(for reference, see Official Records of the Economic and Social Council, Fifty-fifth Session, Supplement No.2A, E/5365/Rev.1)

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73/28. **Country programmes**

17. At its 373rd meeting, the Governing Council:

(a) Approved the proposed UNDP country programmes for Afghanistan, Barbados, Bolivia, Botswana, Congo, Dominican Republic, El Salvador, Guyana, Iran, Lebanon, Maldives, Mexico, Morocco, Pakistan, Papua New Guinea, Paraguay, Romania, Rwanda, Sierra Leone, Sudan, Swaziland, Turkey, Upper Volta and Uruguay within the limit of each country's approved indicative planning figure and for the duration of the respective programme periods. Until such time as indicative planning figures were established to cover 1977 and subsequent years, the Administrator, with respect to the country programmes for Barbados, Dominican Republic, El Salvador, Iran, Mexico, Morocco, Papua New Guinea, Romania, Turkey and Uruguay, would proceed with approval action in a manner which would ensure that expenditures during the period 1972-1976 would not exceed the currently established indicative planning figure for that period; and

(b) Authorized the Administrator to proceed with appraisal and approval action on requests for assistance falling within the outlines of the respective country programmes, and calling for planned expenditures which might be contained within the approved indicative planning figure of the countries concerned and the financial resources currently available at any given time.

373rd meeting
12 June 1973

73/29. **Extension of the authority of the Administrator**

25. At its 373rd meeting, the Governing Council decided to extend the Administrator's authority to approve projects for all countries until the end of 1976, i.e., for the full period covered by the current indicative planning figures, subject to its previous decisions requiring that certain types of projects be referred to it for approval.

373rd meeting
12 June 1973
119. At its 374th meeting, upon conclusion of its discussion, the Governing Council:

(a) Took note with appreciation of the report of the Administrator (DP/L.278) and of the views expressed during the discussion;

(b) Approved the plan of action contained in the relevant paragraphs of the report;

(c) Requested the Administrator to give all possible assistance and take appropriate measures towards ensuring the further growth and development of the programme.

374th meeting
12 June 1973

265. At its 383rd meeting, the Governing Council took note with satisfaction of the report of the Secretary-General on United Nations technical co-operation activities (DP/RP/14) and of the statements and suggestions made by members of the Council.

383rd meeting
19 June 1973
73/32. Information papers on the regular programmes of technical assistance in 1972 of the Specialized Agencies and the International Atomic Energy Agency (IAEA)

306. At its 384th meeting, the Governing Council:

(a) Took note of document DP/L.275 and of the statements made by members during the discussion on agenda item 6;

(b) Requested the Administrator to provide the necessary information on the relations between the regular technical assistance activities of the specialized agencies and IAEA and the UNDP country programmes.

384th meeting
19 June 1973

73/33. Report on the activities of UNDP in 1972

296. At its 387th meeting, the Governing Council took note with satisfaction of the annual report of the Administrator (DP/L.277 and Add.1-3) and suggested that the Administrator take into account the observations and suggestions made in the course of the discussion.

387th meeting
21 June 1973
297. At the same meeting, the Governing Council decided to recommend to the Economic and Social Council for adoption the following draft resolution:

"The Economic and Social Council,

"Having considered the recommendation of the Governing Council of the United Nations Development Programme (UNDP) at its sixteenth session concerning the participation of the Executive Director of the United Nations Environment Programme (UNEP) in the Inter-Agency Consultative Board (IACB) of UNDP,

"Recommends to the General Assembly that it adopt the following resolution:

"The General Assembly,

"Having considered the report of the Governing Council of the United Nations Development Programme (UNDP) on its sixteenth session (E/5365/Rev.1) and the recommendation of the Economic and Social Council in its resolution ... ( ..... ) concerning the participation of the Executive Director of the United Nations Environment Programme (UNEP) in the Inter-Agency Consultative Board (IACB) of UNDP,

"Believing that the participation of the Executive Director in the IACB would benefit both UNEP and UNDP,

"Decides that the Executive Director of UNEP shall be invited to participate, as appropriate, in the meetings of IACB."

132. At its 389th and 390th meetings, on the recommendation of the Budgetary and Finance Committee, the Governing Council adopted the following decision, subject to the reservations and observations expressed in the Budgetary and Finance Committee and in the Council:

The Governing Council

(a) Took note of document DP/L.284 setting out resource and programme cost projections of UNDP for the period 1972-1976, the liquidity position, and the comments made thereon;

(b) Noted the tight liquidity position, and accordingly appealed to Governments to make every effort for immediate payments of all arrears and to make every effort to pay annually their contributions, both voluntary and other, to the Programme as early in the calendar year as possible;

(c) Decided that the unutilized balance of the Programme Reserve in 1972 should revert to the general resources;

(d) Requested the Administrator to inform the Council on a regular basis on the effective rate of programme delivery and its impact on annual expenditure patterns;

(e) Noted the projected deficit for the period and decided to consider in 1974, in the light of the latest data available at that time, measures to be taken in accordance with the terms of the decision taken at its fifteenth session;

(f) Requested the Administrator to prepare and submit to the eighteenth session of the Council a report on the impact of inflation and currency fluctuations and realignment, bearing in mind the comments made in the Budgetary and Finance Committee;

(g) Requested the Administrator to prepare and submit to the Council after the Cost Measurement System had been put into effect a further study on the proposal to merge budgetary allocations for agency overhead costs with IPFs, including an analysis of alternative methods of minimizing the impact on country IPFs of overheads charged to projects executed through subcontracting outside the United Nations system.

389th and 390th meetings
22 June 1973
73/36. **Agency overhead costs**

137. At its 389th meeting, on the recommendation of the Budgetary and Finance Committee, the Governing Council:

(a) **Took note** of document DP/L.285 and the views expressed thereon by the Budgetary and Finance Committee;

(b) **Approved** the continuation into 1974 of present arrangements for the payment of overhead costs to agencies, it being clearly understood that the Council might decide, in agreement with the agencies to introduce a new arrangement with retroactive effect to 1 January 1974 on the basis of the results of the cost measurement system to be provided to the Council at its eighteenth session.

(c) **Directed** the Administrator to inform the Administrative Committee on Co-ordination of its desire to secure (i) comparative data on agency overhead costs by project type concurrently with the results of the first phase of the cost measurement system currently being developed and (ii) comparative data on an individual project basis as soon as feasible thereafter.

389th meeting
22 June 1973

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73/37. **Assessed programme costs payable in local currency**

145. At its 389th meeting, on the recommendation of the Budgetary and Finance Committee, the Governing Council:

(a) **Took note** of document DP/L.283 and the expressions of views made thereon by members;

(b) **Approved** the waiver of outstanding programme costs totalling $1,859,190 due from the least developed of the developing countries for assessments made prior to 1 January 1972;

(c) **Took note** of the waiver of assessed programme costs totalling $2,445,614 granted by the Administrator for the years 1972 and 1973 to the countries listed in paragraph 3 of document DP/L.283 in the amounts stated therein;

(d) **Decided**, in the light of the present financial situation, to maintain the present system of programme cost assessments at least until the end of the current IPF period;

(e) **Requested** the Administrator to prepare a further in-depth study prior to the end of the present Development Cycle on the advantages and disadvantages of the present system of programme cost assessments taking into account the considerations cited in paragraph 144 above.

389th meeting
22 June 1973
154. At its 389th meeting, on the recommendation of the Budgetary and Finance Committee, the Governing Council:

(a) **Took note** of document DP/L.279 and the views expressed thereon by the Committee;

(b) **Approved** on an experimental basis for one year UNDP participation in the UNITAR training courses described therein, with particular reference to the line of approach described in paragraphs 3 (a) through (d) and paragraphs 5 (a) through (d) at a maximum cost of $50,000, subject to the following conditions:

(i) Such participation would be conditional upon participation by the agencies, which would contribute proportionally to their share of places in the project; and

(ii) That the Administrator would present to the eighteenth session of the Council a clear outline of UNDP's over-all training needs as well as a full description of the status of UNDP's participation in the UNITAR project together with firm suggestions as to the advisability of continued participation by UNDP in the project.

389th meeting
22 June 1973

160. At its 389th meeting, on the recommendation of the Budgetary and Finance Committee, the Governing Council:

(a) **Took note** of document DP/L.282 as well as of the views expressed thereon in the Budgetary and Finance Committee;

(b) **Authorized** the rental of approximately 120,000 square feet of space for UNDP headquarters in the office building being constructed by the United Nations Development Corporation, on the understanding that the rental rate would be substantially less than average rates now being paid, that real estate taxes would not apply, and that the initial term of the lease would be for a period of not less than eight years from the time of occupancy, currently anticipated as August 1975.

389th meeting
22 June 1973
188. At its 389th meeting, on the recommendation of the Budgetary and Finance Committee, and taking into account the observations and reservations made in the Governing Council, the Council adopted the following decision:

The Governing Council,

Having considered the 1974 budget estimates for administrative and programme support services of UNDP (DP/L.276 and Add.1), the report of the Advisory Committee of Administrative and Budgetary Questions (DP/L.287) and the views expressed thereon in the Budgetary and Finance Committee,

(a) Noting that the organizational structure made necessary by the adoption of country programme procedures as foreseen by the Consensus had been completed and that the organizational structure which had been established was designed to support a substantially larger programme, requested the Administrator to stabilize the organization in regard to its structure and costs;

(b) Expressed concern at the constant increase of administrative costs as compared to field programme costs;

(c) Approved the estimates of 1974 requirements for administrative and programme support services of UNDP in a total amount of $38,951,400 (net) as submitted in document DP/L.276, taking into consideration the reduction of $60,000 announced by the Deputy Administrator and comprising the following appropriation sections, and also approved the proposed arrangements in Addis Ababa mentioned in paragraph 11 (h) of DP/L.276:

<table>
<thead>
<tr>
<th>Section</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 1 - Salaries and wages</td>
<td>28,323,300</td>
</tr>
<tr>
<td>Section 2 - Common staff costs</td>
<td>9,403,500</td>
</tr>
<tr>
<td>Section 3 - Travel and transportation</td>
<td>2,003,800</td>
</tr>
<tr>
<td>Section 4 - Permanent equipment</td>
<td>508,000</td>
</tr>
<tr>
<td>Section 5 - Other general expenses</td>
<td>4,661,000</td>
</tr>
<tr>
<td>Section 6 - Subvention and special expenses</td>
<td>669,300</td>
</tr>
<tr>
<td>Total Gross</td>
<td>45,568,900</td>
</tr>
<tr>
<td>Less</td>
<td></td>
</tr>
<tr>
<td>Section 7 - Estimated income</td>
<td>6,617,500</td>
</tr>
<tr>
<td>Total Net</td>
<td>38,951,400</td>
</tr>
</tbody>
</table>
(d) Decided that the Administrator might transfer credits between sections only with the authorization of the Governing Council, such an authorization to be obtained, if necessary, by canvassing members through correspondence;

(e) In order to finance these requirements, authorized an allocation in the amount of $38,951,400 (net) from the resources of the UNDP;

(f) Took note of the fact that the Administrator might submit supplementary estimates at the seventeenth session, taking into account the international monetary situation and recalling that such expenditures should to the extent possible be absorbed within the approved budget;

(g) Noting that in decision III (VII), the Industrial Development Board had recommended an increase in the number of industrial development field advisers from 30 to 40 by 1975 and up to 60 by 1977, decided to accept provisionally the budget proposals in respect of these advisers pending further consideration of the matter at its seventeenth session;

(h) Requested the Administrator to continue his efforts to seek economies in the execution of the 1974 budget;

(i) Requested the Administrator to submit at a later session of the Governing Council a report on the advantages and disadvantages in adopting a biennial cycle for the budget.

389th meeting
22 June 1973

73/41. Composition of UNDP headquarters and field offices

194. At its 389th meeting, the Governing Council:

(a) Took note of document DP/STAFF LISTING/2 as well as of the views expressed thereon in the Committee;

(b) Requested the Administrator to take into consideration the views expressed in the Committee and to include in his annual report basic statistical data regarding the composition of the UNDP secretariat.

389th meeting
22 June 1973
323. At its 389th meeting, the Governing Council:

(a) Took note with appreciation of the information given in document DP/L.289 on the assistance to Sahelian populations afflicted by hunger and other calamities due to prolonged drought;

(b) Commended the efforts of Member States, the Secretary-General, the organizations of the United Nations system, the Director-General of FAO, who was charged with co-ordinating the emergency measures, and those regional and charitable organizations which had been able to take action in response to the appeal launched on behalf of the hard-pressed peoples of the six countries concerned, and appealed to them to continue and redouble their efforts;

(c) Approved the measures already taken by the Administrator and those envisaged under medium-term and long-term programmes as described in document DP/L.289;

(d) Recommended that the Administrator:

(i) Ensure that the planning and execution of UNDP programmes in each of the countries affected by the drought were as flexible as possible in order that those programmes might take into account the needs and financial difficulties created by the effects of the drought on the economy of those countries;

(ii) Release appropriate resources to finance, at the regional, interregional and global level, programmes for the medium-term and long-term solution of the problems faced by the Governments of those countries in their efforts to rebuild the economy of the countries in question and to provide them with permanent protection against other such disasters;

(e) Authorized the Administrator to use $5 million over the period 1973-1976 for additional aid to be given to the drought-stricken Sudano-Sahelian countries;

(f) Requested the Administrator to report to the Council on the implementation of this decision;

(g) Addressed an appeal to world public opinion, and especially to the information media, to co-operate as effectively as possible in creating the requisite conditions for increased aid to the Sahelian peoples affected by the disaster.
At its 391st meeting, on the recommendation of the Budgetary and Finance Committee, the Governing Council:

(a) Took note of the resources and expenditures projected for the years 1973-1976 contained in document DP/L.273, together with comments made thereon;

(b) Took note of the work plan for 1973-1976 contained in document DP/L.273/Add.1 and requested the Executive Director, in preparing the next work plan, to take into account the suggestions for improvement;

(c) Approved the system of a rolling plan proposed by the Executive Director in his report in document DP/L.273;

(d) Requested the Executive Director to submit to the Council summaries of the following types of projects for prior approval:

(i) Comprehensive country agreements;

(ii) Projects and programmes in the amounts of $1 million or more;

(iii) Projects which because of their innovative aspects or policy implications deserved the Council's consideration and approval.

(e) Authorized the Executive Director in consultation with the Administrator to approve other projects within the ceilings for project approval prescribed by the Council;

(f) Authorized the Executive Director to incur pre-project expenditures in respect of those projects to be submitted to the Council;

(g) Authorized the Executive Director to UNFPA, in consultation with the Administrator, to conduct the financial operations of the Fund on a provisional basis under the appropriate Financial Regulations and rules of UNDP, taking into account the separate identity and character of the Fund;

(h) Invited the Executive Director of UNFPA to prepare and submit to the seventeenth session a proposal for convening annual pledging conferences, the first of which would be held in the calendar year 1974 in respect of fiscal year 1975;

(i) Authorized the Executive Director for the period 1973-1976 to programme up to the amount of $108 million as described in DP/L.273, and within this amount to approve projects of the type referred to in paragraph (e), and requested him to submit to the Council summaries of projects requiring prior Council approval, together with information on those projects which he had approved between Council sessions;

(j) Took note of the 1973 budget of UNFPA administrative and programme support services;

(k) Approved the estimates of 1974 requirements for administrative and programme support services of the UNFPA secretariat in a total amount of $2,500,587.
(net) as submitted in document DP/L.273/Add.4, including an additional $50,000 for publication costs, as described in the following appropriation section:

<table>
<thead>
<tr>
<th>Section</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1 - Salaries and wages</td>
<td>1,699,733</td>
</tr>
<tr>
<td>2 - Common staff costs</td>
<td>377,454</td>
</tr>
<tr>
<td>3 - Travel and transportation</td>
<td>162,000</td>
</tr>
<tr>
<td>4 - Permanent equipment</td>
<td>20,000</td>
</tr>
<tr>
<td>5 - Other general expenses</td>
<td>404,700</td>
</tr>
<tr>
<td>6 - Subvention to UNDP</td>
<td>192,000</td>
</tr>
<tr>
<td><strong>Total Gross</strong></td>
<td><strong>2,855,887</strong></td>
</tr>
<tr>
<td><strong>Less</strong></td>
<td></td>
</tr>
<tr>
<td>7 - Estimated income</td>
<td>305,300</td>
</tr>
<tr>
<td><strong>Total Net</strong></td>
<td><strong>2,550,587</strong></td>
</tr>
</tbody>
</table>

In order to finance these requirements, authorized an allocation in the amount of $2,550,587 (net) from the resources of UNFPA;

(1) Requested the Executive Director to submit to ACABQ for its comments the UNFPA administrative budget for 1975 and subsequent years;

(m) Approved the adjustment of the post of Executive Director, UNFPA, from its present level of Assistant Secretary-General to the level of Under-Secretary-General.

391st meeting
25 June 1973
329. At its 391st meeting, the Governing Council, on the recommendation of the informal ad hoc working group established to consider the timing and organization of future sessions of the Council, agreed on the following provisional agenda for its seventeenth session:

1. Opening of the session.
2. Election of officers.
3. Adoption of the agenda.
4. Country and intercountry programming and projects:
   (a) Consideration, in private meetings, and approval by the Council of individual country programmes and projects recommended by the Administrator;
   (b) Report by the Administrator on projects approved;
   (c) Further review of criteria to be followed in calculating indicative planning figures for the 1977-1981 period.
6. Special measures for the least developed countries.
7. Budgetary, financial and administrative matters:
   (a) Estimates of resources and Programme costs;
   (b) General outline of budget estimates for the year 1975;
   (c) Progress report on agency overhead costs.
8. Sectoral support and advice for resident representatives.
9. Draft omnibus statute for the Programme for consideration by the General Assembly (General Assembly resolution 2688 (XXV)).
11. Other matters.
12. Date and provisional agenda for the eighteenth session of the Governing Council.

391st meeting
25 June 1973
73/45. **Review of criteria to be followed in calculating indicative planning figures**

90. At its 392nd meeting, the Governing Council adopted the following decision recommended to it by the working group:

I

The Council takes note of DP/L.281 and the illustrative calculations therein and invites the Administrator to propose to the Governing Council at its seventeenth session further illustrative calculations of IPFs for the period 1977-1981 by applying the following guidelines:

(a) The basic criteria for calculating IPFs shall be per capita GNP and population of the country concerned, complemented where appropriate and to varying extent by the supplementary criteria contained in the annex to this decision;

(b) There shall be an equitable distribution of resources available for distributed country IPFs in 1977-1981. The assumptions about resources and the methodology for distribution set forth below shall ensure that the least developed among the developing countries obtain as a whole at least 25 per cent of total resources available for distributed country IPFs, that the position of all other countries at the lower end of the per capita GNP scale as a whole is significantly improved as reflected in the basic illustrative amounts outlined in document DP/L.281 and that the IPFs for all recipient countries shall not be reduced below the 1972-1976 levels;

(c) Manifesting the universal and voluntary character of the Programme:

(i) All participants shall strive to increase regularly their contributions to the Programme so as to ensure an over-all growth in contributions at an annual rate of at least 9.6 per cent, until 1981;

(ii) Countries with relatively high level of per capita GNP should in a spirit of co-operation and for the sake of further expansion of the Programme, have no increase in their IPF and countries at the upper end of the per capita GNP scale shall in the same spirit, in order to become gradually net contributors as soon as possible and not later than the end of the second cycle, *inter alia*, increase their voluntary contributions to UNDP;

(iii) 92.5 per cent from the resources available for distributed country IPFs due to the assumed increase in total contributions of 9.6 per cent per annum shall be apportioned essentially according to the basic method employed for sharing resources in DP/L.281 and its application - using up-to-date acceptable data on population and per capita GNP - amended to include declining weights for recipient countries with a per capita GNP of $500 and above;

(iv) 7.5 per cent from the resources available for distributed country IPFs due to the assumed increase in total contributions of 9.6 per cent per annum shall be used by the Administrator in calculating IPFs for distribution according to the supplementary criteria, especially the magnitude of the country's economic and social development effort.
II

The Council expresses the hope that, at its seventeenth session, it will finalize the new criteria for calculating IPFs for the 1977-1981 period pursuant to General Assembly resolution 2972 (XXVII) on the basis of the guidelines set forth above.

Annex

The supplementary criteria are:

(i) The special needs of newly independent countries, land-locked countries and countries suffering from acute ecological and geographical disabilities;

(ii) The magnitude of the country's development effort; the extent to which the Government is making structural changes to promote the development process; and the distribution of income and other elements of the establishment of social justice;

(iii) A country's cumulative debt burden and over-all balance of payments deficit; the chronic deterioration of the terms of trade;

(iv) The effort being made to co-ordinate UNDP resources with the country's national development plans and/or priorities;

(v) The difficulties of a country in participating in regional and/or subregional development activities; and

(vi) The correction of inequalities due to historical circumstances.

392nd meeting
26 June 1973

73/46. Indicative planning figures for intercountry programmes, 1977-1981

95. At its 393rd meeting, the Governing Council invited the Administrator to present to the Council at its seventeenth session, taking into consideration the observations made by members during the debate, a report on the criteria to be followed in calculating regional indicative planning figures for 1977-1981.

393rd meeting
27 June 1973
Date and place of the seventeenth session of the Governing Council

328. At its 394th meeting, the Governing Council decided to hold its seventeenth session from 14 January to 1 February 1974 at United Nations Headquarters. It was also agreed that the Budgetary and Finance Committee would convene at United Nations Headquarters on 14 January.

Items to be included on the provisional agenda for the eighteenth session of the Governing Council

330. At its 391st meeting, the Governing Council also agreed, on the recommendation of the above-mentioned working group, that the following list of items should be included on the provisional agenda of its eighteenth session:

1. Opening of the session.
2. Adoption of the agenda.
3. Country and intercountry programming and projects:
   (a) Consideration, in private meetings, and approval by the Council of individual country programmes and projects recommended by the Administrator;
   (b) Report by the Administrator on projects approved.
4. Budgetary, financial and administrative matters:
   (a) Financial outlook of UNDP, 1973 to 1976, and comprehensive report on financial activities during 1973, and Audit Reports for the previous year;
   (b) Budget estimates for the year 1975;
   (c) Report on agency overhead costs;
   (d) Custodianship of UNDP funds.
9. United Nations technical co-operation activities.
10. Information papers on the regular programme of technical assistance in 1973 of the specialized agencies and the International Atomic Energy Agency.


12. Other matters.

13. Date and provisional agenda for the nineteenth session of the Governing Council.


391st meeting
25 June 1973