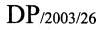
United Nations





Executive Board of the United Nations Development Programme and of the United Nations Population Fund

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Decisions adopted at the annual session 2003 (6 to 19 June 2003)

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2003/7 Joint programming, UNDP

The Executive Board

1. *Recognizes* the commitment and contribution of UNDP to a number of reform initiatives, including the reform programme of the Secretary-General, as endorsed by the General Assembly, and the provisions of the triennial comprehensive policy review of operational activities for development as set out in General Assembly resolution 56/201 of 21 December 2001;

2. *Requests* that the Administrator submit to the Executive Board for consideration at its annual session 2004 a written report containing an assessment, based on specific country examples, of UNDP experience in joint programming and other innovative and collaborative approaches aimed at improving programming effectiveness and reducing transaction costs for programme countries.

13 June 2003

2003/8

Assessment of the UNDP multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the new MYFF, 2004-2007

The Executive Board

1. *Recalls* decisions 98/23 and 99/23 on the multi-year funding framework (MYFF) for 2000-2003;

2. Takes note of the report on the end-of-cycle assessment of performance of the MYFF 2000-2003 (DP/2003/12 and DP/2003/CRP.14) as well as the comments of the Executive Board made thereon;

3. *Welcomes* the progress achieved during 2000-2003 towards meeting the goals of the MYFF;

4. *Reiterates* the role of UNDP in the area of poverty reduction and in promoting and advancing the MDGs* in support of programme countries;

5. Stresses that the main role of UNDP is to support, within its mandate, national development plans and priorities, and the poverty reduction strategy papers (PRSPs) where they exist, taking into account UNDP comparative advantages in capacity-building, advisory services and awareness-raising, as well as in coordinating the United Nations system at the country level and through the United Nations Development Group;

6. *Requests* that in the next MYFF, 2004-2007, UNDP align and clarify the relationship between the MDGs,* the strategic goals and the practice areas with a view to establishing a consistent framework;

^{*} Internationally agreed development goals, including those contained in the Millennium Declaration.

7. Further requests that UNDP, within the context of the next MYFF, 2004-2007, revisit the practice areas with a view to sharpening further the focus of the organization, taking into account the potential for added value and comparative advantages within the multilateral development system;

8. Notes the progress that UNDP has made in results orientation, human resource management, knowledge management, re-profiling of the country offices and in developing its partnership strategy, and *urges* the Administrator to continue his efforts in making UNDP a more effective development partner;

9. Welcomes the leadership that UNDP has provided in developing a system of resultsbased management, and *encourages* UNDP to further strengthen, refine and simplify this system, including improving its performance indicators;

10. Expresses its concern that progress in gender mainstreaming, empowerment of women and achieving gender equality is uneven, and *encourages* UNDP to strengthen its efforts in close collaboration with the United Nations Development Fund for Women;

11. Expresses its concern that the level of regular (core) resources during the current MYFF period, 2000-2003, has remained far below target;

12. Welcomes the encouraging albeit modest upward trend in regular (core) resources, and *urges* Member States, in a position to do so, to increase their core contributions in order to maintain the multilateral, neutral and universal nature of the work of UNDP;

13. Encourages UNDP within the context of the next MYFF, 2004-2007, to take account of current estimates;

14. Stresses the need to clarify and develop further the relationship between the priorities in the MYFF, the biennial support budget and the programming arrangements;

15. Urges UNDP to simplify and refine further the content and format of the next MYFF, 2004-2007, to ensure that it becomes the main policy document as well as its strategic resource and management tool.

13 June 2003

2003/9 United Nations Capital Development Fund

The Executive Board

1. Takes note with appreciation of the results-oriented annual report of the United Nations Capital Development Fund (UNCDF) (DP/2003/13);

2. Welcomes with appreciation the committed engagement of the Administrator of UNDP and managing director of the Fund for its continued efforts to promote the contribution of UNCDF to poverty reduction;

3. Welcomes the articulation of the complementarity and partnership between UNDP and UNCDF as reflected in the two Memoranda of Understanding signed by them on their collaborative efforts in the areas of micro-finance and local governance;

4. Takes note of the independent impact assessment of UNCDF currently being carried out and to be submitted to the Executive Board at its annual session 2004, and invites countries, in a position to do so, to make financial or in-kind contributions to UNCDF towards this important initiative;

5. Notes with concern that the regular (core) resources available to UNCDF fall far below the demand of programme countries, in particular the least developed countries, for its two areas of concentration: micro-finance and local governance/decentralization;

6. *Reaffirms* the unique contribution of UNCDF to the achievement of the MDGs^{*} and the Brussels Programme of Action for the Least Developed Countries, and urges the international community to follow up on decision 2002/26, which articulates a regular (core) resources mobilization target of \$30 million per year, in order to allow UNCDF to fulfil its mandate;

7. *Recognizes* the efforts of UNCDF to broaden the donor base, and *requests* UNCDF to inform the Executive Board of its strategy to achieve the objectives set out in decision 2002/26 at the second regular session of the Board in September 2003.

13 June 2003

2003/10 Technical cooperation among developing countries

The Executive Board

1. *Recalls* the second cooperation framework for technical cooperation among developing countries (TCDC) 2001-2003 (DP/CF/TCDC/2) approved by the Executive Board in its decision 2001/7 of 5 February 2001;

2. Takes note of decisions 13/1 and 13/2 adopted at the thirteenth session of the Highlevel Committee on the Review of Technical Cooperation among Developing Countries on the review of progress made in implementing the Buenos Aires Plan of Action and the new directions strategy for TCDC;

3. Takes note of the report of the Administrator on the implementation of the second cooperation framework for technical cooperation among developing countries (DP/2003/14);

4. Encourages further efforts to make South-South cooperation contribute effectively to the development outcomes set out in United Nations conferences and summits, including those contained in the Millennium Declaration, and to the mainstreaming of TCDC dimensions in the implementation of UNDP programme activities;

^{*} Internationally agreed development goals, including those contained in the Millennium Declaration.

5. Recognizes the significant role of South-South cooperation in poverty eradication and in promoting the sustained growth and development of all developing countries, particularly the least developed countries, land-locked developing countries, transit developing countries and small island developing states;

6. Welcomes General Assembly resolution 57/263 to include the Voluntary Trust Fund for the Promotion of South-South Cooperation in the United Nations Pledging Conference for Development, as long as it exists, and *invites* developed countries, and developing countries in a position to do so, to contribute to the Fund;

7. Notes with appreciation the lessons learned from the second cooperation framework for TCDC, which will provide useful inputs in formulating the third cooperation framework to be presented to the Executive Board in first regular session 2004.

13 June 2003

2003/11 Funding commitments to UNDP

The Executive Board

1. Takes note of the report on the status of regular resources funding commitments to UNDP and its associated funds and programmes for 2003 and onward (DP/2003/15);

2. Welcomes the encouraging albeit modest increase in UNDP regular (core) resources for the second consecutive year in 2002, and notes also the increase in other (non-core) resources;

3. *Reiterates* that regular resources are the bedrock of UNDP and essential to maintaining the multilateral, neutral and universal nature of its work;

4. *Recognizes*, however, that the level of growth in regular (core) contributions continues to be far below target and, in the spirit of the Monterrey Consensus, *urges* all countries, in a position to do so, to increase core funding to UNDP so as to rebuild the regular resource base of UNDP;

5. Looks forwards to discussing further UNDP funding requirements when adopting the next multi-year funding framework (MYFF), 2004-2007, at the second regular session of the Executive Board in September 2003.

13 June 2003

2003/12 United Nations Office for Project Services

The Executive Board

1. Takes note of the annual report of the Executive Director (DP/2003/19);

2. Takes note of the report of the Executive Director, a.i., on UNOPS year-end figures for 2002 and projected income, expenditure and level of the operational reserve for 2003 (DP/2003/18);

3. Takes note of the independent review pertaining to the business model and related issues of the United Nations Office for Project Services – progress report (DP/2003/CRP.15);

4. Welcomes the start of the independent review, and recalls Executive Board decisions 2002/22 and 2003/4 on the scope and mandate of the review, which identified as key issues to be addressed the business model, competitive environment and governance structure;

5. Looks forward to receiving the report of the consultants by the end of July 2003, and *requests* that the comments of the United Nations Office for Project Services and the Management Coordination Committee be submitted to the Executive Board well in advance of its second regular session 2003.

13 June 2003

2003/13 Delegation of UNFPA personnel authority

The Executive Board

Recommends to the General Assembly, through the Economic and Social Council, that, as proposed in document DP/FPA/2003/5, formal authority in matters of UNFPA personnel be delegated by the Secretary-General to the Executive Director.

17 June 2003

2003/14 Internal audit and oversight for UNDP, UNFPA and UNOPS

The Executive Board

1. Takes note of the reports on internal audit and oversight (DP/2003/21, DP/2003/22 and DP/FPA/2003/3), and the comments made thereon;

2. Strongly encourages the Administrator of UNDP and the Executive Directors of UNFPA and the United Nations Office for Project Services (UNOPS) to take the necessary steps to address the issues contained in the reports on internal audit and oversight (DP/2003/21, DP/2003/22 and DP/FPA/2003/3) and to report to the Executive Board at its annual session 2004 in the context of their respective reports.

19 June 2003

2003/15 Joint field visits

The Executive Board

1. Thanks the Government of Mozambique for hosting the joint field visit of the Executive Boards of UNDP/UNFPA, the United Nations Children's Fund (UNICEF) and the World Food Programme (WFP) in March 2003, and the United Nations country team for their contribution to the visit;

2. Takes note of the report of the joint field visit to Mozambique (DP/2003/CRP.10-DP/FPA/2003/CRP.1);

3. Considers the joint field visits (alongside field visits of individual Executive Boards) an important contribution to the engagement of the Executive Board in the coherent work of the funds and programmes at the country level, and in particular to understanding the contribution made by the United Nations country team, in cooperation with donors, to national development strategies;

4. Notes that future joint field visits should focus on themes of common interest to the Executive Boards of UNDP/UNFPA, UNICEF and WFP, such as the United Nations Development Assistance Framework arrangements, the work of the United Nations country team on the MDGs* and/or other relevant cross-cutting themes for discussion at subsequent joint meetings of UNDP/UNFPA, UNICEF and WFP Executive Boards, while at the same time allowing members of the Boards to visit the projects of their respective agencies;

5. Notes that joint field visits can place a considerable burden on host governments, United Nations country teams and secretariats, and can have significant costs, *requests* that this be taken into account in deciding on destinations and the duration for future joint visits, and *invites* the Bureau of the Executive Board of UNDP/UNFPA to propose to the Bureaux of the Executive Boards of UNICEF and WFP to provide clear guidance and consider the possibility of rotating secretariat responsibility for coordinating and organizing joint field visits;

6. Invites the Bureau of the Executive Board of UNDP/UNFPA to facilitate discussion on future joint field visits through the secretariat and with the Bureaux of the Executive Boards and secretariats of UNICEF and WFP, with a view to preparing the options for a joint field visit in 2004 for consideration by the Executive Boards of the respective organizations at their September and October sessions.

19 June 2003

2003/16 UNFPA annual report

The Executive Board

1. Welcomes the report of the Executive Director for 2002 (DP/FPA/2003/4 Parts I to IV) and takes note of the comments made thereon;

2. Invites the Executive Director to consider options for merging the various parts of the annual report into a single, concise, performance- and results-oriented annual report, taking into account the priorities, goals and outputs contained in the MYFF.

19 June 2003

^{*} Internationally agreed development goals, including those contained in the Millennium Declaration.

2003/17

Assessment of the UNFPA multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the next MYFF, 2004-2007

The Executive Board

Recalls decision 2000/9 on the UNFPA MYFF, 2000-2003;

1. Takes note of the MYFF cumulative report, 2000-2003 (DP/FPA/2003/4 (Part II), the comments of the Executive Board made thereon, and *welcomes* the progress outlined in the cumulative report towards meeting the MYFF goals;

2. *Reiterates* the role of UNFPA in assisting countries in implementing the Programme of Action of the International Conference on Population and Development (ICPD)¹, the key actions of ICPD+ 5² and in advancing the MDGs³;

3. Approves the strategic considerations for the next MYFF cycle as outlined in paragraph 95 of the above report (DP/FPA/2003/4 (Part II)) as the basis for the preparation of the next MYFF, 2004-2007;

4. Encourages UNFPA to continue to support, within its mandate, national development programmes and priorities of the programme countries, inter alia, through capacity-building;

5. Further *encourages* UNFPA to strengthen its participation in country-led national development frameworks, such as poverty reduction strategy papers and sector-wide approaches, where they exist;

6. Welcomes the progress that UNFPA has made in its transition process and *encourages* UNFPA to demonstrate further the results achieved in improving organizational effectiveness in the context of the next MYFF, 2004-2007;

7. Further welcomes the commitment of UNFPA towards results-based management;

8. Notes with appreciation that the projected level of total income for the current MYFF period, 2000-2003, is slightly above the targeted level;

9. Notes with concern that the level of regular (core) resources remains below target;

10. Encourages UNFPA to strengthen the linkages and consistency between the priorities in the MYFF, the biennial support budget and the country programmes, by, inter alia, exploring ways to harmonize further the respective cycles;

¹ Report of the International Conference on Population and Development, Cairo, 5-13 September 1994, (United Nations publication, sales no. E.95.XIII.18, chapter I, resolution 1, annex).

² General Assembly resolution A/RES/S-21/2, Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development, adopted on 8 November 1999.

³ Internationally agreed development goals, including those contained in the Millennium Declaration.

11. Urges UNFPA to simplify and refine further the content and format of the next MYFF, 2004-2007, to ensure that it becomes the main policy document of the Fund as well as its strategic resource and management tool;

12. *Requests* the Executive Director, in the context of the next MYFF, to develop further her proposal to report on the MYFF every second year;

13. *Requests* the Executive Director to continue to hold open-ended informal consultations on the further development of the next MYFF, 2004-2007.

19 June 2003

2003/18 Joint programming, UNFPA

The Executive Board

1. *Recognizes* the commitment and contribution of UNFPA to a number of reform initiatives, including the reform programme of the Secretary-General, as endorsed by the General Assembly, and the provisions of the triennial comprehensive policy review as set out in General Assembly resolution 56/201 of 21 December 2001;

2. Requests that the Executive Director submit to the Executive Board for consideration at its annual session 2004, a written report containing an assessment, based on specific country examples, of UNFPA experience in joint programming and other innovative and collaborative approaches aimed at improving programming effectiveness and reducing transaction costs for programme countries.

19 June 2003

2003/19 Funding commitments to UNFPA

The Executive Board

1. Takes note of the report on contributions by Member States to regular (core) and other resources for 2003 and future years (DP/FPA/2003/6);

2. Recognizes the strong and widespread support for UNFPA activities and notes with appreciation the increased contributions and early payments made by several Member States.

3. *Encourages* UNFPA to continue its efforts to reduce dependency on a few large donors, and to broaden its donor base;

4. *Welcomes* the contributions and the corresponding commitments also made by programme countries, enabling UNFPA to reach its highest ever number of donors;

5. *Further welcomes* additional funds from all sources, inter alia, civil society, foundations and corporations;

6. *Encourages* all countries in a position to do so to commit to multi-year pledges and make early payments of contributions;

7. Urges all countries in a position to do so, and in the spirit of the Monterrey Consensus, to increase regular (core) funding to UNFPA in order to secure a stable regular (core) resource base.

19 June 2003

2003/20 Global Environment Facility

The Executive Board

1. *Recalls* the Instrument for the Establishment of the Restructured Global Environment Facility;

2. *Recalls* its decision 94/10 of 13 May 1994 on the adoption of the Instrument for the Establishment of the Restructured Global Environment Facility;

3. Notes the decision contained in the Beijing Declaration of the Second Global Environment Facility Assembly, held in Beijing, China, from 16 to 18 October 2002, on the amendments to the Instrument for the Establishment of the Restructured Global Environment Facility;

4. Decides to adopt the amendments to paragraphs 2, 3, 6 and 21(f) of the Instrument for the Establishment of the Restructured Global Environment Facility, which include land degradation (primarily desertification and deforestation) and persistent organic pollutants as two new focal areas of the Global Environment Facility, as approved by the Second Global Environment Facility Assembly in its decision contained in the Beijing Declaration of 18 October 2002;

5. *Requests* that the Administrator transmit the present decision to the Chief Executive Officer/Chairperson of the Global Environment Facility.

19 June 2003

2003/21

Overview of decisions adopted by the Executive Board at its annual session 2003

The Executive Board

Recalls that during the annual session 2003, it:

Item 1 Organizational matters

Approved the agenda and work plan for its annual session 2003 (DP/2003/L.2 and Corr.1), as orally amended;

Approved the report of the first regular session 2003 (DP/2003/9);

Agreed to the following schedule of future sessions of the Executive Board in 2003 and 2004:

Second regular session 2003: First regular session 2004: Annual session 2004: Second regular session 2004: 8 to 12 September 2003 26 to 30 January 2004 14 to 25 June 2004 (Geneva) 20 to 24 September 2004

UNDP segment

Item 2

Annual report of the Administrator

Took note of the annual report of the Administrator for 2002 (DP/2003/11 including Add.1 and Add.2);

Adopted decision 2003/7 of 13 June 2003 on joint programming;

Adopted decision 2003/8 of 13 June 2003 on the assessment of the multi-year funding framework (MYFF) 2000-2003 and guidance in the preparation of the new MYFF 2004-2007;

Item 3

United Nations Capital Development Fund

Adopted decision 2003/9 of 13 June 2003 on the results-oriented annual report of the United Nations Capital Development Fund;

Item 4

Technical cooperation among developing countries

Adopted decision 2003/10 of 13 June 2003 on technical cooperation among developing countries;

Item 5 Funding commitments

Adopted decision 2003/11 of 13 June 2003 on the funding commitments to UNDP;

Item 6

Country programmes and related matters

Took note of the following country programme outlines and comments made thereon:

First country programme outline for Benin	DP/CPO/BEN/1 and Corr.1
First country programme outline for Kenya	DP/CPO/KEN/1 and Corr.1

First country programme outline for Niger	DP/CPO/NER/1
First country programme outline for Pakistan First country programme outline for Thailand	DP/CPO/PAK/1 DP/CPO/THA/1
First country programme outline for Croatia	DP/CPO/CRO/1
First country programme outline for the Russian Federation	DP/CPO/RUS/1
First country programme outline for Ecuador	DP/CPO/ECU/1

Took note of the first one-year extensions of second country cooperation frameworks for Angola, the former Yugoslav Republic of Macedonia, Mauritius, Tajikistan, Uruguay and Zimbabwe (DP/2003/16);

Approved the two-year extension of the second country cooperation framework for Georgia (DP/2003/16);

Approved the one-year extension of the second global cooperation framework (DP/GCF/2/EXTENSION 1);

Item 7 Human Development Report

Took note of the report on strengthening consultations with the Member States on the *Human Development Report*, in accordance with General Assembly resolution 57/264 (DP/2003/17), with comments made thereon;

Item 8 United Nations Office for Project Services

Adopted decision 2003/12 of 13 June 2003 on the annual report of the Executive Director;

Took note of the report of the Executive Director, a.i., on UNOPS year-end figures for 2002 and projected income, expenditure and level of the operational reserve for 2003 (DP/2003/18);

Took note of the independent review pertaining to the business model and related issues of the United Nations Office for Project Services – progress report (DP/2003/CRP.15);

UNDP/UNFPA segment

Item 9

Improvement of the working methods of the Executive Board

Held discussions on improving the working methods of the Executive Board, took note of the suggestions made thereon, and requested that the Bureau follow up on those suggestions and report back to the Board accordingly;

Item 10 Internal audit and oversight

Adopted decision 2003/14 of 19 June 2003 on internal audit and oversight for UNDP, UNFPA and UNOPS;

Item 11 Field visits

Took note of the report on the joint field visit to Mozambique (DP/2003/CRP.10 and Add.1-DP/FPA/2003/CRP.1 and Add.1);

Took note of the report on the field visit to Ecuador (DP/2003/CRP.11);

Adopted decision 2003/15 of 19 June 2003 on the joint field visits;

UNFPA segment

Item 12 Report of the Executive Director for 2002

Adopted decision 2003/16 of 19 June 2003 on the annual report of the Executive Director;

Adopted decision 2003/17 of 19 June 2003 on the assessment of the UNFPA multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the next MYFF, 2004-2007;

Adopted decision 2003/18 of 19 June 2003 on joint programming, UNFPA;

Item 13 Delegation of UNFPA personnel authority

Adopted decision 2003/13 of 17 June 2003 on the delegation of UNFPA personnel authority;

Item 14 Funding commitments to UNFPA

Adopted decision 2003/19 of 19 June 2003 on funding commitments to UNFPA;

Item 15 Country programmes and related matters

Took note of the following country programme outlines and the comments made thereon:

Country programme outline for Benin	DP/FPA/CPO/BEN/6
Country programme outline for Kenya	DP/FPA/CPO/KEN/6
Country programme outline for Niger	DP/FPA/CPO/NER/6

Country programme outline for Afghanistan Country programme outline for the Democratic People's	DP/FPA/CPO/AFG/1
Republic of Korea Country programme outline for Pakistan	DP/FPA/CPO/PRK/4 DP/FPA/CPO/PAK/7
Country programme outline for Cuba	DP/FPA/CPO/CUB/6

Took note of the report on the implementation of the UNFPA special programme of assistance to Myanmar (DP/FPA/2003/9);

Item 16 Technical Advisory Programme

Took note of the report on a monitoring and evaluation system, 2003-2005, of the Technical Advisory Programme (DP/FPA/2003/7);

Item 17 Other matters

Adopted decision 2003/20 of 19 June 2003 on the Global Environment Facility;

Took note of the executive summary of the evaluation of the role of UNDP in the PRSP process (DP/2003/24);

Took note of the decisions of the High-level Committee on the Review of Technical Cooperation among Developing Countries adopted at its thirteenth session (DP/2003/CRP.16);

I. Joint meeting

Held a joint meeting of the Executive Boards of UNDP/UNFPA and United Nations Children's Fund, with the participation of World Food Programme, on simplification and harmonization; transition from relief to development; building on Monterrey; HIV/AIDS; and MDGs monitoring: case study Nepal.

Held a UNDP special event on UNDP Knowledge Services;

II. Informal consultations

Held informal consultations on the UNDP biennium budget strategy for 2004-2005;

Held informal consultations on the thematic trust funds;

Held an informal briefing on the UNFPA campaign to eradicate fistula in sub-Saharan Africa;

Held an informal briefing on partnerships for reproductive health commodity security.

19 June 2003

Tentative work plan Executive Board of UNDP/UNFPA Second regular session 2003 (8 to 12 September 2003)

Day/date	Time	Item	Subject
Monday 8 September	10 a.m1 p.m.	1	 ORGANIZATIONAL MATTERS Adoption of agenda and work plan for the session Report on the annual session 2003 Decisions adopted at the annual session 2003
		4	 Draft work plan for 2004 UNDP: MULTI-YEAR FUNDING FRAMEWORK Second multi-year funding framework, 2004-2007
	3-6 p.m.	4	UNDP: MULTI-YEAR FUNDING FRAMEWORK (continued)
Tuesday 9 September	10 a.m1 p.m.	2	UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - Annual review of the financial situation 2002
			 Detailed information relating to the annual review of the financial situation 2002 Biennial budget estimates for 2004-2005 Report of ACABQ on biennial budget estimates 2004-2005 Information on United Nations system technical cooperation expenditures 2002
	3-6 p.m.	8	UNFPA: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
			 Report on estimates for the biennial support budget, 2004-2005 Report of ACABQ on the biennial support budget, 2004-2005 Report on the annual financial review, 2002
Wednesday 10 September	10 a.m1 p.m.	7	UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - Biennial budget estimates for 2004-2005
			 Report of ACABQ on budget estimates, 2004-2005 Final report on the independent review
	3-6 p.m.	3	UNDP: THEMATIC TRUST FUNDS - Report on Thematic Trust Funds
		5	UNDP: EVALUATION
			- Annual report of the Administrator on evaluation
			 Report on the assessment of the MDG reports - Executive summary Management response to the evaluation of the role of UNDP in the PRSP process
Thursday 11 September	10-11 a.m.	5	UNDP: EVALUATION (continued)
	11 a.m1 p.m.		Informal consultations
	3-6 p.m.	6	UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS - Assistance to Afghanistan: Note by the Administrator
			 Extensions of country cooperation frameworks Draft country programmes

Friday 12 September	10 a.m.	9	UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS - Draft country programmes
	12-1 p.m.		Informal consultations on UNCDF strategy (decision 2003/9)
ſ	3-6 p.m.	10	OTHER MATTERS
			Pending decisions
		1	ORGANIZATIONAL MATTERS
			 Adoption of report of the annual session 2003 List of items to be taken up by the Executive Board in the year 2004 Agenda for first regular session 2004

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