDB), IFAD, individual donor countries, and the recipient countries themselves, has become a routine mechanism for the utilization of development resources. MSAs are used, for example, for contracting for services and works in the context of the implementation of structural adjustments projects, contracting expertise and training services for Governments, procuring equipment, and building infrastructure.
4. The total cumulative value of projects implemented through the MSA modality, excluding those funded by IFAD, reached over \$1.5 billion at the end of 1996. This figure corresponds to nearly 300 projects implemented in 62 countries in all regions, of which 101 were ongoing at 31 December 1996, the balance in the process of becoming operational or having been completed.
5. When the present report is reviewed in conjunction with document DP/1994/56 (for the period 1992-1993), DP/1992/43 (for the period 1990-1991) and DP/1990/67 (for the period 1988-1989), a number of conclusions can be drawn on the evolution of management services over the years. Paragraphs 6 and 7 provide an overview for the period 1987-1996, drawing from data contained in table 1 of the present report and the corresponding tables in previous reports.
6. While the total number of active projects implemented under the MSA modality steadily increased until 1992, the subsequent downward trend has brought the number of active projects in 1996 down to 97, equivalent to the 1991 figure. The number of projects funded by the development banks and by Japan show a similar trend, whereas projects funded by individual donor countries show a substantial decrease in the period 1991-1995, settling on a constant value for the subsequent year. Projects funded by the governments of recipient countries, however, have been on the rise since 1991. These projects consist mainly of specialized procurement actions that require extensive search on the national and international markets.
7. While overall project expenditures increased threefold over the period 1987-1996, expenditures under projects funded by individual donor countries have steadily declined. During the period 1990-1996, for instance, the number of active projects funded by individual donor countries decreased by 50 per cent while expenditures on those projects decreased by 82 per cent over the same period, thereby indicating a tendency towards projects of lesser dollar value.
8. Programme countries, on the other hand, are increasingly interested in availing themselves of the MSA modality to implement activities funded by the national budget. Expenditures on MSA projects funded by programme countries have grown from less than \$1 million in 1992 - representing small counterpart contributions to loans granted by the World Bank or IDB - to over \$35 million in 1996. About 10 per cent of this amount still consists of counterpart funds to

bank loans, with the balance corresponding to resources allocated for obtaining specialized procurement of services and goods.

9. The bulk of MSA projects remains concentrated in Latin America, with 54 per cent of all expenditures over the 1994-1996 period. Africa and Asia and the Pacific account for 32 per cent of expenditures over the same period, with Japan remaining the principal funder of MSA activities.

III. RELATION WITH UNDP PROGRAMME

10. Nine traditional UNDP donors have made pledges to new MSA projects in the period 1994-1996: Australia, Canada, Denmark, Italy, Japan, Spain, Sweden, Switzerland and the United States. With the exception of Japan (see paragraph 13 below) and taken together, these donors have pledged \$2.88 million in 1994 to two new MSA projects, \$24.27 million in 1995 to 10 new MSA projects and \$4.09 million in 1996 to two new projects and one ongoing project, for a total of \$31.24 million over the three-year period.

11. Given the level of core contributions from these eight donors over the 1994-1996 period, the proportion of the pledges to MSA projects to voluntary core-funding is minute, and no significant correlation between the two types of funding emerges.

12. The Government of Japan has contributed \$34.03 million in 1994 (seven new projects), \$94.34 million in 1995 (eight new projects), and \$85.64 million in 1996 (nine new projects and one ongoing project). These allocations for untied procurement of goods and commodities do not appear to have affected Japan's level of voluntary contributions to UNDP, which increased from \$100 million in 1994 to \$105 million in 1995 and \$110 million in 1996, representing a 10 per cent increase since 1994.

IV. COST RECOVERY

13. The total cost to UNDP and UNOPS of providing management services continues to be borne by the funding source. Following a methodology that has been continuously improved over the last 10 years, management fees are calculated on a project-by-project basis and subdivided between UNOPS and UNDP, including UNDP country offices, according to the cost incurred by each organization for services provided to support MSA projects. Annex table 2 and annex table 3 indicate cost recovery and distribution, respectively. Annex table 4 gives a list of new MSAs signed during the period 1994-1996, by source of funding.

V. EXECUTIVE BOARD ACTION

14. MSAs continue to increase the ability of beneficiary countries to utilize development resources and help to guarantee that a greater proportion of external assistance is synchronized with their development priorities. In light of the proven usefulness of this modality, the Administrator recommends its continued utilization. The Executive Board may therefore wish to:

Recommend that the Administrator continue the management services agreement modality.

Annex

MANAGEMENT SERVICE AGREEMENTS BY FUNDING TYPE

A. Projects funded by the World Bank, IDA and IDB

1. The bulk of the ongoing projects continues to consist of support to components of the World Bank and IDB lending packages for public sector reform. Services are heavily concentrated in the procurement of specialized services, equipment and works, ranging from computer hardware and software for the modernization of central banks activities to the rehabilitation of primary schools.
2. Among the 10 new projects that became operational in the 1994-1996 period, the World Bank-funded Second Health Project in Turkey may be noted. Building upon the accomplishments of the First Health Project, this \$54.7 million MSA aims at expanding better health care and services to rural areas in the country.

B. Projects funded by bilateral donors

3. The Japan-funded procurement programme has now benefited 22 developing countries, of which 12 are least developed countries (10 in Africa, one in Asia and one in Latin America), providing essential goods to support structural adjustment reforms and freeing scarce foreign exchange for development priorities.
4. The umbrella MSAs - Danish Consultancy Services Fund, Norwegian Consultancy Services Fund, Swedish Consultancy Services Fund - continue to make available to low-income countries a wide range of project formulation and other support services in a variety of requested sectors, relying on firms and goods from the donor country. UNDP coordination at the country level and UNOPS competitive selection process ensure high quality of services while donor country firms are offered opportunities for introduction into new areas of activities.
5. A number of new projects that became operational during the review period reflect donor concerns with regard to environmental issues. Australia is funding two new projects - one Africa regional and one in Zimbabwe - to assist in tackling desertification issues and dry areas management, and Finland continues to support forestry management efforts in Thailand.
6. Two more donors have joined Japan in the funding of essential goods. Denmark has provided over \$1.2 million for the procurement of essential drugs for Kyrgyzstan and the Netherlands has made available over \$1 million for similar purposes in Mongolia. Other donors, concerned with social reconstruction in countries emerging from conflict situations, have provided funding for strengthening the judicial system (Canada and Switzerland in Haiti), for social and economic rehabilitation of rural areas (Italy in Ethiopia), and

for strengthening the public sector management capacity (United States in Eritrea).

7. Annex table 5 provides the list of active MSAs at 31 December 1996.

Table 1. Project expenditures under management services projects
(In thousands of United States dollars)

CATEGORY	1992			1993			1994			1995			1996		
	No. of active projects	New MSAs	Amount US\$	No. of active projects	New MSAs	Amount US\$	No. of active projects	New MSAs	Amount US\$	No. of active projects	New MSAs	Amount US\$	No. of active projects	New MSAs	Amount US\$
Development banks <i>a/</i>	44	13	21,446	44	11	45,930	51	2	50,526	49	6	53,700	43	2	31,973
Bilateral donors															
Japan	23	6	65,816	19	10	54,280	22	7	73,622	25	8	63,068	21	9	77,150
Other <i>b/</i>	35	6	19,054	17	3	12,787	29	2	11,085	20	9	8,649	20	3	4,718
Recipient Governments <i>c/</i>	11	8	794	11	2	7,545	10	2	6,067	13	3	5,697	13	4	36,351
TOTAL	113	33	107,110	91	26	120,542	112	13	141,300	107	26	131,114	97	18	150,192
PAPP <i>d/</i>	---	---	---	---	---	---	---	---	---	2	0	2,422	4 <i>e/</i>	1	1,239
TOTAL	113	33	107,110	91	26	120,542	112	13	141,300	109	26	133,536	101	19	151,431

a/ Includes the World Bank, the Inter-American Development Bank and the International Fund for Agricultural Development (IFAD)

b/ Includes : Australia, Canada, Denmark, Finland, France, Germany, Italy, the Netherlands, Norway, Spain, Sweden, Switzerland, the United States and the European Community.

c/ Includes : Argentina, Bhutan, Bolivia, Congo, Djibouti, Dominican Republic, Ecuador, Kyrgyzstan, Mexico, Peru, Sudan, Uganda, and United Republic of Tanzania.

d/ As from 1995, projects of the Programme of Assistance to the Palestinian People are directly administered by UNDP, with UNOPS role limited to the provision of accounting services.

e/ Includes PAL/96/R51: Equipment for the European Hospital, funded by Spain, which is implemented by UNOPS

Table 2. Management services cost recoveries
(US dollars)

CATEGORY	1992		1993		1994		1995		1996	
	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries
Development banks	1,762,587	33%	2,412,113	34%	2,506,255	37%	2,935,471	43%	2,378,648	37%
Other a/	3,602,872	67%	4,692,139	66%	4,356,630	63%	3,912,128	57%	3,997,051	63%
Total	5,365,459	100%	7,104,252	100%	6,862,885	100%	6,847,599	100%	6,375,699	100%

a/ These figures include fees charged on MSA projects funded by individual donor countries, and the recipient countries.

Table 3. Distribution of cost recoveries
(US dollars)

CATEGORY	1992		1993		1994		1995		1996	
	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries	Amount	% of total recoveries
Office for Projects Services	3,653,600	68%	4,866,674	69%	5,231,611	76%	5,113,739	75%	4,728,395	74%
Central Services	730,720	14%	973,335	14%	732,425	11%	715,924	10%	661,975	10%
Subtotal	4,384,320	82%	5,840,009	82%	5,964,036	87%	5,829,663	85%	5,390,370	85%
Field Office	981,139	18%	1,264,243	18%	898,849	13%	1,017,936	15%	985,329	15%
Total	5,365,459	100%	7,104,252	100%	6,862,885	100%	6,847,599	100%	6,375,699	100%

Table 4(a)

New management services agreements signed in 1994, 1995 and 1996

Funding source : World Bank, IDB, IFAD

PROJECT NUMBER	FUNDING SOURCE	LOAN NUMBER	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET \$ MILLION	STATUS @31/12/1996
1994							
PER/93/R41	IDB	741/OC-PE	Peru	Strengthening the Health System	2/02/1994	32.63	Active
PER/94/R42	IDB	6781/OC-PE	Peru	Procurement for Banks/Insurance	21/12/1994	1.68	Active
1995							
ARG/95/R41	IDB	826-OC-AR	Argentina	Copnsolidation of the Public Sector	14/07/1995	7.34	Active
GUA/95/R81	IFAD	322-ES	Guatemala	Rural Development	17/05/1995	0.33	Active
INS/94/R81	IFAD	215-ID	Indonesia	Income Generating project	10/01/1995	1.05	Active
PER/95/R41	IDB	806/OC-PE	Peru	Procurement	11/07/1995	0.47	Active
TUR/95/R01	World Bank	382-TU	Turkey	Second Health project	29/11/1995	54.77	Active
UGA/95/R01	World Bank	2418-UG	Uganda	Multisectoral procurement	28/06/1995	2.73	Active
1996							
DRK/96/R81	IFAD	398-KP	Democratic People's Republic of Korea	Procurement for Agricultural Development	26/11/1996	3.77	Active
PER/96/R01	World Bank	368-PE	Peru	Procurement in Support of FONCODES	10/9/1996	0.98	Active

Table 4(b) New management services agreements signed in 1994, 1995 and 1996
 Funding source : Government of Japan

PROJECT NUMBER	FUNDING SOURCE	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET \$ MILLION	STATUS @31/12/1996
1994						
BEN/94/R21	Japan	Benin	Procurement of Goods and Commodities	6/06/1994	5.05	Completed
CAF/94/R21	Japan	Central African Republic	Procurement of Goods and Commodities	18/04/1994	3.05	Completed
CMB/94/R51	Japan	Cambodia	Rural Development and Resettlement	29/04/1994	1.60	Active
MLI/94/R21	Japan	Mali	Procurement of Goods and Commodities	27/05/1994	5.08	Completed
NER/94/R21	Japan	Niger	Procurement of Goods and Commodities	6/07/1994	10.10	Active
NIC/94/R21	Japan	Nicaragua	Procurement of Goods and Commodities	18/04/1994	8.90	Completed
SEN/94/R21	Japan	Senegal	Procurement of Goods and Commodities	22/03/1994	0.25	Completed
Subtotal 1994					34.03	
1995						
GUI/94/R21	Japan	Guinea	Procurement of Goods and Commodities	21/02/1995	10.30	Active
BKF/95/R21	Japan	Burkina Faso	Procurement of Goods and Commodities	26/12/1995	4.50	Active
ELS/94/R21	Japan	El Salvador	Procurement of Goods and Commodities	7/04/1995	10.40	Active
HON/95/R21	Japan	Honduras	Procurement of Goods and Commodities	12/06/95	11.50	Active
IVC/94/R21	Japan	Côte d'Ivoire	Procurement of Goods and Commodities	2/02/1995	20.27	Active
MAU/95/R21	Japan	Mauritania	Procurement of Goods and Commodities	27/06/1995	4.29	Active
NIC/95/R21	Japan	Nicaragua	Procurement of Goods and Commodities	3/05/1995	12.94	Active
PER/95/R21	Japan	Peru	Procurement of Goods and Commodities	26/05/1995	20.14	Active
Subtotal 1995					94.34	
1996						
BEN/95/R21	Japan	Benin	Procurement of Goods and Commodities	27/03/1996	2.88	Active
MLI/95/R21	Japan	Mali	Procurement of Goods and Commodities	9/02/1996	9.35	Active
CAF/95/R21	Japan	Central African Republic	Procurement of Goods and Commodities	30/01/1996	4.66	Active
HON/96/R21	Japan	Honduras	Procurement of Goods and Commodities	21/06/1996	10.81	Active
IVC/96/R21	Japan	Côte d'Ivoire	Procurement of Goods and Commodities	14/04/1996	13.51	Active
MAG/96/R21	Japan	Madagascar	Procurement of Goods and Commodities	4/12/1996	13.51	Active
MLI/95/R21	Japan	Mali	Procurement of Goods and Commodities	9/02/1996	9.41	Active
SEN/95/R21	Japan	Senegal	Procurement of Goods and Commodities	20/05/1996	13.51	Active
TOG/96/R21	Japan	Togo	Procurement of Goods and Commodities	18/12/1996	4.40	Active
CMB/94/R51	Japan		Rural Development and Resettlement	31/05/1996	3.60	Active
Subtotal 1996					85.64	

Table 4(c) New management services agreements signed in 1994, 1995 and 1996
 Funding source : Governments of donor countries

PROJECT NUMBER	FUNDING SOURCE	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET	STATUS @31/12/1996
					\$ MILLION	
1994						
KYR/94/R11	Denmark	Kyrgyzstan	Procurement of Essential Goods	20/12/1994	1.28	Active
CMB/94/R52	United States	Cambodia	Support to Demining Operations	30/06/1994	1.60	Completed
Subtotal 1994					2.88	
1995						
ERI/94/R51	United States	Eritrea	Support to Economic and Financial Management	24/03/1995	1.35	Active
ETH/94/R51	Italy	Ethiopia	Rural Development project	12/10/1995	6.19	Active
HAI/95/R51	Canada	Haiti	Support to the National Truth Commission	6/11/1995	0.26	Active
HAI/95/R51	Switzerland	Haiti	Support to the National Truth Commission	6/11/1995	0.09	Active
INT/95/R11	Denmark	Interregional	Consultancy and Support Services	20/12/1995	9.00	Active
PHI/95/R51	Australia	Philippines	Technical Advisory Services	20/06/1995	0.76	Active
RAF/95/RS1	Australia	Regional Africa	Desertification in Africa	10/03/1995	0.19	Active
SOM/94/R51	European Union	Somalia	Mogadiscio Water Supply	21/02/1995	0.26	Active
ZIM/94/R51	Australia	Zimbabwe	Dry Areas Resource Management	20/03/1995	3.03	Active
PAL/95/R52	Finland	Palestinian People	Upgrading Hebron Sewage	N/A	3.14	Active
Subtotal 1995					24.27	
1996						
INT/94/R13	Sweden	Interregional	Consultancy and Support Services	27/06/1996	1.00	Active
PAL/96/R51	Spain	Palestinian People	Equipment for the European Hospital	30/04/1996	1.00	Active
ZAI/96/R51	European Union	Zaire	Rehabilitation of Rural Roads	16/12/1996	2.00	Active
RAF/95/RS1	Australia	Regional Africa	Desertification in Africa	14/03/1996	0.09	Active
Subtotal 1996					4.09	

Table 4(d). New management services agreements signed in 1994, 1995 and 1996
 Funding source : Governments of developing countries

PROJECT NUMBER	FUNDING SOURCE	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET	STATUS @31/12/1996
1994						
ARG/91/R02	Argentina	Argentina	Support to Public Sector Reform	6/06/1994	5.29	Active
URT/94/R31	Tanzania	United Republic of Tanzania	Tanzania Partnership	30/09/1994	0.10	Active
1995						
PER/95/R31	Peru	Peru	Procurement of Goods and Commodities	10/10/1995	6.00	Active
UGA/95/R01	Tanzania	United Republic of Tanzania	Support to the Revenue System	12/08/1995	3.30	Active
UGA/95/R31	Uganda	Uganda	Supervision Services for the Revenue System	6/12/1995	0.10	Completed
1996						
ARG/95/R41	Argentina	Argentina	Consolidation of the Public Sector Reform	25/01/1996	1.70	Active
PER/96/R32	Peru	Peru	Procurement for the Electrification Programme	29/08/1996	39.20	Active
PER/96/R33	Peru	Peru	Procurement of Goods and Commodities	11/11/1996	0.90	Active
PRC/96/R31	Republic of the Congo	Republic of the Congo	Conservation of Primary Zones	30/11/1996	0.01	Active

Table 5(a). Active projects under management services agreements, at 31 December 1996

Funding source : IDB, IFAD

PROJECT NUMBER	FUNDING AGENCY	LOAN NUMBER	COUNTRY	TOTAL BUDGET US\$
ARG/89/R01	World Bank	2984 - AR	Argentina	3,036,800
ARG/91/R01	World Bank	3292 - AR	Argentina	19,458,600
ARG/91/R02	World Bank	3362 - AR	Argentina	19,923,390
ARG/91/R03	World Bank	3362 - AR	Argentina	222,196
ARG/92/R07	World Bank	3460 - AR	Argentina	12,080,900
ARG/92/R41	IADB	515/OC-AR	Argentina	23,147,578
ARG/95/R41	IADB	826-OC-AR	Argentina	7,335,600
BOL/90/R41	IADB	846 - SF - BO	Bolivia	4,460,000
BOL/90/R42	IADB	SF - 3586 - BO	Bolivia	1,907,936
BOL/91/R01	IDA	2012 - BO	Bolivia	148,392
BOL/91/R02	IDA	2298 - BO	Bolivia	3,964,591
DRK/96/R81	IFAD	398-KP	Democratic People's Republic of Korea	3,765,000
ECU/91/R03	World Bank	3425 - EC	Ecuador	32,496,137
ECU/91/R04	World Bank	3425 - EC	Ecuador	15,121,677
ECU/92/R01	World Bank	3510 - EC	Ecuador	12,431,517
ELS/92/R81	IFAD	322 - ES	El Salvador	8,534,429
ETH/85/R01	IDA	1522 - 0 - ET	Ethiopia	2,877,479
GUA/93/R01	World Bank	3002 - GU	Guatemala	822,003
GUA/95/R81	IFAD	322-ES	Guatemala	330,372
INS/94/R81	IFAD	215-ID	Indonesia	1,048,540
MLI/93/R01	IDA	2217 - MLI	Mali	275,225
PER/93/R41	IADB	741/OC-PE	Peru	32,630,000
PER/94/R42	IADB	6781/OC-PE	Peru	1,675,000
PER/95/R41	IADB	806/OC-PE	Peru	470,000
PER/96/R01	WORLD BANK	368-PE-BIRF	Peru	980,000
PNG/90/R01	World Bank	3051 - PNG	Papua New Guinea	5,102,974
RLA/91/R41	IADB	SF - 3822 - RE	Regional	6,398,350
SOM/93/R81	IFAD	BG - 008 - SO	Somalia	3,424,997
STK/92/R01	World Bank	3332-SC/2248-SC	Saint Kitts and Nevis-Anguilla	1,088,179
TUR/91/R01	World Bank	3057 - TU	Turkey	18,479,430
TUR/91/R02	WORLD BANK	3057-TU	Turkey	1,875,000
TUR/91/R04	World Bank	P212 - TU	Turkey	1,500,000
TUR/91/R05	WORLD BANK	JPN/TF/-023065	Turkey	1,000,000
TUR/93/R01	World Bank	35U1 - TU	Turkey	1,728,889
TUR/95/R01	WORLD BANK	382-TU	Turkey	54,767,200
UGA/90/R03	IDA	1951 - UG	Uganda	366,056
UGA/91/R01	World Bank	1951 - UG	Uganda	3,821,312
UGA/91/R02	World Bank	2088 - UG	Uganda	4,115,050
UGA/91/R03	IDA	1951 - UG	Uganda	2,079,422
UGA/92/R01	World Bank	2418 - UG	Uganda	2,608,400
UGA/93/R01	IDA	1951 - UG	Uganda	974,500
UGA/95/R01	WORLD BANK	2418-UG	Uganda	2,729,613
URT/93/R02	WORLD BANK	2507-TA	United Republic of Tanzania	2,000,000

323,202,734

Projects which became active in 1994/1996.

Table 5(b). Active projects under management services agreements, at 31 December 1996
Funding source : Governments of donor countries

PROJECT NUMBER	FUNDING SOURCE	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET US\$
ALB/92/R51	CEC	Albania	Emergency Humanit. Assist. via NGOs	09/03/92	2,448,160
BEN/95/R21	Japan	Benin	Procurement of Commodities	11/03/96	2,702,703
BKF/91/R21	Japan	Burkina Faso	Procurement of Commodities	08/04/92	2,661,806
BKF/95/R21	Japan	Burkina Faso	Procurement of Commodities	26/12/95	4,504,505
CAF/95/R21	Japan	Central Africa Republic	Procurement of Commodities	30/01/96	4,660,138
CAM/89/R51	Italy	Central America	Info. on Asst. to Displaced Persons	02/05/89	9,497,472
CMB/94/R51	Japan	Cambodia	Rural Development Resettlement	31/05/96	5,200,000
ELS/86/R51	Italy	El Salvador	Low-Cost Housing	05/11/87	9,330,503
ELS/94/R21	Japan	El Salvador	Procurement of Commodities	07/04/95	10,400,330
ERI/94/R51	USAID	Eritrea	Economic and Financial Mangmnt	24/3/95	1,350,000
ETH/94/R51	Italy	Ethiopia	Rural Development	12/10/95	6,190,151
GUI/94/R21	Japan	Guinea	Procurement of Commodities	21/02/95	10,285,577
HAI/95/R51	Switzerland	Haiti	Commission Nationale de Verite	06/11/95	87,000
HAI/95/R51	Canada	Haiti	Commission Nationale de Verite	06/11/95	260,096
HON/95/R21	Japan	Honduras	Procurement of Commodities	12/06/95	11,498,445
HON/96/R21	Japan	Honduras	Procurement of Commodities	21/06/96	10,810,811
INT/90/R11	Denmark	Interregional	Danish Consultancy Services	28/04/90	7,548,148
INT/90/R21	Japan	Interregional	Africa 2000	NA	530,000
INT/91/R12	Norway	Interregional	Fund for Norwegian Consultancy Serv	16/04/91	2,282,456
INT/94/R13	Sweden	Undetermined	Funds for Swedish Consultancy	27/06/96	1,000,000
INT/95/R11	Denmark	Undetermined	Danish Funds Consultancy	20/12/95	9,000,000
IVC/94/R21	Japan	Côte d'Ivoire	Procurement of Commodities	02/02/95	20,274,932
IVC/96/R21	Japan	Côte d'Ivoire	Procurement of Commodities	14/04/96	13,513,514
KYR/94/R11	Denmark	Kyrgyzstan	Drugs for Kyrgyzstan	20/12/94	1,280,221
MAG/93/R21	Japan	Madagascar	Procurement of Commodities (3rd)	02/07/93	25,705,805
MAG/96/R21	Japan	Madagascar	Procurement of Commodities	04/12/96	13,215,859
MAU/95/R21	Japan	Mauritania	Procurement of Commodities	27/06/95	4,294,592
MLI/95/R21	Japan	Mali	Procurement of Commodities	09/02/96	9,405,035
NER/94/R21	Japan	Niger	Procurement of Commodities	06/07/94	12,444,248
NIC/95/R21	Japan	Nicaragua	Procurement of Commodities	17/04/95	12,941,421
PAL/96/R51	Spain	Palestinian people	Equipment for European Hospital	N/A	1,000,000
PER/95/R21	Japan	Peru	Procurement of Commodities	26/05/95	20,142,952
PHI/95/R51	Australia	Philippines	Technical Advisory	20/06/95	759,592
RAF/87/R51	France	Regional Africa	Support for the Round Table Process	02/12/86	1,366,078
RAF/92/R51	Sweden	Regional Africa	Agrotec Africa Phase II	01/10/92	2,612,570
RAF/95/R51	Australia	Regional Africa	Desertification in Africa	14/03/96	280,225
RAS/92/R51	Finland	Regional Asia	Tumen River Area Development	07/12/92	905,378
SEN/95/R21	Japan	Senegal	Procurement of Commodities	20/05/96	13,513,514
THA/88/R51	Finland	Thailand	Forestry Masterplan for Thailand	09/01/90	4,726,653
TOG/96/R21	Japan	Togo	Procurement of Commodities	18/12/96	4,405,286
ZAI/96/R51	European Union	Zaire	Rehabilitation Rural roads	16/12/96	1,999,868
ZIM/94/R51	Australia	Zimbabwe	Dry Areas Resource Mgmt	20/03/95	3,028,899
			Subtotal		280,064,941
PAL/89/R51	Italy	Palestinian people	Sewerage & Drainage System for Beth	03/04/90	5,540,414
PAL/89/R52	Italy	Palestinian people	Dev. of Health Institutions	10/10/90	9,373,370
PAL/95/R52	Finland	Palestinian people	Upgrading Hebron sewage	N/A	3,141,206

* Projects which became active in 1994/96

Table 5(c). Active projects under management services agreements, at 31 December 1996
 Funding source : Governments of developing countries

PROJECT NUMBER	FUNDING SOURCE	COUNTRY	PROJECT NAME	SIGNATURE DATE	TOTAL BUDGET US\$
ARG/91/R01	Argentina	Argentina	Public Enterprise Reform	02/05/91	193,452
ARG/91/R02	* Argentina	Argentina	Reforma Sector Publico	24/05/94	5,294,079
ARG/92/R02	Argentina	Argentina	Asistencia tecnica	21/08/92	10,000,000
ARG/92/R41	Argentina	Argentina	Desarrollo cientifico	21/09/92	4,271,041
ARG/95/R41	* Argentina	Argentina	Consolidation Public Sector	14/07/95	1,695,830
BHU/92/R31	Bhutan	Bhutan	Tash/Marg Area Development Project	18/03/92	288,938
PRC/96/R31	* Congo	Congo	Conserv. de Zones Primaires	30/11/96	62,691
ECU/91/R03	Ecuador	Ecuador	Educacion Basica	01/03/92	9,945,574
PER/95/R31	* Peru	Peru	Procurement of Equipment	24/10/96	1,626,078
PER/96/R32	* Peru	Peru	Procurement of Equipment	30/08/96	39,200,000
PER/96/R33	* Peru	Peru	Procurement of Equipment	11/11/96	890,000
UGA/95/R01	* Uganda	Uganda	Supp. Serv-Uganda Revenue	12/08/95	640,000
URT/94/R31	* United Republic of Tanzania	United Republic of Tanzania	Tanzania Partnership	30/09/94	786,153
			Total		74,893,836

* Projects which became active in 1994/96

