Second regular session of 1989
Agenda item 8 (b)

OPERATIONAL ACTIVITIES FOR DEVELOPMENT

Extract from the report of the Governing Council of the United Nations Development Programme on its organizational meeting for 1989, its special session, and its thirty-sixth session*

Organizational meeting


89/2. Election of the members of the Working Group of the Committee of the Whole.

89/3. Timing and process of the review of the Working Group of the Committee of the Whole.

Special Session


89/5. Net contributor status.

89/6. Special Programme Resources.

89/7. Transport and Communication Decade in Africa.

89/8. Transport and Communications Decade in Asia.

89/9. Trust Territory of the Pacific Islands.

89/10. Agency support costs.

89/11. Mid-term review of fourth cycle country programmes.


89/15. Preparations for the fifth programming cycle.

Thirty-sixth session

Adoption of the agenda and other organizational matters (agenda item 2)

89/17. Agenda and organization of work of the Governing Council at its thirty-sixth session

89/18. Conference facilities and documentation


Policy review: the role of the United Nations Development Programme in the 1990s (agenda item 3)

89/20. The role of the United Nations Development Programme in the 1990s

89/21. Micro-capital grants

89/22. Promotion of national capacity: highly qualified staff

Programme implementation: annual report of the Administrator for 1988 (agenda item 4 (a))

89/23. Annual report of the Administrator

Programme implementation: implementation of decisions adopted by the Governing Council at previous sessions (agenda item 4 (b))

89/24. Agency accountability

89/25. Working Group of the Committee of the Whole

89/26. United Nations Development Programme Co-operation with non-governmental organizations and grass-roots organizations

89/27. Women in development

89/28. Environment

Programme implementation: procurement from developing and under-utilized donor countries (agenda item 4 (c))

89/29. Procurement from developing countries: procurement policies and practices

Programme implementation: special programmes (agenda item 4 (d))
89/30. Assistance to national liberation movements recognized in its area by the Organization of African Unity.


89/32. Assistance to the Palestinian People.

89/33. Transportation and Communication Decade in Asia and the Pacific.

89/34. Transportation and Communication Decade in Africa.

Programme implementation: evaluation (agenda item 4 (e))

89/35. Evaluation.

Programme planning: fourth programming cycle (agenda item 5 (a))

89/36. Mid-term resource situation.

89/37. Mid-term resource situation: Assistance to Democratic Yemen.

89/38. Questions relating to Namibia.


Programme planning: country and regional programmes (agenda item 5 (b))

89/40. Reports on mid-term reviews.

89/41. Country and intercountry programmes and projects.

89/42. Locust control.

89/43. International Initiative against Avoidable Disablement.

89/44. World Maritime University.

Programme planning: arrangements for the fifth programming cycle (agenda item 5 (c))

89/45. Arrangements for the fifth programming cycle.

United Nations Population Fund (agenda item 6 (a) - (f))


89/48. Future needs in population, including the development of financial resource requirements for international population assistance.

United Nations Population Fund (agenda item 6 (f))


United Nations technical co-operation activities (agenda item 7)

89/50. United Nations technical co-operation activities.

Other funds and programmes: focal point for short-term advisory services (agenda item 8 (a))

89/51. Focal point for short-term advisory services.

Other funds and programmes: United Nations fund for science and technology for development and energy account (agenda item 8 (b))


Other funds and programmes: United Nations Revolving Fund for Natural Resources Exploration (agenda item 8 (c))


Other funds and programmes: United Nations Sudano-Sahelian Office (agenda item 8 (d))

89/54. United Nations Sudano-Sahelian Office.

Other funds and programmes: United Nations Development for Women (agenda item 8 (e))

89/55. United Nations Development Fund for Women.

Other funds and programmes: United Nations capital development fund (agenda item 8 (f))


Financial, budgetary and administrative matters: annual review of the financial situation (agenda item 9 (a))


(agenda item 9 (b))


Financial, budgetary and administrative matters: trust funds
(agenda item 9 (c))

89/60. Trust funds established by the Administrator in 1988.

Financial, budgetary and administrative matters: audit reports
(agenda item 9 (d))

89/61. Audit reports.

Other matters: Issues of concern to the Governing Council arising from General Assembly action at its forty-third session and from other organs of the United Nations system in 1988
(agenda item 10 (b))

89/62. The contribution of the United Nations Development Programme to the preparation of an international development strategy for the fourth United Nations development decade.

89/63. Arrangements for the Governing Council: venue, change of name, and timing of sessions.

89/64. Special Plan of Economic Co-operation for Central America.

89/65. Other reports and documents considered by the Governing Council.

Matters relating to the work of the Council in 1990
(agenda item 11)

89/66. Future sessions of the Governing council and its subsidiary bodies.

89/67. Provisional agenda for the thirty-seventh session of the Governing Council.

89/68. United Nations Development Programme: Forty years of technical co-operation.
Schedule of meetings of the Governing Council in 1989 and other organizational matters

The Governing Council

I

Decides that the thirty-sixth session of the Governing Council, including the Committee of the Whole, the Budgetary and Finance Committee and the Drafting Group shall be held at United Nations Headquarters from 5 to 30 June 1989, and that the high-level segment of the plenary shall take place between 12 and 14 June 1989;

II

Takes note of the statement by the Secretary of the Council at the organizational session on the rationalization of the work of the Council, including measures taken concerning documentation;

III

Decides to waive for its meetings in 1989 rule 22 of its rules of procedure, insofar as that rule refers to the requirement of a quorum of one third of the members of the Governing Council present to open a meeting or to proceed with a debate;

IV

Approves the provisional agenda and tentative schedule of work for its special session from 21 to 24 February 1989 (DP/1989/L.2/Rev.1 and Add.1/Rev.1), as orally amended;

V

Approves the provisional agenda and the tentative schedule of work for its thirty-sixth session (DP/1989/L.3/Rev.1), and on the understanding that the Bureau of the Council be entrusted with the task of adjusting the schedule of meetings within the overall allocation of services to ensure a smooth and proper conduct of the session;

VI

Agrees that the Committee of the Whole shall deal with the following items at the thirty-sixth session:
(a) Relevant trends and problems in country programmes;

(b) Implementation of country programmes in various regions;

(c) All country and intercountry programmes;

(d) Global and interregional projects;

(e) Country and intercountry programmes of the United Nations Population Fund;

VII

1. **Decides** to allocate the following items of the provisional agenda for the thirty-sixth session to its Budgetary and Finance Committee:


   8 (a)-8 (h). **Other funds and programmes: financial and administrative questions;**

   9 (a). **Annual review of the financial situation, 1988;**

   9 (b). **Budget estimates for 1990-1991;**

   9 (c). **Trust funds;**

   9 (d). **Audit reports;**

   9 (e). **Other matters;**

2. **Further decides** that the Budgetary and Finance Committee shall also review the financial implications of draft decisions before the Governing Council takes action thereon;

VIII

**Reaffirms** that principles contained in session III of Governing Council decision 83/1 of 14 February 1983, which shall guide the deliberations of the Drafting Group;

IX

1. **Decides** to open the list of speakers for the high-level segment of its session on 24 April 1989 and to close it on 12 June 1989;
2. Decides that there shall be a time-limit of 15 minutes for all interventions, those made by delegations and secretariat alike, during the debate;

X

Agrees to waive the 10-week rule for the submission of documents to be considered by the Governing Council at its thirty-sixth session, as specified in the note by the Secretariat (DP/1989/2), as well as the report on the role of the United Nations Development Programme in the 1990s.

89/2. Timing and process of the review of the Working Group of the Committee of the Whole

The Governing Council

1. Takes note of document DP/1989/3;

2. Requests the Administrator to proceed with the preparatory arrangements for the review of the Working Group of the Committee of the Whole as outlined in document DP/1989/3, on the understanding that the President and the Bureau of the Council will carry out the consultations mentioned in paragraph 8 of the document; the Administrator will assist in the conduct of such consultations when required.

89/3. Election of the members of the Working Group of the Committee of the Whole

The Governing Council

Elects the following countries as members of the Working Group of the Committee of the Whole on the understanding that the actual tenure of the elected members will depend on the outcome of the review of the mandate of the Working Group, which will be carried out by the Council in June 1989:

Australia, Austria, Belgium, Brazil, Burkina Faso, Canada, China, Cuba, Ecuador, Fiji, Finland, Ghana, Guinea-Bissau, India,
Italy, Kenya, Liberia, Norway, Pakistan, Peru, Poland, Union of Soviet Socialist Republics, United Kingdom, United States, Yugoslavia, Zaire.

8th meeting
24 February 1989

89/4. Management Development Programme

The Governing Council,

Having considered the report of the Administrator (DP/1989/4 and Corr.1), containing proposals for the preliminary guidelines for the implementation of the Management Development Programme,

Reaffirming Governing Council decision 88/31 of 1 July 1988, particularly the five principles contained in paragraph 10 thereof,

1. Requests the Administrator to continue his efforts to implement the Management Development Programme on the basis of decision 88/31;

2. Also requests the Administrator to present to the Governing Council, at its thirty-sixth session (June 1989), proposals to revise the preliminary guidelines for the implementation of the Management Development Programme on the basis of the five principles contained in paragraph 10 of Governing Council decision 88/31 of 1 July 1988 and taking into account the views expressed and proposals put forward by delegations during the special session of the Council in February 1989, such as the need for a flexible approach, the use of the Technical Co-operation among Developing Countries modality, the search by the United Nations Development Programme for additional resources needed to supplement the funding of the Management Development Programme and to pay attention to requests by all developing countries, in particular those most in need of the Programme;

3. Requests the Administrator to initiate, as early as possible, a progress report of the Management Development Programme and to report to the Council at its thirty-seventh session (June 1990) on the implementation of the Programme.

9th meeting
24 February 1989
Net contributor status

The Governing Council,

Having considered the Administrator's report contained in document DP/1989/5 and document DP/1988/70 presented at the thirty-fifth session,

Also recalling its decisions 87/25 of 19 June 1987, 88/8 of 19 February 1988 and 88/31 of 1 July 1989,

Taking into account the views expressed by the representatives of member states on the various issues raised in documents DP/1988/70 and DP/1989/5,

1. Approves the programme planning arrangements for net contributor countries as outlined by the Administrator in paragraphs 4 and 5 of document DP/1989/5;

2. Authorizes the Administrator to defer net contributor obligations for those countries which face a serious decline in economic conditions and where, in his judgement, and in consultations with the World Bank or other appropriate organizations, as well as national authorities, per capita gross national product is expected to drop below the thresholds established in paragraphs 11-13 of decision 85/16 before the end of the fourth programming cycle (1987-1991);

3. Decides that in countries where per capita gross national product proves not to have fallen below the concerned thresholds as anticipated at the time that their net contributor obligations were deferred, any such outstanding obligations will be treated as a first claim against the indicative planning figure entitlements established for the fifth cycle;

4. Invites the Administrator to develop possible economic, social, geographic, ecological and other criteria for defining and applying net contributor obligations for the fifth programming cycle;

5. Decides to defer discussions on other issues raised in document DP/1988/70 and document DP/1989/5 to its thirty-sixth and thirty-seventh sessions, so that they can be considered within the context of discussions both on the future of the United Nations Development Programme and as part of the preparations for the fifth programming cycle.

9th meeting
24 February 1989
89/6. **Special Programme Resources**

The Governing Council

1. **Notes** document DP/1989/64 containing information on the status of the Special Programme Resources and proposals for the earmarkings from the Special Programme Resources for the fourth programming cycle;

2. **Requests** the Administrator to provide the Governing Council at its thirty-sixth session (1989) with a detailed review of commitments made under the various components of the Special Programme Resources;

3. **Invites** the Administrator, in the context of this review, to submit proposals as to the possibilities of accommodating increased amounts for Technical Co-operation among Developing Countries (at least $1 million) and an additional amount for disaster-related activities, while ensuring that adequate resources are allocated to the components of the Special Programme Resources which are devoted to aid co-ordination and programme quality;

4. **Agrees** with the Administrator's proposal to release the entire Project Development Facility earmarking for the fourth cycle in 1989 (100 per cent of the increase authorized by decision 88/31 of 1 July 1988), provided that the overall Special Programme Resources commitment during the year does not exceed the amount authorized by decision 88/31.

9th meeting
24 February 1989

89/7. **Transport and Communications Decade in Africa**

The Governing Council,

**Taking note** of the report of the Administrator on the categorization of Special Programme Resources activities for the fourth programming cycle (DP/1989/64),

**Recalling** General Assembly resolution 32/160 of 19 December 1977, and Economic and Social Council resolution 1988/67 relating to the First Transport and Communications Decade in Africa,

**Recalling also** General Assembly resolution 43/179 of 20 December 1988, which declares the period 1991-2000 the Second Transport and Communications Decade in Africa,
Deeply concerned that none of the funds earmarked by the Governing Council in 1986 for the implementation of the First Transport and Communications Decade in Africa have to date been committed or allocated,

1. **Urges** the Administrator to take urgent actions to ensure the early commitment and allocation of the amount of $5 million originally earmarked by the Governing Council in paragraph 1 of its decision 86/8 of 21 February 1988 for the First Transport and Communications Decade in Africa and which are available for commitment during the fourth programming cycle;

2. **Requests** the Administrator to ensure the effective contribution of the United Nations Development Programme to the process of the preparation for the Second Transport and Communications Decade in Africa;

3. **Requests** that the Administrator report to the Governing Council at its thirty-sixth session (1989) on action taken and the status of the resources for the Decades.

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9th meeting  
24 February 1989

**89/8. Transport and Communications Decade in Asia**

The Governing Council,

Taking note that at the mid-point of the Transport and Communications Decade for Asia and the Pacific, the sum of $5.083 million out of the earmarked total of $6.0 million has been allocated for the Decade,

Requests the Administrator to report to the Governing Council at its thirty-sixth session (1989) on the status of the use made of resources for the Decade, as well as its future requirements and plans.

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9th meeting  
24 February 1989

**89/9. Trust Territory of the Pacific Islands**

The Governing Council,

Having considered document DP/1989/68/Rev.1,

Approves a revised indicative planning figure amounting to $3.034 million for the Trust Territory of the Pacific Islands, it
being understood that the increase of $1.807 million will be financed from funds set aside as unallocated.

4th meeting
22 February 1989

89/10. Agency support costs

The Governing Council

1. Takes note of the Administrator's proposals on the composition of the expert group, as made orally by the Associate Administrator, and of the views expressed by the delegations;

2. Approves the terms of reference for the expert group as contained in document DP/1989/6;

3. Endorses the Administrator's proposal that the group shall consist of the four experts named by the Associate Administrator in his introductory statement.

6th meeting
23 February 1989

89/11. Mid-term review of fourth cycle country programmes

The Governing Council,

Recalling its decision 88/17 of 1 July 1988,

Having considered the report of the Administrator contained in document DP/1989/8,

Bearing in mind that the mid-term review of country, regional, interregional and global programmes for the fourth programming cycle will take place over a period of approximately two years,

Noting the Administrator's offer to make available the standard mid-term review reports of the country programmes,

1. Decides to consider the question of the mid-term review on three occasions over the next 18 months, firstly at the thirty-sixth session (1989), secondly at the organizational meeting in February 1990, and thirdly at the thirty-seventh session (1990);

2. Invites the Administrator to submit to the Council at each of the three occasions mentioned above:
(a) an overview of all country programme mid-term reviews carried out before the particular session or meeting of the Council;

(b) all mid-term review reports of country programmes which have undergone major changes or which the Administrator was explicitly requested to resubmit to the Council at mid-term;

(c) a representative selection of six country programme mid-term review reports other than those mentioned under (b) above;

(d) all reports on the mid-term review of regional, interregional and global programmes carried out before the particular session or meeting of the Council;

3. Also invites the Administrator to submit the report on the evaluation of the mid-term review process requested in paragraph 6 of decision 88/17 to the Council at its thirty-seventh session (1990).

9th meeting 24 February 1989


The Governing Council,

Having considered the report of the Administrator contained in document DP/1989/9 on the participation of the United Nations Development Programme in the preparations for the Second United Nations Conference on the Least Developed Countries,

1. Notes with appreciation the active role the United Nations Development Programme is playing and the measures taken in support of the preparations for the Conference;

2. Requests the Administrator to inform the Governing Council of further developments at its organizational session in 1990;

3. Invites the interested donor countries to make special voluntary contributions, through the Special Measures Fund for the Least Developed Countries, or as appropriate otherwise, for
the preparation of the Second United Nations Conference on the Least Developed Countries, including its preparatory meetings, and in particular, towards ensuring full participation of the delegations of the least developed countries in the Conference.

9th meeting
24 February 1989


The Governing Council

Decides to approve an amount of $900,000 in excess of that previously approved for remodelling and additional office space in the United Nations Population Fund premises, taking into account the views expressed by various delegations in the discussion of this subject and the views of the Advisory Committee on Administrative and Budgetary Questions, as reflected in document DP/1989/69.

7th meeting
24 February 1989

89/14. Alternative strategies for desert locust control

The Governing Council

Notes the Administrator's proposals to undertake a medium-to long-term research initiative to seek alternative strategies for desert locust control and agrees that the Administrator should continue consultations with all interested parties on this subject with a view to presenting more detailed proposals to the Governing Council at its thirty-sixth session (1989).

7th meeting
24 February 1989

89/15. Preparations for the fifth programming cycle

The Governing Council

1. Takes note of the views expressed during the debate at the special session on this item, especially the link between the fifth cycle and the discussion of the role of the United Nations Development Programme in the 1990s and agrees that the Council will reconsider the proposed schedule the thirty-sixth session (1989), following the debate on the role of the United Nations Development Programme in the 1990s;
2. **Approves** the suggested timetable (DP/1989/67), including the outline of activities for Governing Council action in preparation for the fifth programming cycle and that a debate on the utilization of United Nations Development Programme resources during 1992-1996 take place at the thirty-seventh session (1990);


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7th meeting  
24 February 1989

89/16. **Action taken by other organs of the United Nations system**

The Governing Council

Takes note of document DP/1989/10 and the statement by the Administration on this item.

9th meeting  
24 February 1989
89/17. **Agenda and organization of work of the Governing Council at its thirty-sixth session**

The Governing Council

Approves the agenda and organization of work for its thirty-sixth session (DP/1989/L.13)

89/18. **Conference facilities and documentation**

The Governing Council

1. Notes that serious shortcomings exist concerning translation and distribution of documentation in all the official languages prior to and during sessions of the Governing Council, and that insufficient means are available to the Council to ensure simultaneous interpretation during all meetings;

2. Invites the Administrator to explore, on a priority basis, with the United Nations Department for Conference Services, the possibilities for speeding up the translation, reproduction and distribution of the documentation relating to sessions of the Governing Council, and also to study ways and means to ensure interpretation services for all meetings during sessions of the Council.


The Governing Council,

Noting that Mr. George Arthur Brown, Associate Administrator of the United Nations Development Programme since 1978, is retiring from his duties in order to return to the service of his Government,

1. Acknowledges with appreciation the competence, efficiency, extraordinary effectiveness, total commitment and devotion of Mr. George Arthur Brown to the strengthening of the activities of the United Nations Development Programme;
2. **Congratulates** Mr. George Arthur Brown on his outstanding contributions to the United Nations development system as a whole and to the United Nations Development Programme in particular;

3. **Extends its best wishes** to Mr. George Arthur Brown and his family for a long and happy life and for continued success in all his endeavours in the future.

89/20. **The role of the United Nations Development Programme in the 1990s**

**Reaffirming** the Consensus of 1970, (General Assembly resolution 2688 (XXV) of 11 December 1970) and the New dimensions in technical co-operation (General Assembly resolution 3405 (XXX) of 28 November 1975), and recalling General Assembly resolutions 32/197, 40/237, 41/171, 41/213, 42/196, 43/199, and Economic and Social Council resolution 1988/77,

**Reaffirming** the fundamental characteristics of the United Nations Development Programme, which are its universality, voluntary and grant nature, neutrality, multilateralism, and flexibility in meeting the technical co-operation requirements of developing countries,

**Recognizing** that the international economic environment has adversely affected the progress of developing countries,

**Recognizing** the need for a substantial increase in resources for the United Nations Development Programme on a predictable, continuous and assured basis, commensurate with the increasing requirements of all developing countries, and taking into account the special needs of the least developed countries,

**Cognizant** of the fact that, as part of various reviews being conducted in other forums and discussions conducted within the United Nations Development Programme on the fifth programming cycle, the Council's current consideration of the role of the United Nations Development Programme in the 1990s is but one step in a process which will have to consider the guidelines, objectives and overall priorities which will be set by the International Development Strategy for the fourth United Nations development decade, the special session of the General Assembly scheduled for 23 to 27 April (1990), the triennial policy review by the Economic and Social Council and the General Assembly in 1989, the Second
Having considered the report of the Administrator on the United Nations Development Programme and World Development by the Year 2000 (DP/89/14), as well as the summary by the President of the informal consultations on the role of the United Nations Development Programme in the 1990s (DP/89/25),

Taking into account the views expressed during the high-level segment of the thirty-sixth session (1989) of the Council,

I

A

1. Recognizes the need for the United Nations Development Programme to be able to respond with flexibility and effectiveness to the diversity in the strategies, goals and objectives of developing countries as well as their economic and social requirements, in accordance with their priorities;

2. Emphasizes that the attainment by developing countries of self-reliance and sustained equitable growth and development is a principal concern of the United Nations Development Programme and decides that the United Nations Development Programme shall devote increased attention to national capacity-building for self-reliance, in accordance with the development plans, priorities and objectives of developing countries;

3. Emphasizes also that the United Nations Development Programme should further develop its capability to respond to requests of recipient countries to deal with their concrete obstacles to economic and social development;

4. Decides that in responding, upon the request of the developing countries, to their diverse requirements for technical co-operation and where the strengthening of the capacity for self-reliant, socio-economic development is identified by the recipient countries as important:

   (a) Areas which the Programme could consider, in accordance with the priorities of the recipient countries, as relevant in this context, are, inter alia, the development and strengthening of institutions, processes and systems to improve efficiency and self-reliance in such areas as the formulation and implementation of development policies and programmes in accordance with national goals and objectives, poverty alleviation, human resources development, food security, agricultural and rural development, industrialization, health, education, transfer of skills and development of technology, the implementation of development
activities, the mobilization and co-ordination of external assistance under the exclusive authority of the recipient Government, the integration of women in development, environmental problems, and global and inter-country concerns in accordance with the resolutions and decisions of the General Assembly and the resolutions of the Economic and Social Council;

(b) The United Nations Development Programme, in conformity with the priorities of the recipient countries concerned, should direct its efforts in such a way so as to maximize its advantages compared to other development co-operation programmes in meeting the diverse needs of developing countries; the advantages of the Programme emanate from its neutrality, voluntary character, universality, its multi-sectoral and intercountry perspective, the grant nature of its technical co-operation, flexibility and responsiveness, and its access to the expertise of the United Nations system;

(c) A sharper focus of activities supported by the United Nations Development Programme, within the national development plans and priorities, is necessary to ensure a significant impact in terms of a country's development efforts, recognizing that the focus would vary from country to country in accordance with its priorities;

(d) The United Nations Development Programme should promote as a priority the modality of Technical Co-operation among Developing Countries, allocating the required resources, and integrate it into its technical co-operation activities, taking fully into account the necessity of maximizing the impact of United Nations Development Programme-supported co-operation in recipient countries and by making full use of the institutions and expertise of developing countries as part of their effort at achieving self-reliance and to give full effect to the objectives of the Buenos Aires Plan of Action;

5. Requests the Administrator, in consultation with Governments, to study and make proposals to the Governing Council for designing indicators to assess progress in the strengthening of national capacity for self-reliant development, and report to the Governing Council at its thirty-seventh session (1990);

6. Encourages the United Nations Development Programme to facilitate the efforts of developing countries to adopt, in their country programmes, and in their co-operation with the United Nations system, coherent and integrated approaches which enable the exploitation of substantive linkages among projects and sectors, including through the clear definition of objectives and the elaboration of programmes strategically focused on the attainment of specified national objectives;
7. **Stresses** that government execution should be the ultimate modality for all United Nations Development Programme-supported projects;

8. **Urges** the United Nations Development Programme and executing agents to take all appropriate measures to ensure that expertise for all aspects of the project cycle, particularly project execution, is of the highest quality, and that project inputs are provided on a timely basis;

9. **Affirms** the priority that should be attached to the utilization of national expertise, equipment and other services in the formulation and implementation of United Nations Development Programme-supported projects;

10. **Affirms also** that the United Nations Development Programme should further intensify its efforts to strengthen the indigenous scientific and technological capacities of developing countries, and to promote the transfer of new technologies and scientific knowledge in accordance with the objectives and priorities of recipient countries;

B

1. **Acknowledges** that the United Nations Development Programme has taken on additional functions, besides its central funding role, of funding United Nations technical co-operation programmes, including a role in emergency situations, the co-ordination of round-table meetings, the national technical co-operation assessments and programmes (which need an in-depth review and evaluation), and the provision of services in relation to co-financing and management services;

2. **Determines** that, in order to provide these services more effectively and efficiently, ensuring greater decentralization and to give further effect to General Assembly resolution 42/196 paragraph 12 (c), the United Nations Development Programme should strengthen its capacity primarily at the field level, including the introduction, with the consent of the country concerned, of development support services in the field offices of the United Nations Development Programme, giving the Resident Representatives access to nationally or regionally available independent short-term expert advice and requests the Administrator to report to the Governing Council at its thirty-seventh session (1990) on the implementation and experience of these services in the context of his response to General Assembly resolution 42/196;

3. **Encourages** the Administrator to pursue increased decentralization and delegation of authority to the Resident Representatives with a view to improving efficiency and effectiveness, and within the framework of the accountability of
the Administrator for the utilization of United Nations Development Programme resources, and to report to the Council at its thirty-eighth session (1991) on steps taken.

II

Having considered the proposal of the Administrator that the Council set the funding goal for the United Nations Development Programme core income as double the current level for the fifth cycle and triple this level for the sixth cycle, whereby core income in 1996 would be twice as large as that in 1991, which approximates a 16 per cent annual growth;

Recalling the role of the United Nations Development Programme as the central funding mechanism for the United Nations system of technical co-operation, noting, however, that the full potential of this role has not yet been realized,

1. **Emphasizes** the importance of preserving the universal character of United Nations Development Programme activities;

2. **Emphasizes** that the allocation of the programme resources should continue to respond to the needs of the developing countries;

3. **Reaffirms** the need for priority allocation of its scarce grant resources to programmes and projects in low income countries, particularly least developed countries;

3. **Calls upon** developed, and other countries in a position to do so, to achieve a substantial increase in their voluntary contributions, keeping in mind the goal proposed by the Administrator;

4. **Recognizes** the need to base the planning of United Nations Development Programme's activities on sound assumptions with regard to the growing requirements and absorptive capacity of the developing countries and the availability of resources;

5. **Invites** initiatives by Governments, including multi-year pledges when appropriate, that would lead to a predictable, stable increase in resources on a fair, burden-sharing basis;

6. **Affirms** that the income profile of the United Nations Development Programme should be such that core income continues to be the principal source of income, while acknowledging the importance of non-core income;

7. **Requests** the Administrator to propose elements for a funding strategy for the United Nations Development Programme by June 1990, which will be based on an analysis of the proposals of the Central
Fund Study, prepared by the Office of the Director-General for Development and International Economic Co-operation, and further to take into account the ideas contained in the annex;

III

Reaffirming the exclusive responsibility of developing countries to co-ordinate development co-operation,

Recognizing that the United Nations Development Programme country programming process is a government-led exercise leading to the integration of United Nations Development Programme co-operation into the development plans and priorities of recipient countries,

Recalling that in countries which so desire, the United Nations Development Programme country programming process should serve as a frame of reference for assistance provided by the United Nations system, as well as contributing to the co-ordination of external assistance within the framework of national development plans,

I. Decides that:

(a) The main task of the United Nations Development Programme in the area of co-ordination is to contribute, in accordance with the priorities and requirements of developing countries, to the strengthening of their capacity to co-ordinate external assistance;

(b) Without prejudice and in support of the main task mentioned above, the United Nations Development Programme should continue to provide support to interested Governments for co-ordination at the field level;

(c) The United Nations Development Programme shall increase efforts leading to the further simplification and harmonization of programme and project procedures and a common approach to the programming of United Nations co-operation, adapting them as needed to the requirements of Governments;

2. Welcomes progress made by the members of the Joint Consultative Group on Policy regarding the utilization, in countries which so desire, of the United Nations Development Programme country programming process as a frame of reference for their respective programmes;

3. Affirms the importance attached to the improved functioning and continued development of the resident co-ordinator system and requests the Administrator to support the efforts of the Director-General in this connection with a view to ensuring the enhanced provision at the field level of integrated multisectoral advice;
4. **Reaffirms** that co-ordination between the United Nations Development Programme and the multilateral financing institutions should preserve the identity of the United Nations Development Programme and the principles that govern its actions, and any joint activities shall be of a complementary nature without entailing any conditionalities on the assistance provided by the United Nations Development Programme;

5. **Affirms** that in the 1990s the United Nations Development Programme shall give full effect to the implementation of the resolutions of the General Assembly dealing with the co-ordination of the operational activities of the United Nations system;

6. **Requests** the Administrator to include in his annual report to the thirty-seventh Governing Council (1990) the conclusions that can be drawn from the Triennial Review and studies undertaken by the Director-General, as well as the report on support costs, of those aspects which deal with the co-ordination of United Nations assistance;

**IV**

**Recognizing** that further improvements in the working methods of the Governing Council of the United Nations Development Programme are needed in order to make the Council more efficient and effective,

1. **Invites** the President of the Governing Council to conduct consultations with the members of the Council, observers and other interested parties, on ways to improve the working methods of the Council with a view to achieving greater efficiency and to present the outcome to the Council at its thirty-seventh session (1990);

2. **Decides** to establish a consultation process, through an **ad hoc** group, open to all members of the Council, observers and other interested parties, under the chairmanship of the President of the Council, in order to continue consideration of the future role of the United Nations Development Programme in the 1990s, bearing in mind the statements made during the high-level segment of the thirty-sixth session of the Council, the elements contained in the present decision and the directives emanating from the Council and the Triennial Review; the **ad hoc** group should also consider such follow-up action as may arise from the decisions of the Council and from the deliberations of other forums; the results of this consultation process will be presented to the Council at its thirty-seventh session (1990).

**V**

1. **Requests** the Administrator to include in his annual report to the thirty-seventh session of the Governing Council the conclusions
that can be drawn from the triennial policy review and other sources, for the role of UNDP in the 1990s;

2. **Requests** the Administrator to bring this decision to the attention of the General Assembly and the Economic and Social Council in the context of the triennial policy review of operational activities for development.

**Annex**

**Terms of reference for the funding strategy**

The strategy should contain:

(a) An analysis of the prospective demand for United Nations Development Programme technical co-operation and the prospects for raising funds to meet this demand, detailing the relationship between core and non-core funds and the characteristics of the latter and projecting their respective roles in the context of the programming cycle (1992-1996);

(b) An analysis of the United Nations Development Programme technical co-operation in the context of multilateral and bilateral, where available, technical assistance including:

(i) Collecting data on multilateral and bilateral technical assistance - both loans and grants - from all sources, by country and region*;

(ii) Analysing the data to present trends in multilateral and bilateral technical co-operation;

(iii) Such presentation will include the implications these trends have for the future role of the United Nations Development Programme, taking into account the differences in character, quality and policy of the different sources;

(c) An assessment of different types of resource mobilization within the United Nations Development Programme, i.e.:

(i) Core resources;

(ii) Cost-sharing with both recipient and donor Governments;

(iii) Trust funds;

(iv) Management services for bilateral and multilateral funding sources;

* These data will be available on request of Member States.
(d) This assessment should include an analysis of the implications that each type mentioned in paragraph (c) above has for the character of the activities of the United Nations Development Programme and the work-load of the United Nations Development Programme headquarters and field staff. An important consideration in this study should be the relationship of programme levels and administrative costs. Proposals should be made on arrangements which ensure that activities financed from different sources are provided according to the priorities established by developing countries and follow a common method of implementation of technical co-operation;

(e) The strategy should take into account the points raised in the high-level segment of the thirty-sixth session of the Council (1989), as well as an analysis of the points made by the Advisory Committee on Administrative and Budgetary Questions in its report on the budget estimates for the 1990-1991 biennium.

89/21. **Micro-capital grants**

The Governing Council,

Having considered the proposal of the Administrator on establishing a new special fund for micro-capital grants, contained in his report on the United Nations Development Programme and World Development by the year 2000 (DP/1989/55),

1. **Decides** to refer consideration of the proposal to the Governing Council at its thirty-seventh session (1990);

2. **Requests** the Administrator to prepare a report for the consideration of the Council containing information, inter alia, on ongoing projects of a similar nature supported by the United Nations Development Programme, including the experience and the advantages and disadvantages of using non-governmental organizations in this field, and the experience of the United Nations Volunteers programme in that respect, and the administrative and financial arrangements associated with the Microfund which might be needed for this purpose.
89/22. Promotion of national capacity: highly qualified staff

The Governing Council

Requests the Administrator to submit a report at its thirty-seventh session (1990) outlining possible options, based on the experience of the United Nations Development Programme, to enable the recipient countries to respond better to the serious difficulties faced by some of the poorer developing countries in attracting and retaining highly qualified national staff to serve in government positions dealing with economic development matters, and to promote national capacity.

89/23. Annual report of the Administrator

The Governing Council,

Having considered the Administrator's report (DP/1989/13 and Add.1-5),

1. Requests the Administrator to provide, in a timely manner, future annual reports bound in one volume;

2. Requests the Administrator to provide in his annual report to the Council at its thirty-seventh session (1990) an assessment of the impact of measures taken since 1985 to improve programme and project quality;

3. Notes the intention of the Administrator to prepare a report on human development;

4. Decides to transmit the text contained in the annex to the present decision for consideration at its special session in February (1990).

Annex

[The Governing Council,

1. Supports continued co-ordination between the World Bank and the United Nations Development Programme on projects and programmes, noting that technical expertise is as essential as capital to achieving economic progress;]
2. Requests the Administrator to report on the technical assistance studies of the United Nations Development Programme submitted to the Consultative Group meetings in the years preceding each session of the Governing Council and further requests that the report analyse the use made of this work in the Consultative Group process, as well as the nature of and the extent to which such participation in the Consultative Group process contributes to the programmes of the countries concerned, and to the external technical resources provided;

3. Notes with satisfaction the positive response of the United Nations Development Programme to the requests of those Governments undertaking structural adjustment programmes by supporting their efforts to improve budget and debt management, liberalize markets and pricing policies, increase public sector efficiency, strengthen entrepreneurial and export programmes, and address the social aspects of structural adjustment;

4. Commends the initiatives taken by the Administrator in support of the environment and sustainable development;

5. Emphasizes the need to give adequate attention to the relationship between the environment and sustainable development in the formulation and appraisal of all projects;

6. Notes that the United Nations Development Programme has been a catalyst for discussion involving the private sector in national development efforts and that the United Nations Development Programme has been urged to train managers and entrepreneurs and to provide technical assistance in the development of capital markets.]

89/24. Agency accountability

The Governing Council

1. Takes note of the report of the Administrator (DP/1989/17);

2. Decides that the question of the standard basic executing agency agreement will be considered within the framework of United Nations Development/agency relationships under the study on the successor arrangement to agency support costs.
89/25. Working Group of the Committee of the Whole

Recalling its decisions 85/17, 86/1 and 87/20 on the Working Group of the Committee of the Whole,

Recalling its decision 87/50,

Having considered the reports of the President of the Governing Council made to the Committee of the Whole,

Expressing concern that the Working Group has not always adhered to its mandate,

1. Decides to extend the Working Group, on an experimental basis, until June 1990;

2. Decides that the membership of the Working Group will be composed of all the members of the Governing Council and open to participation by all members of the Programme;

3. Reaffirms the mandate of the Working Group as stated in decision 85/17, and in particular the need to avoid any discussion of a policy nature, but to discuss only operational and technical matters.

89/26. United Nations Development Programme co-operation with non-governmental organizations and grass-roots organizations

The Governing Council,

Recalling its decisions 84/4 of 29 June 1984, 86/15 of 27 June 1986 and 88/27 of 1 July 1988, concerning the support of grass-roots approaches to development and co-operation with non-governmental organizations,

Noting the concurrence of these decisions with the objectives of strengthening national capacities and building self-reliance in accordance with the development requirements of developing countries,
Further noting the emphasis placed by Governments on these themes in the Khartoum Declaration, the Lagos Plan of Action, the Jakarta Plan of Action on Human Resources Development, and the Cartagena Declaration on Poverty,

1. Takes note of the Administrator's report to the Council DP/1989/23;

2. Requests the Administrator to expand activities which support Governments' interest in dialogue and co-operation with grass-roots organizations and non-governmental organizations;

3. Urges the Administrator to provide information to interested Governments on the potential and capacities of non-governmental organizations for grass-roots approaches when undertaking national technical co-operation assessments and programmes and round-table meetings and in the preparation and review of country programmes;

4. Calls on the Administrator to assist Governments in the exploration and testing of various mechanisms and modalities for enhancing a wider participation at the grass-roots level in development programmes and projects in order to ensure that they are attuned to people's real needs and realities as reflected in national plans and priorities;

5. Recommends that the United Nations Development Programme pay increased attention to the role of the informal sector and micro-enterprises in providing employment and income opportunities for the poorest sectors of the population, taking into account the need to collaborate with Governments;

6. Requests the Administrator to explore fully the potential of the Domestic Development Services activities of the United Nations Volunteers Programme and the United Nations Volunteers specialists in developing countries concerned, as a means of Technical Co-operation among Developing Countries, with a view to initiating new activities of this kind, and to report on his efforts in this regard to the Council at its thirty-seventh session (1990);

7. Takes note of the actions taken to implement the Partners in Development Programme and the Africa 2000 Network project, in accordance with decision 88/27 of 1 July 1988;

8. Invites Governments, intergovernmental bodies and private associations and individuals to contribute to these initiatives in accordance with the rules of the United Nations Development Programme;

9. Requests the Administrator to report on progress in these areas to the Council at its thirty-seventh session (1990).
The Governing Council,

Having considered the report of the Administrator on women in development (DP/1989/24),

Noting with appreciation the progress in the work of the Division for Women in Development on country programming and in particular the proposed approaches to country programming to ensure responsiveness to the goals of women in development,

Expressing satisfaction with the work on project reviews, including the outcome of the analysis of the women-in-development project review forms,

Welcoming the expansion of training activities across all regions, and involving government counterparts, agency representatives, members of the Joint Consultative Group on Policy and non-governmental organizations,

Supporting inter-agency co-operation oriented towards women-in-development, particularly the complementarity and co-operation between the Division for Women in Development and the United Nations Development Fund for Women,

1. Recommends greater decentralization on the part of the United Nations Development Programme of activities relating to women in development, with increasing responsibility taken by the Regional Bureaux and field offices in country programming oriented towards women in development, in project reviews, as well as in staff training activities at the country and regional levels;

2. Requests the continued support by the Division for Women in Development to country programming, programme and project reviews and staff training, in response to national development objectives and priorities, as well as global concerns;

3. Encourages the continuation of inter-agency co-operation and collaboration, especially as regards joint improvements in project design, implementation and monitoring;

4. Recommends the conduct of country-level inter-agency meetings on programming towards ensuring larger roles for women as participants and beneficiaries of programmes and projects;

5. Reiterates the continued need for co-ordination with the United Nations Development Fund for Women for the purposes of complementarity and efficiency in coverage;
6. **Requests** additional initiatives to advance analyses on how the activities of women are impacted by economic crises, and by other economic factors, particularly structural adjustment programmes, and the implications for development co-operation;

7. **Requests** the Administrator to report on the progress achieved in the above activities to the Governing Council at its thirty-seventh session (1990).

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89/28. **Environment**

The Governing Council,

Recalling its decision 88/57 of 1 July 1988 entitled "Report of the World Commission on Environment and Development and the Environmental Perspective to the Year 2000 and Beyond",

Welcoming the Administrator's report contained in document DP/1989/63,

Noting that the strategy as contained in the report also addresses General Assembly resolutions 42/186 and 42/187 of 11 December 1987 as well as resolutions 43/53 and 43/196 of 6 December 1988 and 20 December 1988, respectively, and that it responds to the Joint Summary of the Oslo Conference on Sustainable Development held on 9-10 July 1988,

1. **Endorses** expanded collaboration among the agencies of the United Nations system, especially the United Nations Environment Programme, the specialized agencies, the multilateral financial institutions, the regional economic commissions and the Administrative Committee on Co-ordination, under the leadership of the Director-General for Development and International Economic Co-operation;

2. **Requests** the Administrator to implement the activities as outlined in the report, taking into account views expressed by delegations in the debate on the report and also during the high-level segment of the thirty-sixth session (1989), and in accordance with decision 88/57 of 1 July 1988 and further requests him to report thereon to the Council at its thirty-seventh session (1990).
89/29. Procurement from developing countries: procurement policies and practices

The Governing Council,

Having considered the report of the Administrator of the United Nations Development Programme (DP/1989/18) and his oral statement,

Taking into account the views expressed during the debate thereon,

Recalling paragraph 27 of General Assembly resolution 42/196 of 11 December 1987 as well as Council decisions 88/20 and 88/21 of 1 July 1988,

Noting that procurement by some organizations of the United Nations system from developing countries diminished in 1988,

Reaffirming the need to be consistent with the principle of international competitive bidding and the procurement regulations of the United Nations system,

1. Notes with concern the continuing difficulties experienced in obtaining accurate, comprehensive and timely statistical information on procurement activities within the United Nations development system;

2. Urges the agencies of the United Nations system to provide regularly to the Inter-Agency Procurement Services Office accurate, complete, standardized and timely statistical information on their procurement of goods and services, indicating both the country of procurement and the country of origin as well as the value in United States dollars;

3. Requests the Administrator to arrange that the statistical reports of the Inter-Agency Procurement Services Office also contain data on other components such as experts, consultants, national experts, fellowships, and volunteers;

4. Reaffirms also the need to take concrete measures towards achieving equitable geographic distribution of procurement through the increased utilization of supply sources from developing and underutilized donor countries, with the prime focus on the increased utilization of supply sources from developing countries and requests the Administrator of the United Nations Development Programme and the Heads of other organizations of the United Nations system to take all such steps as are considered necessary to overcome the constraints which are being faced with regard to equitable geographical distribution and to improve significantly procurement from developing countries;
5. **Reaffirms** the decisions to give preferential treatment to suppliers from developing countries and requests the Administrator and the Heads of the organizations of the United Nations system to take such measures as are necessary to implement fully these decision;

6. **Requests** the Executive Heads of the organizations of the United Nations system to issue specific guidelines to their staff to assure that the decisions on increased procurement from developing countries and underutilized donor countries are implemented with maximum effectiveness;

7. **Notes** the efforts of the Inter-Agency Procurement Services Office towards joint work with both the International Trade Centre and the Office for Project Services in identification of potential supply sources in developing countries;

8. **Welcomes** the decision of the Inter-Agency Procurement Working Group to hold its 1990 session in Tunisia and takes note of the intention of the Working Group to consider holding subsequent meetings in other developing country regions;

9. **Takes note** of the change in location of the Inter-Agency Procurement Services Office and hopes that it will assist in the implementation of this decision, *inter alia*, in an increase of procurement by the organizations of the United Nations system from developing countries;

10. **Supports** the steps which the Administrator is proposing, particularly in paragraph 21 of his report, and requests that periodic evaluations such as project tripartite reviews assess the extent to which the indicated actions are being taken as well as their impact;

11. **Requests** also the recipient countries to take steps to promote the procurement of goods and services from their own and other developing countries;

12. **Requests** the Administrator of the United Nations Development Programme and the Executive Heads of other organizations of the United Nations system to assure that advance information on business opportunities is systematically disseminated and that information on all supply sources, and in particular in developing countries and underutilized donor countries, is used systematically by their procurement officers when they initiate procurement actions;

13. **Requests** the Administrator to report to the Council at its thirty-seventh session (1990) on progress made in the efforts of the Inter-Agency Procurement Services Office to increase procurement from developing and underutilized donor countries, including information on the impact of office relocation, and on
the status for implementation of the decisions to give preferential treatment to suppliers from developing countries.

89/30. Assistance to national liberation movements recognized in its area by the Organization of African Unity

The Governing Council,

Having considered the report of the Administrator on assistance to national liberation movements recognized in its area by the Organization of African Unity (DP/1989/20),

Taking into account the views expressed during the debate in the Council,

1. Takes note of the report of the Administrator;

2. Recalls the principle that assistance to be given to national liberation movements recognized in its area by the Organization of African Unity during the remainder of the fourth programming cycle should continue, as in the past, to be guided by the provision of the first programme proposal of the United Nations Development Programme assistance to national liberation movements, approved by the Governing Council at its thirty-fourth session (1987) (DP/CP/NLM/I);

3. Notes with satisfaction that within the priorities set in the first programme of assistance to national liberation movements, new areas of assistance have been identified, and programmes are being formulated for implementation within these areas;

4. Requests the Administrator to review, as appropriate, the ongoing programme of assistance to national liberation movements in respect of the component for which the South West Africa People's Organization of Namibia is the beneficiary, in order to maximize the amount of funding that could be transferred to the technical assistance programme in an independent Namibia;

5. Further requests the Administrator to undertake the necessary consultations to plan and implement an orderly winding down and transfer to Namibia of those projects of which Namibians...
are the beneficiaries;

6. **Further requests** the Administrator to ensure that during the transitional period, leading to the independence of Namibia, the use of resources from the indicative planning figure for national liberation movements be governed by the principle of impartiality in accordance with the United Nations plan for the implementation of Security Council resolution 435 (1978);

7. **Further requests** the Administrator to report to the Governing Council at its thirty-seventh session (1990) on the implementation of paragraph 6 of the present decision as well as on the major trends, development and effectiveness of the assistance to national liberation movements, and on relevant issues pertaining to its implementation and management.


The Governing Council,


Recalling also Governing Council decisions 87/23 of 18 June 1987 and 88/24 of 1 July 1988;

Recalling also Economic Commission for Africa resolutions ES-2/1 of October 1986 and 676 (XXIV)of 10 April 1989 on Africa's Alternative Framework for Structural Adjustment Programmes,

Taking into account the findings of the mid-term review of the United Nations Programme of Action concerning, **inter alia**, the continuing critical economic and social situation of the African countries, the emergencies that still affect some of them, the decline, in real terms, of resource flows to Africa, in particular Official Development Assistance, leading to a net negative transfer of resources, which adversely affects their economic growth and socio-economic development;
Recognizing the pressing and continuing need for additional resources, in real terms, to be mobilized specifically for the implementation of the Programme of Action,

Conscious of the need for technical co-operation to make greater contributions to national capacity building and the transfer of both resources and technology to Africa in the implementation of the United Nations Programme of Action for African Economic Recovery and Development, 1986-1990

Taking note of the Administrator's reports contained in documents DP/1989/22 and DP/1989/28, and of the consolidated report and conclusions of the cluster meetings of the African Ministers of Planning,

Also taking note of the co-operation given by the United Nations Development Programme in the area of structural adjustment in Africa,

Reaffirming the primary responsibility of the Governments of the African countries for the economic and social development of their countries and the important complementary role of the international community,

Recognizing the benefits of the round-table process as an instrument for meeting the primary needs identified by the African countries,

1. Calls upon the Administrator to intensify his efforts to mobilize additional resources in support of the implementation of the Programme of Africa and to indicate the additional resources;

2. Requests the Administrator to continue to provide the necessary support to the Economic Commission for Africa and Organization for African Unity in the implementation and follow-up of the Programme of Action and the relevant provisions of the United Nations General Assembly resolution 43/27 on its mid-term review;

3. Takes note of the four cluster meetings of the Ministers of Planning November/December 1988 under the Regional Bureau for Africa, and one similar meeting for the North African region in May 1989 and requests the Administrator to insure that such future cluster meetings are held, in collaboration with the Economic Commission for Africa and the Organization for African Unity, on a regular basis and within the framework of the five subregional economic groupings in Africa;

4. Urges an even closer collaboration between the United Nations Development Programme, the Economic Commission for Africa, the Organization of African Unity, the African Development Bank and African subregional economic organizations in the implementation

5. **Requests** the Administrator to ensure that the United Nations Development Programme maintain its neutrality and independence in its collaboration with the Bretton Woods Institutions in Africa;

6. **Requests also** the Administrator to reinvigorate the initiatives for improved national planning capacity and external co-operation management, and to expand training in the procedures of the United Nations Development Programme for the involved Government officials in the region with a view to further improving delivery, while ensuring programme and project quality;

7. **Requests** the Administrator to increase United Nations Development Programme support to technical co-operation and exchanges of development experiences among African countries in addition to making greater use of Technical Co-operation among Developing Countries arrangements;

8. **Commends** the Administrator for the progress made in accelerating the United Nations Development Programme project approval process and urges continued efforts to facilitate this process;

9. **Requests** the Administrator to ensure the continuation of close co-ordination between the two regional bureaux concerned with the implementation of technical co-operation activities undertaken in all African countries in response to the United Nations Programme of Action;

10. **Requests** the Administrator of the United Nations Development Programme to intensify his efforts with regard to a greater use of African national expertise, national subcontractors, and the purchase of equipment locally, sub-regionally and regionally, in conformity with existing rules and procedures, including those concerning preferential treatment of developing countries, in order to enhance the absorption capacity of African countries;

11. **Commends** the Administrator for the steps taken so far to ensure the appropriate involvement of women in all United Nations Development Programme programmes and projects related to the priority areas of the United Nations Programme of Action;

12. **Requests** the Administrator to undertake evaluations and to report to the Governing Council at its thirty-seventh session (1990), on the following: (a) United Nations Development Programme supported projects in respect of structural adjustment, in particular as regards "Social Dimension of Adjustment" and the "Structural Advisory Team for Africa"; (b) experience with respect
to national technical co-operation assessments and programmes in Africa as an instrument for the programming and co-ordination of technical co-operation; and (c) collaboration between the United Nations Development Programme, the Economic Commission for Africa, Organization of African Unity, the African Development Bank and African sub-regional economic organizations in the implementation of the United Nations Programme of Action and other relevant provisions of this decision.

89/32. **Assistance to the Palestinian people**

The Governing Council,

1. **Takes note** of the statement of the United Nations Development Programme administration covering the current status of the Programme of Assistance to the Palestinian people of the United Nations Development Programme;

2. **Calls upon** the Administrator to continue his steadfast efforts to provide meaningful development assistance to the Palestinian people.

89/33. **Transport and Communication Decade in Asia and the Pacific**

The Governing Council,

Noting the report of the Administrator of the United Nations Development Programme on the status of the use made of Special Programme Resources allocations (DP/1989/26) covering, inter alia, the United Nations Transport and Communications Decade in Africa and the United Nations Transport and Communications Decade in Asia and the Pacific, as well as its future requirements and plans,

**Considering** that $200,000 was made available by the Administrator on an exceptional basis for preparatory assistance for programming the Decade's activities in Western Asia (from the $6 million allocated from the Special Programme Resources allocation (decision 86/30 of 27 June 1986) for the Transport and Communications Decade in Asia and the Pacific),

**Appreciating** the great interest and commitment shown by the countries of Western Asia for the implementation of the regional action programme identifying projects at the national and regional levels, prepared with United Nations Development Programme assistance (RAB/86/052),
Convinced that the United Nations Development Programme should also play an active role in contributing to the success of the Decade's activities in Western Asia, in accordance with General Assembly resolution 39/227 of 18 December 1984 which, inter alia requested the Secretary-General to extend all necessary facilities and support to the Executive Secretaries of the Economic and Social Commissions for Western Asia and for Asia and the Pacific in their development of the regional action programme for the Decade in a practical and integrated manner and to mobilize the necessary international support for the successful implementation of the programmes for the Decade, and urged all relevant international organizations, particularly the United Nations Development Programme to contribute to and provide assistance for the effective implementation of the regional action programme for the Decade,

1. Requests the Administrator to continue to lend full support to the Economic and Social Commissions for Western Asia and for Asia and the Pacific in their assigned roles as co-ordinators of the Decade's activities towards the realization of the programme of the Decade, and to co-operate with the Commissions in their activities concerning the Decade;

2. Notes that the Council will review in 1990 proposals for possible financing arrangements for the participation of the United Nations Development Programme in these additional activities pertaining to the Decade, including Western Asia.

89/34. Transport and Communication Decade in Africa

The Governing Council,


Recalling its decisions 86/8 of 21 February 1986 and 89/7 of 23 February 1989.

Appreciating the various actions taken by the United Nations Development Programme to support the First Decade, 1978-1988,

Taking note of the progress made in the commitment and allocation of the amount of $5 million earmarked for the First Decade,
Further taking note of the activities already under way to ensure the effective contribution of the United Nations Development Programme to the preparations for the Second Decade 1991-2000,

1. Invites the Administrator to intensify consultations with relevant United Nations agencies and institutions, with a view to speeding up the selection of appropriate projects and programmes, their design, as well as the approval process of the pipeline projects relating to the manufacture of transport and telecommunication equipment in Africa, in such a way as to ensure full utilization in the most cost-effective manner and at the earliest possible time, of the remaining $2.5 million earmarked from the Special Programme Resources for the First Transport and Communications Decade in Africa and which are available for commitment during the fourth programming cycle;

2. Further invites the Administrator to continue to assist in the preparations for the Second Decade, with the aim of improving the cost-effectiveness of the resources made available by the United Nations Development Programme, particularly by reorganizing and strengthening the Co-ordination Unit for the Implementation of the Second Decade;

3. Requests the Administrator to report to the Governing Council at its thirty-seventh session (1990) on actions taken to implement this decision.

89/35. Evaluation

The Governing Council

1. Takes note of the Administrator's annual report on evaluation contained in document DP/1989/71 and the concern reflected therein for the use of evaluation through effective feedback of evaluation findings into programme development and implementation;

2. Notes with approval the steps being taken to strengthen the evaluation capacity of Governments in line with decision 88/25 of 1 July 1988;

3. Expresses its satisfaction at the steps taken to implement decision 83/12 of 24 June 1983 on the strengthening of evaluation in the tripartite system and requests the Administrator to inform
the Council in 1990 of his efforts aiming at rationalizing both the management of the resources devoted to, and the usage made of, evaluation work at all levels in the system;

4. **Agrees** that United Nations Development Programme evaluation should move beyond aid management concerns to aid effectiveness, and strongly encourages the United Nations Development Programme to strengthen the evaluation of programme and project impact, and to further integrate it into thematic evaluation, taking into consideration the views of national experts when conducting the evaluation;

5. **Requests** the Administrator to present to the Council at its thirty-seventh session (1990) proposals with regard to the organization of evaluation activities in funds administered by the United Nations Development Programme.

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**89/36. Mid-term resource situation**

**The Governing Council**

**Having considered** the report of the Administrator on the mid-term resource situation (DP/1989/26) and the debates thereon,

1. **Takes note** of the outcome of the review of resources for the fourth programming cycle as contained in part one of document DP/1989/26 and as further clarified in the Associate Administrator's oral statement on the subject;

2. **Authorizes** the additional fourth cycle earmarkings under the Special Programme Resources of $1 million each for Technical Co-operation among Developing Countries and for disaster-related activities funded by corresponding reductions in non-earmarked Special Programme Resources as well as the cancellation of the fourth cycle earmarking of $1 million for pre-investment activities;

3. **Approves** as an interim measure the arrangement, as proposed in paragraph 19 of document DP/1989/26, to use funds available from reimbursements under the initial Project Development Facility allocations of a total of $2 million (approved by decisions 85/4 and 86/18, 87/6 and 87/25) for future Project Development Facility missions on a non-reimbursable basis, while requesting a complete report on the operations of the Facility to be presented to the Council at its thirty-seventh session (1990);
4. **Requests** the Administrator, in the context of the review of the possible release of the 25 percent of the supplementary indicative planning figures and Special Programme Resources to be undertaken during the special session in February 1990, in accordance with paragraphs 8 and 9 of its decision 89/57, to submit proposals for the possible funding of activities;

89/37. **Mid-term resource situation: Assistance to Democratic Yemen**

**The Governing Council,**

**Having considered** the Economic and Social Council resolution 1989/1 of 10 May 1989, on emergency assistance to Democratic Yemen for the rehabilitation and reconstruction of the damage and the widespread disruption to the infrastructure caused by torrential rain and floods in March-April 1989,

**Considering** that Democratic Yemen is unable, despite its utmost efforts, to sustain the mounting burden for the rehabilitation and reconstruction of the damage,

1. **Requests** the Administrator to consider the provision of additional assistance to Democratic Yemen from the Special Programme Resources beyond the normally authorized amount;

2. **Requests** the Administrator to report to the Council at its thirty-seventh session (1990) on his efforts to implement the present resolution.

89/38. **Questions relating to Namibia**

**The Governing Council**

**Having considered** the report of the Administrator on the fourth cycle indicative planning figure for Namibia (DP/1989/53),
Taking into account the views expressed thereon during the debate in the Council,

Reaffirming, for the transitional period leading to the independence of Namibia, the principle of impartiality in accordance with the United Nations plan for the implementation of Security Council resolution 435 (1978),

1. Takes note of the report of Administrator;

2. Notes with satisfaction that United Nations Development Programme assistance to Namibia is being actively carried out in accordance with Governing Council decision 88/31 of 1 July 1988 on revised indicative planning figure levels;

3. Welcomes the initiative taken by the Administrator to launch a fact-finding mission aimed at providing the Government of an independent Namibia with as much information as can be assembled to enable it to take important decisions needed for the carrying on of the essential services immediately after independence, and the drafting of a development programme for its further growth in the economic and social fields;

4. Urges the Administrator, in consultation with the international donor community, to establish a trust fund for Namibia to mobilize resources for preparatory activities and for the elaboration of contingency plans during the transition period;

5. Requests the Administrator to report to the Governing Council at its thirty-seventh session (1990) on the results of the necessary studies to establish a fourth cycle indicative planning figure for Namibia.

89/39. The Management Development Programme

The Governing Council,

Having considered the report of the Administrator containing proposals for revised guidelines for the implementation of the Management Development Programme (DP/1989/59);

Recalling its decision 89/4 of 24 February 1989,
1. **Reaffirms** Governing Council decision 88/31 of 1 July 1988, particularly the five principles contained in paragraph 10 thereof;

2. **Takes note of** the revised guidelines;

3. **Requests** the Administrator to continue his efforts to implement the Management Development Programme on the basis of decision 88/31 of 1 July 1988 and the revised guidelines, taking into account the views expressed by delegations on the issue during the thirty-sixth session (1989) of the Governing Council;

4. **Requests** the Administrator to report to the Council at its thirty-seventh session (1990) on the implementation of the Programme.

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89/40. **Reports on mid-term reviews**

The Governing Council,

Having considered the reports of the first mid-term reviews conducted by the United Nations Development Programme,

Taking note of the summary report of the Administrator (DP/1989/73) on individual country, regional and global mid-term reviews,

Recalling its decisions 88/17 of 1 July 1988 and 89/11 of 24 February 1989 providing a framework for reports to be provided to the Governing Council,

Welcoming the initiative of the Administrator in preparing summaries of mid-term reviews,

Stressing the importance of the analytical component of the overviews prepared according to decision 89/11,

1. **Requests** that the Administrator continue to provide summaries of those mid-term reviews submitted to the Council in accordance with decision 89/11, and to ensure that those summaries include all the elements laid out in document DP/1988/19/Add.3 and also requests that the reports themselves for those reviews to be considered by the Council be submitted to Governments in their original language at the time of their completion;
2. **Further requests** that the Administrator provide to all Members of the Council on a timely basis notification of:

(a) The mid-term reviews to be presented to the Governing Council at its thirty-seventh session (1990);

(b) Any changes in the schedule of all mid-term reviews;

(c) The completion of all mid-term review reports, whereupon they should be made available to member Governments who request them.

89/41. **Country and intercountry programmes and projects**

The Governing Council

I

1. Takes note of the mid-term reviews of country programmes under the fourth programming cycle (DP/1989/73 and Add.1-9);

II

2. Also takes note of the reports of the Administrator on the implementation of selected country programmes in the Africa region (DP/1989/28), in the Arab States and European region (DP/1989/29), in the Asia and Pacific region (DP/1989/30), and in the Latin America and Caribbean region (DP/1989/31);

III

3. Approves the global and interregional projects placed before the Council, as contained in documents DP/PROJECTS/REC/30, DP/PROJECTS/REC/31 and DP/PROJECTS/REC/32;

IV

4. Approves the country programme for the Islamic Republic of Iran for the duration of its programme period and within the limits of its illustrative planning figures for the period 1987-1991, taking into account the balance of overexpenditure and underexpenditure of its 1982-1986 indicative planning figure.
89/42. **Locust control**

The Governing Council

Notes with appreciation the continued efforts being undertaken by the Administrator, in collaboration with multilateral and bilateral agencies, in addressing the menace of desert locust infestation by contributing to a long-term locust control strategy with a view to reducing the requirement to rely on environmentally harmful chemical pesticides.

Approves the global project, Development of Environmentally Acceptable Alternative Strategies for Desert Locust Control (GLO/89/002), as contained in DP/PROJECTS/REC/33, including the establishment of a scientific advisory panel, on the understanding that: (a) the scientific advisory panel will be jointly selected by the United Nations Development Programme and the United Nations Food and Agriculture Organization and will consist of members not connected in any way with the research institutions or other organizations that may be bidding for the funds; (b) that the United Nations Food and Agriculture Organization will be a co-sponsor of this programme; (c) that all funds for research and in particular those for biological control research, be subject to the advice of the scientific advisory panel in their allocation and that consideration be given to the need for involvement by African based scientists and institutions, at least as partners in the research and (d) that progress reports of the activities undertaken through this project be submitted to the scientific panel and the United Nations Food and Agriculture Organization Desert Locust Control Commission for consideration and advice.

89/43. **International Initiative against Avoidable Disablement**

The Governing Council,

Recalling that the International Year of Disabled Persons, 1981, recognized that many of the causes of disability are preventable and that the preventive aspect of disablement was also included as one of the major components and objectives of the World Programme of Action concerning Disabled Persons, which was adopted by the United Nations General Assembly at its thirty-seventh session,

Taking note with interest of the establishment, in 1983, of the International Initiative against Avoidable Disablement, with
the joint sponsorship by the United Nations Development Programme, the World Health Organization and the United Nations Children's Fund, in collaboration with the United Nations Centre for Social Development and Humanitarian Affairs,

Noting further the role of the Initiative, working through ongoing programmes of development and health and with the stimulation of the resources of the non-governmental and private sector to promote action for the prevention, and where possible, the cure of those causes of disability which occur in massive prevalence, taking into consideration the rising costs of the appropriate effective technology which exists against these disabilities,

Noting with satisfaction, as evidenced by its achievements over the past six years, that the Initiative is a powerful force for sustainable change in the interest of the tenth of humanity affected by disabilities and represents a unique initiative against avoidable disablement by bringing together the expertise of the United Nations system, the vigour of private initiative and the resources of Governments and community self-help,

Mindful of the fact that the main thrust of the Initiative is at the level of the community and that action through primary health care to mitigate handicaps and to provide curative interventions, capable of restoring sight, movement and hearing to millions of disable people, using simple low-cost interventions is also an essential part of the programme and the most dynamic means of developing the confidence and commitment of communities to health for all,

1. Requests the Administrator, in co-operation with relevant United Nations organs and bodies, particularly the World Health Organization, the United Nations Children's Fund, the International Labour Organisation and the United Nations Centre for Social and Humanitarian Affairs to provide the necessary support to enhance the capacity of the Initiative and its network foundations to promote actions for the prevention and cure of the causes of disability within the framework of an integrated development process;

2. Calls upon all Governments and other donors to make financial contributions to this activity and invites Governments to support initiatives at the national level;

3. Authorizes the Administrator to continue support to the Initiative over the next two years so as to further its work and its network foundations in various countries;

4. Invites the Administrator to include in future reports to the Council information on the results obtained in the various fields of action of the International Initiative against Avoidable
Disablement as well as on the expertise gained through its flexible and innovative approach.

89/44. World Maritime University

The Governing Council

Having considered the report of the Administrator on the mid-term resource situation (DP/1989/26).

Noting the quality and effectiveness of the training provided by the World Maritime University;

Recognizing the primary responsibility of the international maritime Organization and its member States to secure the long-term financing of the World Maritime University,

1. Requests the Administrator to maintain the financial support of the United Nations Development Programme for the World Maritime University for the period 1990-1991 at the present level of $1.2 million per annum;

2. Also requests the Administrator to pursue with the International Maritime Organization ways and means to secure the long-term financing of the World Maritime University.

89/45. Arrangements for the fifth programming cycle

The Governing Council,

Recalling the relevant paragraphs of decision 89/5 of 24 February 1989,

Taking into account that the fifth programming cycle is part of the future of the United Nations Development Programme and therefore taking into account the views expressed during the high-level segment of the thirty-sixth session (1989) and subsequent debates on arrangements for the fifth programming cycle and on the
role of the United Nations Development Programme in the 1990s,

Recalling its decision 89/15 of 24 February 1989,

Taking note of the report of the Administrator (DP/1989/74), setting forth the issues and options for the utilization of resources for the period 1992-1996,

Noting the views and preferences expressed during the thirty-sixth session (1989) of the Council on the various issues and options presented in the paper,

Taking note of the statements made by the Associate Administrator and of the detailed explanation provided by him,

1. Requests the Administrator to prepare an informal tabulation based on the views and preferences expressed during the debate, to assist the Council in its further review and consideration of the issues;

2. Invites the Administrator to prepare proposals and a limited number of simulations, including various resource scenarios, illustrating the consequences of the various options to be considered by the Council for the utilization of resources in the fifth programming cycle, taking into account the views and preferences stated;

3. Requests the Administrator to examine and report on options aiming at calculating the financial resources of the United Nations Development Programme and the resulting indicative planning figures in either Special Drawing Rights or an ad hoc basket of currencies based on the specific weight of each donor's contribution in order to ameliorate the effect of currency fluctuations;

4. Further invites the Administrator to submit proposals and simulations, including questions relating to the net contributor countries, for consideration by the Council at its special session in February 1990 with a view to enable the Council to take a final decision during its thirty-seventh session (1990);

5. Requests the Administrator to continue, in the interim period, his informal consultations with members of the Programme with respect, inter alia, to the total resources likely to be available during the period 1992-1996, as well as their distribution, and with the intention of providing clarifications and explanations on the issues and the options;

6. Urges the Administrator to take all necessary measures with a view to ensuring that the relevant documentation is made available to Governments in all the official languages at least six weeks prior to the special session.
The Governing Council,

Recalling General Assembly resolution 3019 (XXVII) of 18 December 1972 and Economic and Social resolution 1763 (LIV) of 18 May 1973 (reaffirmed by the Economic and Social Council in resolution 1986/7 of 21 May 1986) and taking into account the views expressed by delegations at its thirty-sixth session (1989) during consideration of matters concerning the United Nations Population Fund,

1. Takes note of the reports of the Executive Director of the United Nations Population Fund on the activities of the Fund in 1988 (DP/1989/32 (parts I, II and III) and DP/1989/33 (parts I and II);

2. Notes with satisfaction the intention of the Fund to improve technical capacity and substantive analysis, bearing in mind the expertise available within other United Nations organizations and the non-governmental sector; and welcomes the increased field orientation of the organization;

3. Expresses its appreciation to all contributors to the United Nations Population Fund, especially those who increased their contributions or made first-time contributions in 1988;

4. Invites all countries that are able to do so to initiate, resume or increase, as the case may be, contributions in 1989 and future years and to make their payments as early as possible in the year for which the pledge is made;

5. Stresses the importance of targeting the resources of the Fund at the highest priority population programme areas, so as at least to maintain the share of resources allocated to family planning;

6. Requests the Executive Director, when preparing her report to the Governing Council at its thirty-eight session (1991) on the implementation of the modified criteria to be used in designating priority countries, as set out in decision 88/34, to take into account the desirability of further concentration of resources on countries most in need of assistance in the population...
field, and notably the poorest developing countries.

7. **Recommends** that the Fund contribute to the preparatory process of an international development strategy for the Fourth United Nations Development Decade in order to ensure the full integration of population programme goals into that strategy;

8. **Encourages** the United Nations Population Fund to contribute effectively to the preparation of United Nations conferences and meetings related to the development of developing countries, when appropriate in terms of the mandate and competence of the Fund and the preparatory processes established for those conferences and meetings;

9. **Takes note** of the status report of the Executive Director on the implementation of the Fund's strategy for assistance to Sub-Saharan Africa (DP/1989/38) and stresses that the basic objectives and priorities of the strategy have to be in consonance with the United Nations Programme of Action on African Economic Recovery and Development; in this context, stresses the need to continue to increase in both volume and percentage terms the provision of United Nations Population Fund assistance to Sub-Saharan Africa, which is meant to meet the increasing population needs of the region; also stresses the need to take full account of the lessons learned from the Fund's review and assessment exercise; and further requests the Executive Director, when reporting to the Governing Council at its thirty-eighth session (1991) on the continued implementation of the strategy, to report on 1) the status of support for the establishment of a regional information, education and communication (IEC) clearing house and regional training centers on population IEC and maternal and child health/family planning, and (2) the issues surrounding the financing of technical assistance provided to demographic centers in the African countries, including the question of increasing this financing;

10. **Urges** that steps be taken to augment the resource base, so that even while increasing the emphasis on assistance to sub-Saharan Africa, support for programmes in other regions is maintained at present levels, if not increased;

11. **Notes with satisfaction** the Fund's 1989 *State of World Population* report and endorses in principle the recommendations and goals set forth in the report; notes with appreciation the Executive Director's status report on the implementation strategy to strengthen the capacity of the Fund to deal with issues concerning women, population and development (DP/1989/36); and requests the Executive Director to submit to the Governing Council at its thirty-eighth session (1991) a report on the final two years of the implementation of that strategy, giving particular attention to its impact;

12. **Invites** the Executive Director to prepare a comprehensive
section in her next annual report to identify obstacles encountered by developing countries in the implementation of policies and programmes related to population matters in the context of the link between the implementation of such programmes and the exacerbation of poverty, taking into account the views expressed by delegations on all relevant macro-economic factors, in particular the external indebtedness of developing countries;

13. Takes note of the Executive Director's progress report on United Nations Population Fund programmes and projects aimed at sustainable development (DP/1989/39); welcomes the Fund's efforts to assist developing countries in integrating population, environmental and development activities aimed at alleviating poverty and improving the quality of life of their people; and encourages the Fund to continue to develop insight into the nature of the relationship between population, environment and development;

14. Welcomes, in the context of General Assembly resolutions 42/196 and 43/199, the Fund's continuing emphasis on and commitment to co-ordination and inter-agency co-operation, notably within the framework of the Administrative Committee on Co-ordination (ACC) and the Joint Consultative Group on Policy (JCGP), and to enhancing the role of the United Nations resident co-ordinators; and encourages the Fund to intensify its dialogue with the parties concerned with a view to improving co-ordination of international population assistance, and to inform the Council regularly on developments;

15. Recommends that the United Nations Population Fund further strengthen its co-operation with non-governmental organizations as appropriate;

16. Notes with satisfaction the Fund's continued efforts, under the leadership of the World Health Organization and in collaboration with other United Nations agencies, to assist developing countries, at their request, in the fight against the AIDS pandemic; and requests the United Nations Population Fund once again to include a special section on AIDS in the Report of the Executive Director for 1989;

17. Takes note of the need to ensure that population assistance is appropriate to specific socio-cultural settings and the ensuing need for socio-cultural research, upon the request of Governments, on families' attitudes, beliefs and practices with regard to fertility and family planning; and requests the Executive Director to include information on United Nations Population Fund support for such research in the annual report for 1989;

18. Welcomes the intention of the Fund, as set out in its report on the implementation of the inter-country programme of the Fund, to adopt a restrictive approach to the funding of social
science research within the inter-country programme;

19. Takes note of the Executive Director's report on the United Nations Population Fund publications and audio-visual productions (DP/1989/40); and requests the Executive Director to produce Arabic, Chinese and Russian language versions of the Fund's basic publications, when appropriate;

20. Emphasizes the importance of giving increased attention and due priority to enhancing and consolidating human resource development and social sector programmes and services, including population programmes, in the process of restructuring macro-economic policies;

21. Recommends that, in order to focus attention on the urgency and importance of population issues in the context of overall development plans and programmes and the need to find solutions for these issues, 11 July should be observed by the international community as World Population Day;

22. Requests the Executive Director to submit to the Council at its thirty-eighth session (1991) a report detailing the Fund's current expenditures for contraceptives, its estimate of the contraceptive requirements of developing countries concerned during the remainder of the 1990s, and the specific plans of the United Nations Population Fund to take appropriate account of the increasing demands for contraceptive commodities, including the resources required and the implications for other programmes;

23. Encourages the Fund, taking into account the increasing needs for family planning services in developing countries and the necessity to provide such services at the lowest possible cost, to concentrate its financing of research in the field of contraceptives on the development of safe, low-cost methods in close co-ordination with the Special Programme of Research, Development and Research Training in Human Reproduction of the World Health Organization; also encourages the Fund to include systematically in its information, communication and education activities information on all such family planning methods;

24. Takes note of project implementation problems encountered in the use of extrabudgetary resources made available to United Nations agencies by the United Nations Population Fund to finance personnel and local costs when the policies of the Fund are not followed because of different rules and regulations for administration and disbursement of these funds; and urges the Executive Director and the Director-General for Development and International Economic Co-operation to take up this issue with the agencies concerned;

25. Takes note of the efforts for peace and development being carried out in the Central American region and invites the United
Nations Population Fund to continue to assist in the most effective way in the population field with a view to strengthening its support to the goals and objectives of the Special Plan of Economic Co-operation in accordance with General Assembly resolution 42/231;

26. Urges the Executive Director of the United Nations Population Fund, in compliance with her mandate, to promote and organize regional meetings of heads of governmental institutions dealing with population matters with a view to initiating an active and on-going exchange of views on the experience acquired, which would permit a more efficient planning of population and development matters, and at the same time strengthen efforts to speed up their co-operation and integration;

27. Decides to request the Executive Director to submit, from the thirty-seventh session of the Governing Council (1990) and onwards, in addition to the regular annual and periodical reports, no more than two special reports per session, where possible and feasible;

B

The Governing Council,

Having considered the work plan for 1990-1993 and request for approval authority (DP/1989/34) and the report of the status of financial implementation of Governing Council-approved UNFPA programmes and projects (DP/1989/35),

1. Endorses the Executive Director's programme resource planning proposals set out in paragraphs 13 to 36 of document DP/1989/34 with a proviso that the operational reserve shall be maintained as noted in paragraph 16 of decision 89/48;

2. Approves the distribution of the amount of $22.0 million derived from the reduction in the originally proposed additions to the operational reserve proportionally to country and intercountry programmes as proposed in tables I, J and L of the work plan (DP/1989/34);

3. Approves the revised programme ceiling for 1989 of $191.6 million as contained in paragraph 33 of document DP/1989/34, including an over-programming of 10 per cent of new programmable resources in 1989;

4. Approves the request for the programme expenditure authority in the amount of $156.2 million for 1990;

5. Endorses the use of the following estimates for new

C

The Governing Council

1. **Approves** the following country programmes:

<table>
<thead>
<tr>
<th>Country</th>
<th>Document Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Algeria</td>
<td>DP/FPA/CP/58</td>
</tr>
<tr>
<td>Central African Republic</td>
<td>DP/FPA/CP/51</td>
</tr>
<tr>
<td>Chad</td>
<td>DP/FPA/CP/54</td>
</tr>
<tr>
<td>China</td>
<td>DP/FPA/CP/48</td>
</tr>
<tr>
<td>Comoros</td>
<td>DP/FPA/CP/60 and Corr.1</td>
</tr>
<tr>
<td>El Salvador</td>
<td>DP/FPA/CP/53</td>
</tr>
<tr>
<td>Mauritius</td>
<td>DP/FPA/CP/55</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>DP/FPA/CP/52</td>
</tr>
<tr>
<td>Panama</td>
<td>DP/FPA/CP/57</td>
</tr>
<tr>
<td>Philippines</td>
<td>DP/FPA/CP/49</td>
</tr>
<tr>
<td>Sao Tome and Principe</td>
<td>DP/FPR/CP/50 and Corr.1</td>
</tr>
<tr>
<td>Togo</td>
<td>DP/FPA/CP/56</td>
</tr>
<tr>
<td>Zimbabwe</td>
<td>DP/FPA/CP/59</td>
</tr>
</tbody>
</table>

2. **Takes note** of the Executive Director's comprehensive progress report on the Fund's intercountry programme, 1988-1991 (DP/1989/70); and requests the Executive Director to include information on the status of the Fund's intercountry programme in the report of the Executive Director for 1989, to be supplemented by tabular material detailing financial aspects of the programme.
The Governing Council,

Recalling General Assembly resolution 42/196 of 11 December 1987, which, inter alia, urged funding and executing agencies to ensure the highest quality of expertise for all aspects of the programme cycle, as well as the timely provision of project inputs;

1. Recognizes the importance of national, regional and interregional advisory services for the provision of technical support to the country programmes and projects funded by the United Nations Population Fund;

2. Requests the Executive Director, when next reporting on the implementation of the intercountry programmes, to provide information on the number, cost and placement by agency of regional and interregional advisory services;

3. Invites the governing bodies of United Nations entities for which the United Nations Population Fund funds advisory posts to integrate population posts into their regular budgets;

4. Stresses the need to foster and utilize, to the fullest extent possible, the capacity of nationals of the developing countries in the provision of services required for the United Nations Population Fund technical advisory functions in support of country programmes and projects;

5. Requests the Executive Director to review, on a periodic basis, the adequacy of existing arrangements for the provision of advisory services with a view to ensuring requisite standards inter alia of quality, cost and effectiveness and with due regard to the priority attached to the development of national capacities, and to report to the Council accordingly in future annual reports.

The Governing Council,

Recalling its decision 87/30 of 18 June 1987, which welcomed the intention of the United Nations Population Fund to conduct a
wide-ranging review and assessment of accumulated population experience within key areas of its mandate and requested the Executive Director to provide a special report on the completed review and assessment to the Council at its thirty-sixth session (1989),

1. **Takes note** of the report of the Executive Director on the policy implications of the findings and conclusions of the review and assessment exercise carried out by the United Nations Population Fund (DP/1989/37);

2. **Notes with satisfaction** that population programmes in the past two decades have contributed, *inter alia*, to increase awareness of population issues, increased access to family planning information and services, and lower infant, child and maternal mortality;

3. **Expresses concern** at the high rate of world population growth and its social, economic and environmental implications for the 1990s and beyond;

4. **Endorses** the general population goals and approaches for the 1990s identified in the report of the Executive Director and urges the Executive Director to tailor these to the circumstances and needs of the countries and regions concerned;

5. **Welcomes** the convening of an international forum, to be held in Amsterdam, the Netherlands, on 6-9 November 1989, as an important step in further delineating the major issues and needs regarding population policies and programmes in the future and requests the Executive Director to develop proposals for a comprehensive international population strategy to be submitted to the international forum for its consideration;

6. **Requests** the Executive Director to initiate, in cooperation with other institutes as appropriate, the development of financial resource requirements for international population assistance.

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89/49. United Nations Population Fund: Budgetary and financial matters

The Governing Council,

Having **considered** the biennial budget estimates of the administrative and programme support services for the 1990-1991
biennium (DP/1989/41, and DP/1989/41/Corr.1), the report of the Executive Director on the strategy of UNFPA for office automation including the development of a management information system (DP/1989/42), the report of the Executive Director on UNFPA publications and audio-visual productions (DP/1989/40), the annual financial review, 1988 (DP/1989/43), the audited accounts executing agencies as at 31 December 1987 (DP/1989/44) and the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1989/45),

Having taken into account the views and comments of members of the Council on the documentation before it,

Recalling its decision 88/36 of 1 July 1988,

1. Notes with satisfaction the steps which the Executive Director has taken, or is taking, following Council decision 88/36, paragraph i, within her competence, to correct the situations or conditions that gave rise to the qualification of the audit opinion, as required by General Assembly resolution 43/216 of 21 December 1988;

2. Notes with concern that the audit opinion of the Board of Auditors on the 1987 accounts of the United Nations Population Fund was qualified on the count of the certification of programme and programme support expenditures, although that aspect relating to the certification of programme expenditures by United Nations executing agencies was technical in nature.

3. Decides that the provisions of decision 89/61 concerning the audit reports on United Nations Development Programme accounts are also fully applicable to the United Nations Population Fund;

4. Takes note of the audited accounts of executing agencies (DP/1989/44);

5. Approves the establishment, in the administrative and programme support services (APSS) budget for the biennium 1990-1991, of six new regular international Professional field posts, three at the P-5 level and three at the P-3 level, and of 49 new regular local posts, with emphasis in sub-Saharan Africa;

6. Requests the Executive Director to present to the Governing Council at its thirty-seventh session a proposal for the conversion of 89 existing temporary local posts (referred to in decision 88/36, para. 9) and 57 existing temporary local posts (referred to in decision 88/36, para. 7) into regularly established posts, together with the criteria and procedures for establishment of temporary and regular posts in the field offices and at headquarters;

7. Approves the proposals for 1990-1991 of the Executive
Director on the strategy of the United Nations Population Fund for office automation including the development of a management information system (DP/1989/42), taking into account the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1989/45), and requests the Executive Director to report on the implementation of the strategy at the thirty-seventh session of the Governing Council;

8. Approves the recommendations of the Executive Director concerning the funding of United Nations Population Fund publications as set out in document DP/1989/41 and requests the Executive Director to prepare a detailed report for the thirty-eighth session of the Governing Council to enable the Council to consider further the question of funding of United Nations Population Fund publications from the APSS budget;

9. Approves the establishment of the following new regular posts at headquarters in the APSS budget for the biennium 1990-1991: two Professional posts (P-4, P-3) and two General Service support posts in the Division of Finance, Personnel and Administration; two Professional posts (P-3) and two General Service support posts in the Africa Division; and three Professional posts (P-5) and two General Service support posts in the Technical and Evaluation Division;

10. Approves the establishment of two temporary Professional posts (P-5 and P-3) in the APSS budget for the biennium 1990-1991 in Programme I (Executive Direction and Management);

11. Decides to establish, in the APSS budget for the biennium 1990-1991, as regular posts those two new Professional posts which it had approved by decision 88/36, paragraph 13 as temporary posts;

12.
   (a) Approves the classification of two existing Professional posts in the field at the P-5 level, as proposed in table 21 of document DP/1989/41;

   (b) Approves the classification of 31 existing Professional posts at headquarters up to and including the P-5 level as set out in table 4.B of document DP/1989/41, as amended by document DP/1989/41/Corr.1;

   (c) Authorizes the classifications at the D-1 level of the following posts:

       (i) three posts of Chief of technical branch in the Technical and Evaluation Division,

       (ii) Chief, Special Unit for Women, Population and Development,
(iii) Deputy Chief, Information and External Relations Division and Chief, Governing Council, United Nations Liaison and External Relations Branch;

(d) Approves the classification at the D-2 level of the post of the Chief, Programme Co-ordination, Management and Field Support Office;

(e) Decides to continue the consideration of the classification of the remaining posts, proposed by the Executive Director at the D-1 and D-2 levels, at its thirty-seventh session, on the basis of a detailed report on all staff reclassifications at these levels and their functions, to be submitted through the Advisory Committee for Administrative and Budgetary Questions;

13. Approves appropriations in the amount of $83,492,500 gross to be allocated from resources indicated below to finance the 1990-1991 biennial budget for administrative and programme support services, and agrees that the overhead credits available to the Fund in the estimated amount of $4,000,000 and the miscellaneous income from trust funds for support services in the estimated amount of $500,000 shall be used to offset the gross appropriations, resulting in net appropriations of $78,992,500 as indicated below:

<table>
<thead>
<tr>
<th>Programme</th>
<th>Appropriations</th>
</tr>
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<tbody>
<tr>
<td>Executive direction and management</td>
<td>10 231.8</td>
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<tr>
<td>Administration and information and external relations services</td>
<td>19 680.1</td>
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<tr>
<td>Programme planning, appraisal and monitoring</td>
<td>21 550.8</td>
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<tr>
<td>Field programme support</td>
<td>32 029.8</td>
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<tr>
<td>Total gross appropriations</td>
<td>83 492.5</td>
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<tr>
<td>Less: Estimated credits and income</td>
<td>4 500.0</td>
</tr>
<tr>
<td>Total net appropriations</td>
<td>78 992.5</td>
</tr>
</tbody>
</table>
14. **Authorizes** the Executive Director to transfer credits between programmes of the APSS budget within reasonable limits, with the concurrence of the Advisory Committee on Administrative and Budgetary Questions, and **requests** her to report thereon to the Governing Council;

15. **Takes note** of the Annual financial review, 1988 (DP/1989/43);

16. **Decides** that, with effect from 1989, the level of the operational reserve shall be set at $45 million and that the level of the operational reserve should be reviewed at the thirty-eighth session of the Governing Council;

17. **Further decides** that all other provisions of decision 81/7 III relating to the operational reserve shall remain in effect.

89/50. **United Nations technical co-operation activities**

The Governing Council,

Taking note with appreciation of the report of the Secretary-General on United Nations technical co-operation activities (DP/1989/46 and Add.1-3),

Taking into account the views expressed during the debate thereon,

1. ** Welcomes** the sizeable increase in the 1988 project implementation by the Department of Technical Co-operation for Development and its continued efforts to hold down support costs, as well as the measures taken to enhance its effectiveness, including the introduction of computer-based technology in all aspects of its work in order to strengthen the Department's data base;

2. **Notes with appreciation** the increased utilization of the Department's technical capacity in the needs assessment missions of the United Nations Fund for Population Activities as well as in the identification, design and implementation of population-related projects, bearing in mind the needs of developing countries, in particular in the 1990 round of censuses;

3. **Reiterates** the continuing importance of intensifying co-operation between the United Nations Development Programme and the Department of Technical Co-operation in the preparation of round-table meetings and national technical co-operation assessment...
programmes, as well as in non-project types of assistance;

4. **Encourages** the Department's further participation in project identification and formulation missions and other activities organized by the United Nations Development Programme Management Development Programme in order to enhance the managerial capabilities of developing countries;

5. **Urges** the Department to intensify its support to the execution of projects by Governments, focusing on helping to strengthen the national capabilities of developing countries and utilizing modalities available for this purpose, including the provision of **ad hoc** technical and management services;

6. **Welcomes** the steps taken by the Department to establish a data bank of project results and evaluation reports in order to improve feedback of project findings into the process of project formulation, enhance the evaluation capacity of recipient countries, and work towards project sustainability;

7. **Welcomes** the Department's efforts to emphasize training as an effective means for promoting the integration of women in development and to reflect women's concerns at all stages of the project cycle, in particular the planning and design phases.

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89/51. **Focal point for short-term advisory services**

**The Governing Council**

1. **Takes note** of the Administrator's report on the implementation of the focal point for short-term advisory services (DP/1989/47);

2. **Notes** the progress made in implementing the short-term advisory services programme and the contributions made by short-term advisory services co-operating organizations;

3. **Notes** the substantial imbalances in the list of countries of origin and of placement;

4. **Requests** the Administrator to ensure that advance information on short-term advisory services is properly disseminated and that country-level co-ordination with similar activities within the United Nations system is undertaken;

5. **Requests** the Administrator to take steps, including improved dissemination of information, to ensure adequate
geographic distribution regarding countries of origin and placement, and to report orally to the Council on this matter at its thirty-seventh session (1990);

6. **Further requests** the Administrator to report fully to the Council at its thirty-seventh session (1990) on the details of the evaluation carried out of the short-term advisory services programme with a recommendation on the establishment of a focal point for short-term advisory services as an operational part of the United Nations Development Programme;

7. **Decides** to continue the operation of the focal point on short-term advisory services through 1991 under present organizational arrangements, subject to the Council's decision in 1990.

89/52. *United Nations Fund for Science and Technology for Development and the Energy Account*

The Governing Council,

Recalling General Assembly resolution 41/183 of 8 December 1986 on the objectives and functions of the United Nations Fund for Science and Technology for Development and Governing Council decision 87/39 of 18 June 1987 on the organizational arrangements for the Fund,

Recalling also the role of the intergovernmental Committee on Science and Technology for Development in providing guidance and priorities and the responsibilities of the Council for reviewing all aspects of the operation and management of the Fund,


2. **Recognizes** the importance of the work accomplished by the Fund in the last two years in such areas as national science and technology strategies, new technologies, information systems and technological entrepreneurship;

3. **Welcomes** the Fund's revitalized close co-operation with the United Nations Centre for Science and Technology for Development, including the design and implementation of joint projects within the priority areas set in United Nations
Intergovernmental Committee resolution 5(IX) of 7 August 1987, and encourages the Fund to expand this co-operation through special trust fund programmes;

4. **Expresses its appreciation** of the efforts by the Administrator to reduce the Fund's administrative expenses, which are met from its own core/non-core resources;

5. **Recognizes** the role which the Fund may be called upon to play in implementing decisions emanating from the end-of-decade review of the Vienna Programme of Action, and its important function as focal point within the United Nations Development Programme for endogenous capacity building in developing countries and networking with the international science and technology community;

6. **Notes** that arrangements for co-financing have been diversified and have helped to maintain the Fund's overall resource base;

7. **Notes with concern**, however, that without a substantial increase in its core resources, it will be difficult to maintain the Fund as an identifiable entity within the United Nations Development Programme;

8. **Requests** the Administrator to explore ways to strengthen the Fund's activities, taking into account the continuing responsibility of the Intergovernmental Committee on Science and Technology for Development for the fund, and to submit a report on this issue for the consideration of the Council at its thirty-seventh session (1990).

89/53. **United Nations Revolving Fund for Natural Resources Exploration**

The Governing Council,

1. **Takes note** of the report of the Administrator (DP/1989/49) and the views expressed during the debate thereon;

2. **Notes** the approval by the Administrator of supplementary short-term financing for the Geothermal Exploration Project in the Qualibou Caldera, St. Lucia, (DP/NRE/PROJECTS/12);

3. **Approves** the following projects:

   (a) Exploration for Pyrophyllite in Fujian Province,
China (CPR/86/NO1) as described in document DP/NRE/PROJECTS/REC/11;

(b) Chromite Exploration in the Philippines (PHI/88/NO1) as described in document DP/NRE/PROJECTS/REC/9;

(c) Exploration for Precious and Base metals in Guatemala (GUA/86/NO1) as described in document DP/NRE/PROJECTS/REC/10;

4. **Supports** the increasing diversification in the Fund's programme both in terms of geographical distribution of projects and with respect to the minerals being explored;

5. **Expresses its appreciation** to the Governments for their regular and joint-financing contributions;

6. **Notes** however, the continuing low level of contributions to core resources of the Fund;

7. **Requests** the Administrator to explore alternative ways of securing the Fund's activities, taking into account the views expressed during the debate on that subject, and to submit a report on this for the consideration of the Council at its thirty-seventh session (1990).

89/54. **United Nations Sudano-Sahelian Office**

The Governing Council,

**Having considered** the report of the Administrator on the activities of the United Nations Sudano-Sahelian Office (DP/1989/50),

**Recalling** its decision 88/41 of 1 July 1988 and noting the important role of the United Nations Sudano-Sahelian Office in helping Governments concerned to deal with problems of drought and desertification and ensuring the protection and sound management of productive natural resources,

**Noting** the importance given by the Office to co-operation with Governments in planning and co-ordinating the interventions relating to drought and desertification at the national level,

**Noting** the role of the United Nations Sudano-Sahelian Office as the focal point for the co-ordination of the preparation of the report on desertification in the framework of the United Nations Plan of Action for African Economic Recovery and Development 1986-1990,
1. Takes note with satisfaction of the renewed efforts of the United Nations Sudano-Sahelian Office in contributing to the search for solutions to the problems of drought and desertification in the Sudano-Sahelian region;

2. Encourages the Office to contribute actively to the major initiatives being undertaken or planned for the protection of the environment with a view to sustainable development, by promoting to control desertification and ensuring their co-ordination with other measures and initiatives in support of development;

3. Renews its appeal to Governments, organizations and individuals to initiate, continue or increase contributions to the general resources of the United Nations Sudano-Sahelian Office as well as to earmarked project activities, and to make use of its services;

4. Requests the Administrator to continue to report annually to the Governing Council on the activities of the United Nations Sudano-Sahelian Office.

89/55. United Nations Development Fund for Women

The Governing Council,

Having considered the report of the Administrator on the United Nations Development Fund for Women (DP/1989/51 and Add. 1) and recalling its decision 88/42 of 1 July 1988;

Recognizing the contribution of the United Nations Development Fund for Women to support both women's productive activities and its mainstream initiatives,

1. Takes note with satisfaction of the work programme adopted by the Fund's Consultative Committee, welcomes the statement of the new Director outlining the future thrust of the programme of the United Nations Development Fund for Women and requests her, when presenting her report to the Council at its thirty-seventh session (1990), to include a progress report on the implementation of the work programme;
2. Encourages the co-operation being established between the United Nations Development Fund for Women and the Division for Women in Development and endorses the concrete examples provided of this co-operation at the operational level;

3. Notes with satisfaction the implementation of the changeover to partial funding in the United Nations Development Fund for Women and reaffirms its request that a detailed report on the implementation of the system be submitted to the Council at its thirty-seventh session (1990);

4. Expresses its appreciation for the contributions made to the Fund by Governments, non-governmental organizations and individuals and renews its appeal to them to increase their contributions to the Fund.

89/56. United Nations Capital Development Fund

The Governing Council

Recalling its decision 88/44 of 1 July 1988 concerning the staffing arrangements of the United Nations Capital Development Fund,

Commending the Administrator on the sustained progress achieved with regard to the expansion of the Fund's activities,

Taking into account views expressed in the debate during its thirty-sixth session (1989) on the need for the Fund to consolidate its activities after a period of rapid growth,

Noting the unanimous support for the United Nations Capital Development Fund expressed by the African Ministers of Planning during the four 1988 cluster meetings that were held pursuant to the Council's decision 88/24 of 1 July 1988 on the role of the United Nations Development Programme in the implementation of the United Nations Programme of Action for African Economic Recovery and Development and the call for a substantial increase in its resources,

Welcoming the opportunity to propose concrete measures for assisting the least developed countries on the occasion of the forthcoming second United Nations Conference on the Least Developed Countries, to be held in Paris in September 1990,
Bearing in mind that financial constraints could result in a decrease in the Fund's programming level in the next decade,

Noting the growing number of least developed countries and consequently the increased need for additional resources for the Fund's activities,


2. Invites interested Governments and other interested parties to respond positively to the call of the Administrator for an increase in the Fund's financial resources;

3. Takes note of the increase in disbursements by the Fund as a result of decision 87/37 of 18 June 1987, which modified the partial funding system for the United Nations Capital Development Fund and decides to review the partial funding formula and the liquidity position of the Fund at its thirty-eighth session (1991);

4. Urges the Second United Nations Conference on the Least Developed Countries to bring into proper focus the needs of the least developed countries for small-scale grant capital assistance projects, and in this context make appropriate recommendations about an increase in the resources of the United Nations Capital Development Fund, given its specialization in this type of assistance;

5. Invites the Administrator to make the United Nations Capital Development Fund better known to existing and potential donors through the public relation activities and publications of the United Nations Development Programme as the grant investment arm of the United Nations Development Programme for the development of small-scale capital assistance in the least developed countries.

89/57. Annual review of the financial situation, 1988

The Governing Council,

Taking note of the report of the Administrator of the United Nations Development Programme on the annual review of the financial situation (DP/1989/54 and Add.1 and Add.2),

Taking into account the observations and comments made by its members on the report,
Taking Note of the comments of the Administrator on the level of the Operational Reserve,

1. Notes the procedures established by the Administrator for the execution of small-scale projects by non-governmental and grassroots organizations;

2. Urges the Administrator to continue to seek the cooperation of other United Nations organizations and specialized agencies to share common premises in the field, with a view to seeking greater co-ordination and maximum economies and to submit a report annually through the Advisory Committee on Administrative and Budgetary Questions to the Governing Council on the result of the consultations;

3. Strongly urges governments to provide or assist UNDP to the maximum extent possible in obtaining, office accommodation in accordance with the agreements of host countries;

4. Decides to authorize the Administrator to overcommit the Reserve for Field Accommodation by up to $10 million, including existing commitments, up to June 1990, while ensuring that funds disbursed from the Reserve do not exceed $25 million at any time;

5. Further decides that posts for Senior Industrial Field Advisers may be classified in a range from the P-4 or L-4 level to the D-1 or L-6 level;

6. Requests the Administrator to continue to report on problems related to the utilization of non-convertible currencies;

7. Further requests the Administrator, to establish expenditure targets over the balance of the fourth cycle which would, subject to resources being available, provide for a continuous increase in the rate of IPF delivery, while ensuring as smooth a transition as possible to the fifth programming cycle;

8. Further requests the Administrator, with respect to the transition, to continue to closely monitor and review the resource situation and to report on the most desirable expenditure targets for the balance of the fourth cycle to the Council at its 1990 special session and the 37th session;

9. Further requests the Administrator, in the light of the review of resources undertaken in paragraph 8 above, to report to the Council, at its special session in 1990, on his recommendation regarding the release of the final 25 per cent of the supplementary indicative planning figures and Special Programme Resources (SPR) authorized in decision 88/31 of 1 July 1988 and the resulting final indicative planning figures and SPR authorized for the fourth cycle, i.e., the original amounts plus whole or part of the supplementary indicative planning figures and SPR, on the
understanding that if any additional resources become available due to subsequent improvement of UNDP's financial situation, the whole or part of the balance of country IPF's and SPR resulting from decision 88/31 of 1 July 1988 shall be available for use in the fourth cycle or carried over to the fifth cycle and added to their respective IPF's.

10. Further requests the Administrator to: review projects financed from the Special Measures Fund for the Least Developed Countries since the adoption of the new approval procedures in 1986 and to assess the relevance and results of these projects in the light of the funds objectives; to assess the Fund's mandate; to examine alternate funding arrangements; and to report thereon to the Council at its special session in February 1990.

89/58. Revised budget estimates for the biennium 1988-1989

The Governing Council,

Having considered the revised 1988-1989 biennial budget estimates of the United Nations Development Programme and the Funds administered by the United Nations Development Programme (DP/1989/55),

1. Takes note with appreciation of the Report of the Advisory Committee on Administrative and Budgetary Questions (DP/1989/56);

2. Decides to introduce a revised structure for the appropriations decisions in respect of the Programme support and administrative services budget of the United Nations Development Programme, as included in this decision;

3. Decides to charge the cost of the United Nations Volunteers to the programme support and administrative services budget of the United Nations Development Programme, as indicated in the appropriations table included in this decision;

4. Approves the revised budget estimates in respect of the Office for Project Services, excluding the proposed reclassifications;

5. Invites the Administrator to resubmit to the Governing Council, at its thirty-seventh session (1990), proposals for reclassification in the context of the full classification exercise
to be undertaken in the Office for Project Services;

6. Approves revised appropriations in the amount of $431,869,000 gross, to be allocated from the resources indicated below to finance the 1988-1989 biennial budget and resolves that the income estimates in an amount of $48,284,700 shall be used to offset the gross appropriations, resulting in net appropriations of $383,584,300 as indicated below;
1988-1989 biennial budget for programme support and administrative services

(Thousands of United States dollars)

<table>
<thead>
<tr>
<th>I. RESOURCES OF UNDP</th>
<th>Gross appropriations</th>
<th>Estimated income</th>
<th>Net appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. UNDP core activities a/</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(i) Headquarters</td>
<td>124,896.4 b/</td>
<td>0.0</td>
<td>124,896.4</td>
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<tr>
<td>(ii) Field offices</td>
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<td>29,340.0 c/</td>
<td>193,860.8</td>
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<td>B. Programme support activities</td>
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<td>(i) OPS</td>
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<td>(iii) UNV</td>
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<td>10,386.2</td>
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<tr>
<td>(iv) Government execution e/</td>
<td>1,400.0</td>
<td>0.0</td>
<td>1,400.0</td>
</tr>
<tr>
<td>(v) Total programme support activities</td>
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<td>16,944.7</td>
<td>43,061.6</td>
</tr>
<tr>
<td>C. Total resources of UNDP</td>
<td>408,103.5</td>
<td>46,284.7</td>
<td>361,818.8</td>
</tr>
</tbody>
</table>

| II. RESOURCES OF TRUST FUNDS |                    |                  |                    |
| A. United Nations Capital Development Fund | 7,456.7          | 0.0              | 7,456.7            |
| B. United Nations Revolving Fund for Natural Resources Exploration | 3,061.1          | 0.0              | 3,061.1            |
| C. United Nations Sudano-Sahelian Office | 6,989.6          | 2,000.0 f/       | 4,989.6            |
| D. United Nations Development Fund for Women | 3,518.3          | 0.0              | 3,518.3            |
| E. United Nations Fund for Science and Technology for Development | 2,739.8          | 0.0              | 2,739.8            |
| III. TOTAL APPROPRIATIONS | 431,869.0         | 48,284.7         | 383,584.3          |

a/ The appropriation for UNDP core activities is broken down into those related to the field office network and those related to headquarters. The Administrator is permitted to redeploy between the two lines up to a maximum of 5 per cent.

b/ Includes UNDP contribution to UNSO-UNDP/UNEP joint venture of $1,000.0.

c/ Includes estimated income of $29,000.0 for host Government contributions in cash.

d/ Represents estimated income from trust funds and Management Service Agreements.

e/ Represents headquarters accounting and auditing support costs for government execution projects, see decisions 87/14 and 88/18.

f/ Includes $2,000 for the UNSO-UNDP/UNEP joint venture, of which $1,000.0 is funded from UNDP core budget and $1,000 from that of UNEP.
89/59. Budget estimates for the biennium 1990-1991

The Governing Council,

Having considered the 1990-1991 biennial budget estimates of the United Nations Development Programme and the funds administered by the United Nations Development (DP/1989/55), as well as the report on the role and functions of the Office for Project Services (DP/1989/75),

1. Takes note with appreciation of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1989/56);

United Nations Development Programme's core budget

2. Notes the substantial volume increase being proposed in the core biennial budget of the United Nations Development Programme at a time when the prospect for significant real growth in voluntary contributions is uncertain;

3. Decides to confine the overall volume increase in the biennial budget to 4.6 per cent, plus the balance of the Africa strengthening package approved in decision 88/46 of 1 July 1988, comprising a volume increase in respect of headquarters of $6,430,800 and a volume increase in respect of field office activities of $13,196,900.

4. Authorizes the Administrator to deploy the volume increase thus approved for headquarters and field offices respectively with regard to sustaining and increasing the quality of programme delivery and the overall operational effectiveness of the organization, and requests him to report to the Council at its thirty-seventh session (1990) on how he has utilized the volume increases approved;

5. Further requests the Administrator to regularize within the 1990-1991 biennium temporary staffing arrangements at headquarters other than any new arrangements explicitly authorized by the Council and in future requests him to report annually on any temporary staffing arrangements in excess of six months;

6. Decides to defer all the proposed post reclassifications at headquarters and invites the Administrator to resubmit his proposals in the context of the revised 1990-1991 budget estimates to the Governing Council at its thirty-seventh session (1990), through the Advisory Committee on Administrative and Budgetary Questions, which is invited to review the proposals in detail;
7. **Endorses** the operations manager concept in the field, including the related reclassifications, and expresses the expectation that this will enable greater decentralization and budgetary economies in the future;

8. **Requests** the Administrator to finance, to the extent possible, the proposed trainee positions from general vacancies in the field rather than through the establishment of budgetary posts;

9. **Notes** that a significant proportion of field office staff time is devoted to supporting activities not related to core responsibilities of the United Nations Development Programme and invites the Administrator to ensure that field office costs are recovered to the maximum extent possible consistent with existing authorizations;

10. **Further requests** the Administrator to provide a descriptive report on field office cost recovery in the context of the 1992-1993 biennial budget estimates;

**Development Support Services**

11. **Decides** to establish in the 1990-1991 biennial budget a separate appropriation of $5 million for the introduction of development support services in the field offices of the United Nations Development Programme, giving the resident representative, in implementing General Assembly resolution 42/196, access to nationally - or regionally - available independent short-term expert advice, including through governments and local representations of the specialized agencies of the United Nations system;

12. **Requests** the Administrator to provide a detailed report on the utilization of this new facility, including countrywise the number of such short-term experts recruited by resident representatives, nationally, regionally and interregionally, and also general information on the consultations of the resident representatives with governments and agencies, to the thirty-eight session of the Governing Council (1991) in the context of the 1992-1993 budget proposals;

**Office for Project Services**

13. **Notes** the continued substantial growth in the programme delivery of the Office for Project Services and the consequent increases in its budgetary and staffing levels; and that this growth is partly attributable to the increase in management service agreements and support to trust funds;
14. **Stresses** that this growth should not be at the expense of the quality of delivery or of the operational effectiveness of the Office, or of the core activities of United Nations Development Programme headquarters and field office network; and, with reference to the issues raised in the organization and management study, further stresses that the Office for Project Services should not embark on the implementation of new projects or management service agreements until the Administrator has ensured that all conditions, managerial and otherwise, required for proper implementation have been met;

15. **Invites** the Administrator to ensure that the activities of the Office for Project Services are in line with the overall thrust of the development programmes of the United Nations Development Programme and that assistance provided by the Office for Project Services is in accordance with recipient countries' development priorities;

16. **Further stresses** that bilateral management services should not compromise the multilateral nature of the United Nations Development Programme;

17. **Welcomes** the steps that the Administrator has taken to consolidate the organizational structure and staffing of the Office for Project Services, following the management study that has been undertaken;

18. **Notes** that the Office's budget is fully funded from its support cost earnings and that all the posts in the Office for Project Services are of a temporary nature;

19. **Requests** that the role, functions and activities of the Office for Project Services, in particular in respect of management services, be addressed as elements in the forthcoming report of the Administrator on an appropriate Funding Strategy for the United Nations Development Programme as a whole, to be presented to the Council in 1990;

20. **Confirms** the requests to the Administrator contained in its decision 88/54 of 1 July 1988 to prepare for the consideration of the Governing Council, at its thirty-seventh session (1990), a report on the status of management services which, in the light of the proposed Funding Strategy, should contain guidelines designed to take into account the central funding role and the multilateral mandate of the United Nations Development Programme;

21. **Approves** the 1990-1991 biennial budget estimates in respect of the Office for Project Services and requests the Administrator to ensure, taking into account the requests for assistance from developing countries, that the growth of the Office
for Project Services staffing, if any, is kept to a minimum in order not to prejudice the wider review of the Office and of paragraph 7 of decision 82/31 in 1990;

22. **Decides** to continue on a temporary basis until 30 June 1990 the grading of the post of Director of the Office for Project Services at the ASG level, pending the outcome of the review of the senior management structure of the United Nations Development Programme;

23. **Decides** to review the Office's financial situation, together with its budgetary and staffing estimates, at the thirty-seventh session of the Council (1990);

**Other non-core units**

24. **Authorizes** the Administrator to submit on an exceptional basis substantive proposals in respect of the United Nations Development Fund for Women 1990-1991 biennial budget to the Council at its thirty-seventh session (1990);

25. **Approves** the classification of the post of the Director of the United Nations Development Fund for Women at the D-2 level, effective 1 January 1990;

26. **Approves** a revaluation of the parameters for the United Nations Volunteers core budget to $17 million for the biennium, and of the per capita charge relating to the supplementary budget to $3,700;

27. **Approves** the Administrator's proposals with respect to the 1990-1991 biennial budget of the United Nations Capital Development Fund and, with regard to the establishment of one post for evaluation activities, requests the Administrator to ensure that evaluation activities of the Fund follow the principles, procedures and criteria of the United Nations Development Programme;

**Review of the senior management structure**

Having considered the review of the senior management structure contained in the 1990-1991 biennial budget estimates (DP/1989/55),

28. **Recognizes** that the review has been presented at a time when a number of factors of crucial importance for the future management structure are not settled, including the future role of the United Nations Development Programme;

29. **Requests** the Administrator to prepare a comprehensive review for consideration by the Council no later than at its
thirty-seventh session (1990) that takes into consideration, inter alia, the following elements:

(a) [The decision on the future role of the United Nations Development Programme (89/-);]

(b) The resolutions and decisions of the Economic and Social Council and of the General Assembly on operational activities for development;

(c) The recommendations of the expert group on successor arrangements for agency support costs;

(d) The responsibilities of all posts at the D-2 level and above with justification;

(e) The desirability of merging or consolidating core units performing similar or related functions;

(f) The possibility of integrating the management of some of the smaller funds, including information on potential savings, taking into account the relevant resolutions and decisions of the General Assembly and of the Governing Council;

(g) The opportunities for reducing the total number of senior level posts (D-2 level and above);

### Appropriations

30. Approves proposed appropriations in the amount of $528,658,200 gross, to be allocated from the resources indicated below to finance the 1990-1991 biennial budget, and resolves that the income estimates in an amount of $53,514,000 shall be used to offset the gross appropriations, resulting in net appropriations of $475,144,200, as indicated below;
### I. RESOURCES OF UNDP

<table>
<thead>
<tr>
<th></th>
<th>Gross appropriations</th>
<th>Estimated income</th>
<th>Net appropriations</th>
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<tbody>
<tr>
<td><strong>A. UNDP core activities</strong>&lt;sup&gt;a/&lt;/sup&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(i) Headquarters</td>
<td>146,061.9</td>
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<td>146,061.9</td>
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<td>(ii) Field Offices</td>
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<td>32,340.0</td>
<td>248,036.5</td>
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<tr>
<td>(iii) Total UNDP core activities</td>
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<td><strong>B. Programme support activities</strong></td>
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<tr>
<td>(i) Development Support Services</td>
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<td><strong>C. Total Resources of UNDP</strong></td>
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### II. RESOURCES OF TRUST FUNDS

<table>
<thead>
<tr>
<th></th>
<th>Gross appropriations</th>
<th>Estimated income</th>
<th>Net appropriations</th>
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<tbody>
<tr>
<td><strong>A. Resources of United Nations</strong></td>
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<tr>
<td>Capital Development Fund</td>
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<td>9,565.6</td>
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<tr>
<td><strong>B. Resources of United Nations Revolving Fund for Natural Resources Exploration</strong></td>
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<tr>
<td></td>
<td>3,530.5</td>
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<tr>
<td><strong>C. Resources of United Nations</strong></td>
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<td></td>
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<tr>
<td>Sudano-Sahelian Office</td>
<td>8,572.2</td>
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</tr>
<tr>
<td><strong>D. Resources of United Nations</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development Fund for Women</td>
<td>3,980.6</td>
<td>0.0</td>
<td>3,980.6</td>
</tr>
<tr>
<td><strong>E. Resources of United Nations Fund for Science and Technology for Development</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2,924.5</td>
<td>0.0</td>
<td>2,924.5</td>
</tr>
<tr>
<td><strong>III. TOTAL APPROPRIATIONS</strong></td>
<td>528,658.2</td>
<td>53,514.0</td>
<td>475,144.2</td>
</tr>
</tbody>
</table>

<sup>a/</sup> The appropriation for UNDP core activities is broken down into those related to the field office network and those related to headquarters. The Administrator is permitted to redeploy between the two lines up to a maximum of 5 per cent.

<sup>b/</sup> Includes UNDP's contribution to UNSO-UNDP/UNEP joint venture of $1,000.0

<sup>c/</sup> Includes estimated income of $32,000.0 for host government contributions in cash

<sup>d/</sup> Represents estimated income from Trust Funds and Management Service Agreements.

<sup>e/</sup> Represents headquarters accounting and auditing support costs for government execution projects, see Decision 87/14 and 88/18.

<sup>f/</sup> Includes $2,000 for UNSO-UNDP/UNEP joint venture of which $1,000.0 is funded from UNDP's core budget and $1,000 from UNEP's.
89/60. **Trust funds established by the Administrator in 1988**

The Governing Council,

Having considered the report of the Administrator on trust funds established by him in 1988 (DP/1989/57) and the report of the Advisory Committee on Administrative and Budgetary Questions thereon (DP/1989/56),

Having considered also the report by the Administrator on all trust funds established by him since 1981 (DP/1989/57 Add 1.),

Taking into account the views expressed and observations made by its members during the consideration of these reports,

1. Takes note of the information provided in the report on trust funds established by the Administrator in 1988 and of the information provided in the report on trust funds established since 1981;

2. Urges the donor Governments concerned to ensure that funds are received in advance of trust fund activities in accordance with the provisions of UNDP Financial Regulations and Rules;

3. Requests the Administrator to provide, in future reports on the trust funds established by him since 1981, a brief narrative text on the scope and nature of such activities.

89/61. **Audit reports**

The Governing Council,

Having considered the audited financial statements of the United Nations Development Programme for the year ending 31 December 1987, and the report of the United Nations Board of Auditors thereon contained in General Assembly document A/43/5/Add.1, as well as the views of the Advisory Committee on Administrative and Budgetary Questions thereon contained in document A/43/674,

Having also considered documents DP/1989/58 and Add.1 and 2, containing the audited financial statements of executing agencies for the year ending 31 December 1987, the reports of the external auditors thereon, the comments of the Administrator on the audit reports of those executing agencies and of the United Nations Development Programme itself and a description of actions taken in
response to Governing council decision 88/49 and to General Assembly resolution 43/216 of 21 December 1988,

Responding to General Assembly resolution 43/216 of 21 December 1988,

Taking into account the views and comments of the members of the Council on these matters, as well as the additional information provided orally by the Administration and by the representative of the Board of Auditors,

1. Expresses its appreciation for the valuable work performed by the Board of Auditors and for the thoroughness and wide scope of their audit report;

2. Notes with concern that the audit opinion of the Board of Auditors on the 1987 accounts of the United Nations Development Programme was qualified on several counts, though some of these were technical in nature;

3. Notes with satisfaction that the Administrator has taken, or is taking the necessary steps within his competence to correct the situations or conditions that gave rise to the qualification of the audit opinion, as required by General Assembly resolution 43/216 of 21 December 1988;

4. Recognizes that, in addition to the problem referred to in paragraph 6 below, the audit opinion on the accounts of the United Nations Development Programme may remain qualified so long as audit confirmation of programme expenditure incurred by those organizations of the United Nations system which have adopted biennial auditing procedures has not been received by the Board of Auditors at the time the Board issues its opinion on the United Nations Development Programme accounts;

5. Requests the Administrator, in order to resolve the problem referred to in paragraph 4 above, to submit to the Governing council at its thirty-seventh session (1990), after review by the Advisory Committee on Administrative and Budgetary Questions appropriate amendments to the United Nations Development Programme Financial Regulations which would provide that, beginning with the biennium 1990-1991, audited financial statements for the United Nations Development Programme shall be submitted to the General Assembly and to the Governing Council on a biennial basis and that, beginning in 1990, the Board of Auditors shall submit through the Advisory Committee on Administrative and Budgetary Questions to the General Assembly and to the Governing Council a report on their findings and recommendations resulting from the audit examination of substantive matters, including management issues, carried out in respect of the first year of each biennium;
6. **Urges** the Administrator, in consultation with the Governments concerned, to continue his efforts to obtain adequate audit coverage of funds disbursed by Governments in their capacity as executing agencies for United Nations Development Programme-financed projects and to include a detailed account of what progress has been made in this respect, including steps taken to enhance the capacity of Governments to carry out the audit function, as part of his report on government execution to be submitted to the thirty-seventh session (1990) of the Governing Council in accordance with paragraph 7 of Governing Council decision 88/18 of 1 July 1988;

7. **Requests** the Administrator, in consultation with the executing agencies concerned, to take the necessary steps to resolve as soon as possible the problem of obtaining proper documentation for and reconciliation of expenditures financed from government cash counterpart contributions;

8. **Further requests** the Administrator to review with the executing agencies the procedures for recording unliquidated obligations, taking into account the views of the Board of Auditors, of the Panel of External Auditors and of the Advisory Committee on Administrative and Budgetary Questions on this subject, including the means to ensure that such procedures do not lend themselves to abuse;

9. **Welcomes** the attendance of a representative of the Board of Auditors at the meetings of the Budgetary and Finance Committee during the discussion of this agenda item and requests the Administrator to invite such representation at future sessions of the Council;

10. **Requests** the Board of Auditors to review the current project budgeting procedures of the United Nations Development Programme, including in particular the impact of procedures introduced by the United Nations Development Programme for a three-year experimental period beginning 1 July 1987, relating to the concept of a two-year project budget cycle and invites the administrations of the executing agencies to involve their external auditors in this process;

11. **Recommends** that the General Assembly request the Administrator, in co-operation with the executing agencies, to report to the Governing Council on specific corrective actions taken by the executing agencies, to implement recommendations resulting from the external audit reports on United Nations Development Programme-financed activities executed by them.
89/62. **The contribution of the United Nations Development Programme to the preparation of an international development strategy for the fourth United Nations development decade**

The Governing Council,

**Bearing in mind** General Assembly resolution 43/182 of 20 December 1988,

Requests the Administrator to make a presentation to the Ad Hoc Committee of the Whole for the Preparation of the International Development Strategy for the Fourth United Nations Development Decade as his contribution to the preparation of the strategy, bearing in mind the views expressed during the thirty-sixth session of the Council (1989) on the role of the United Nations Development Programme in the 1990s.

89/63. **Arrangements for the Governing Council: venue, change of name, and timing of sessions**

The Governing Council,

Recalling General Assembly resolution 43/199 and Economic and Social Council resolution 1988/77,

Having considered the question of venue, change of name, and timing of sessions of the Governing Council,

1. **Decides** to inform the General Assembly, through the Economic and Social Council, that the Governing Council wishes to maintain the **status quo** with respect to the venue and name of the Council;

2. **Further decides** to schedule future sessions of the Council for dates as early as feasible.
The Governing Council,

Recalling General Assembly resolutions 42/204 of 11 December 1987 and 42/231 of 20 April 1987 on the Special Plan of Economic Co-operation for Central America,

Recalling also General Assembly resolution 43/210 of 10 December 1988, which welcomed Governing Council decision 88/31 of 1 July 1988,

Bearing in mind the opening statement of the Administrator at the thirty-sixth session of the Governing Council (1989) concerning the new demands being made on the United Nations Development Programme with respect to displaced persons and refugees,

1. Takes note of the report presented by the Regional Director for the Bureau for Latin America and the Caribbean in his role of Co-ordinator for the United Nations Special Plan of Economic Co-operation for Central America and encourages him to continue his efforts in order to attain the goals and objectives of the Special Plan;

2. Supports the goals and objectives of the Special Plan as an ongoing effort in support of the decision of the Central American countries to implement the Esquipulas II agreement;

3. Urges the co-operating community to give its full support to the funding needs required to implement the Special Plan, taking into account the emergency situation faced by the Central American countries, to participate actively and to adopt immediate measures for the implementation of the activities supporting the goals and objectives of the Special Plan;

4. Invites the co-operating community, intergovernmental organizations, international financial institutions, the organs, organizations and specialized agencies of the United Nations system, and the regional and subregional organs and agencies to participate in the first meeting of the Central American Governments with co-operating Governments and institutions, which will take place in Geneva on 4-6 July 1989, in order to review and take appropriate action on the implementation of the activities supporting the goals and objectives of the Special Plan.
The Governing Council

Takes note of the following:

(a) Report on the role of and the need for in-house technical expertise in the United Nations Development Programme, including the role of the Technical Advisory Division (DP/1989/15);

(b) The note on the reports of the Joint Inspection Unit (DP/1989/16);

(c) Report on support to drug abuse control programmes (DP/1989/19);

(d) Oral report on the expert group on agency support costs;

(e) Report on assistance to Lebanon (DP/1989/27);

(f) Report on United Nations system regular and extrabudgetary technical co-operation expenditures in 1988 (DP/1989/61);

(g) Report on steps taken by the United Nations Development Programme in response to General Assembly action at its forty-third session and other organs of the United Nations system in 1988 (DP/1989/60 and Add.1);

(h) Oral report on refugees, returnees and displaced persons.
89/66. **Future sessions of the Governing Council and its subsidiary bodies**

**The Governing Council**

Agrees to the following schedule of future sessions of the Council and its subsidiary bodies subject to the approval of the Committee on Conferences:

**1990**

Governing Council, United Nations Headquarters 20 February 1990  
organizational meeting

Governing Council, United Nations Headquarters 21-23 February 1990  
special session

Governing Council, Geneva 28 May-22 June 1990  
thirty-seventh session
89/67. Provisional agenda for the thirty-seventh session of the Governing Council

The Governing Council,

Recalling its decisions 81/37 of 27 June 1981 and 84/44 of 29 June 1984,

Approves the following provisional agenda for the thirty-seventh session:

1. Opening of the session
2. Election of officers
3. Adoption of the agenda and organization of work
4. High-level segment: policy review
5. Programme implementation
6. Programme planning
7. United Nations Population Fund
8. United Nations technical co-operation activities
9. Other funds and programmes
10. Financial, budgetary and administrative matters
11. Other matters
12. Date and provisional agenda for the thirty-eighth session
Noting that 1990 will be the fortieth anniversary of the establishment by the General Assembly, in its resolution 304 (IV) of 16 November 1949, of the Expanded Programme of Technical Assistance and that this mechanism was further strengthened by the establishment of the Special Fund by the General Assembly in its resolution 1240 (III) of 14 October 1958 and through the consolidation, by the General Assembly in its resolution 2029 (XX) of 22 November 1965, of these two programmes into the United Nations Development Programme, with effect from 1 January 1966,

Noting also that in the past forty years, multilateral co-operation programmes of the United Nations system have contributed significantly to an improvement of the livelihood and well-being of millions of people around the world,

Recalling General Assembly resolutions 2688 (XXV) of 11 December 1970 and 3405 (XXX) of 28 November 1975,

1. Decides that the fortieth anniversary should be commemorated in an appropriate manner and at the highest possible level;

2. Recommends to the General Assembly, therefore, that it allocate a specific period of time during its forty-fifth session (1990) to this commemoration;

3. Requests the Administrator to make all necessary preparations for the commemoration and to inform the Council at its organizational meeting in February 1990 of the proposed arrangements.